Integrated Governance

MINDA CORPORATION LIMITED

General information about company

Scrip code	538962	
NSE Symbol	MINDACORP	
MSEI Symbol	NA	
ISIN	INE842C01021	
Date of start of financial year	01-04-2026	
Date of end of financial year	31-03-2027	
Reporting Quarter Type	Half Yearly	
Date of Quarter Ending	30-09-2026	
Type of company	Equity	
Whether Annexure I (Part A) of the SEBI Circular dated December 31, 2024 related to Compliance Report on Corporate Governance is applicable to the entity?	Yes	
Whether Annexure I (Part B) of the SEBI Circular dated December 31, 2024 related to Investor Grievance Redressal Report is Applicable to the entity?	Yes	
Whether Annexure I (Part C) of the SEBI Circular dated December 31, 2024 related to Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies is Applicable to the entity?	Yes	
Whether Annexure I (Part D) of the SEBI Circular dated December 31, 2024 related to Disclosure of Imposition of Fine or Penalty is Applicable to the entity?	Yes	
Whether Annexure I (Part E) of the SEBI Circular dated December 31, 2024 related to Disclosure of Updates to Ongoing Tax Litigations or Disputes is Applicable to the entity?	No	There is no update to the ongoing tax litigations or disputes under this Regulation during the quarter ended 30.09.2026
Whether Annexure I (Part F) of the SEBI Circular dated December 31, 2024 related to Disclosure Of Loans / Guarantees / Comfort Letters / Securities Etc. is Applicable to the entity?	Yes	
Risk management committee	Yes	
Market Capitalisation as per immediate previous Financial Year	Top 1000 listed entities	
Is SCORE ID Available ?	Yes	
SCORE Registration ID	m00563	
Reason For No SCORE ID		
Type of Submission	Original	
Remarks (website dissemination)		

Annexure I

Annexure I to be submitted by listed entity on quarterly basis																							
I. Composition of Board of Directors																							
Disclosure of notes on composition of board of directors explanatory																							
Whether the listed entity has a Regular Chairperson						Yes																	
Whether Chairperson is related to MD or CEO						Yes	Disqualification of Directors under section 164 of the Companies Act, 2013																
Sr no.	**Title(Mr/Ms)**	**Name of the Director**	**DIN**	**Category 1 of directors**	**Category 2 of directors**	**Category 3 of directors**	**Whether the director is disqualified?**	**Start Date of disqualification**	**End Date of disqualification**	**Details of disqualification**	**Current status**	**Whether special resolution passed? [Refer Reg. 17(1A) of Listing Regulations]**	**Date of passing special resolution**	**Initial Date of appointment**	**Date of Re-appointment**	**Date of cessation**	**Tenure of director(in months)**	**No of Directorship in listed entities including this listed entity(Refer Regulation 17A of Listing Regulations)**	**No of Independent Directorship in listed entities including this listed entity(Refer Regulation 17A(1) of Listing Regulations**	**Number of memberships in Audit/ Stakeholder Committee(s) including this listed entity (Refer Regulation 26(1) of Listing Regulations)**	**No of post of Chairperson in Audit/ Stakeholder Committee held in listed entities including this listed entity (Refer Regulation 26(1) of Listing Regulations)**	**Reason for Cessation**	**Notes for not providing PAN**
1	Mr	Ashok Minda	00054727	Executive Director	Chairperson	CEO	No				Active	NA		01-08-2011	01-08-2025			1	0	0	0		
2	Mrs	Pratima Ram	03518633	Non-Executive - Independent Director	Not Applicable		No				Active	Yes	09-07-2021	10-11-2016	10-11-2021		118	1	1	3	1		
3	Mr	Aakash Minda	06870774	Executive Director	Not Applicable		No				Active	NA		05-11-2020	05-11-2020			1	0	0	0		
4	Mr	Naresh Kumar Modi	00089536	Executive Director	Not Applicable		No				Active	NA		11-12-2020	11-12-2020			1	0	1	0		
5	Mr	Gajanan Vithal Gandhe	02023395	Non-Executive - Independent Director	Not Applicable		No				Active	NA		03-08-2023	03-08-2023		38	2	2	3	1		
6	Mr	Ravi Sud	00074720	Non-Executive - Independent Director	Not Applicable		No				Active	NA		01-02-2024	01-02-2024		32	1	1	1	0		
7	Mr	Laxman Ramnarayan	03033960	Non-Executive - Independent Director	Not Applicable		No				Active	NA		22-05-2024	22-05-2024		28	1	1	2	1		

Annexure I

II. Composition of Committees	
Disclosure of notes on composition of committees explanatory	

Audit Committee Details

Whether the Audit Committee has a Regular Chairperson						Yes	
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	03518633	Pratima Ram	Non-Executive - Independent Director	Chairperson	12-08-2021		
2	00074720	Ravi Sud	Non-Executive - Independent Director	Member	22-04-2024		
3	03033960	Laxman Ramnarayan	Non-Executive - Independent Director	Member	14-11-2024		

Nomination and remuneration committee

Whether the Nomination and remuneration committee has a Regular Chairperson						Yes	
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	02023395	Gajanan Vithal Gandhe	Non-Executive - Independent Director	Chairperson	22-04-2024		
2	00074720	Ravi Sud	Non-Executive - Independent Director	Member	22-04-2024		
3	03518633	Pratima Ram	Non-Executive - Independent Director	Member	14-11-2024		

Stakeholders Relationship Committee

Whether the Stakeholders Relationship Committee has a Regular Chairperson						Yes	
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	03033960	Laxman Ramnarayan	Non-Executive - Independent Director	Chairperson	14-11-2024		
2	03518633	Pratima Ram	Non-Executive - Independent Director	Member	19-06-2023		
3	02023395	Gajanan Vithal Gandhe	Non-Executive - Independent Director	Member	22-04-2024		

Risk Management Committee

Whether the Risk Management Committee has a Regular Chairperson						Yes	
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	00074720	Ravi Sud	Non-Executive - Independent Director	Chairperson	22-04-2024		
2	06870774	Aakash Minda	Executive Director	Member	17-12-2021		
3	03033960	Laxman Ramnarayan	Non-Executive - Independent Director	Member	14-11-2024		

Corporate Social Responsibility Committee

Whether the Corporate Social Responsibility Committee has a Regular Chairperson						Yes	
Sr	DIN Number	Name of Committee members	Category 1 of directors	Category 2 of directors	Date of Appointment	Date of Cessation	Remarks
1	03518633	Pratima Ram	Non-Executive - Independent Director	Chairperson	24-05-2017		
2	02023395	Gajanan Vithal Gandhe	Non-Executive - Independent Director	Member	22-04-2024		
3	00054727	Ashok Minda	Executive Director	Member	12-02-2014		

Other Committee

Sr	DIN Number	Name of Committee members	Name of other committee	Category 1 of directors	Category 2 of directors	Remarks
No records available						

Annexure I

III. Meeting of Board of Directors							
Disclosure of notes on meeting of board of directors explanatory							
Sr	Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order)	Maximum gap between any two consecutive (in number of days)	Notes for not providing Date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors as on date of the meeting	Number of Directors present*(All directors including Independent Director)	No. of Independent Directors attending the meeting*
1	22-05-2026			Yes	7	7	4
2	13-08-2026	82		Yes	7	7	4
3	24-09-2026	41		Yes	7	7	4

Annexure I

IV. Meeting of Committees										
Disclosure of notes on meeting of committees explanatory										
Sr	Name of Committee	Date(s) of meeting (Enter dates of Previous quarter and Current quarter in chronological order)	Maximum gap between any two consecutive (in number of days)	Name of other committee	Reson for not providing date	Whether requirement of Quorum met (Yes/No)	Total Number of Directors in the Committee as on date of the meeting	Number of Directors Present (All Directors including Independent Director)	No. of Independent Directors attending the meeting*	No. of members attending the meeting (other than Board of Directors)
1	Audit Committee	21-05-2026				Yes	3	3	3	0
2	Audit Committee	22-05-2026	0			Yes	3	3	3	0
3	Audit Committee	12-08-2026	81			Yes	3	3	3	0
4	Audit Committee	13-08-2026	0			Yes	3	3	3	0
5	Nomination and remuneration committee	18-05-2026				Yes	3	3	3	0
6	Nomination and remuneration committee	24-09-2026	128			Yes	3	3	3	0
7	Stakeholders Relationship Committee	31-08-2026				Yes	3	3	3	0
8	Risk Management Committee	25-08-2026				Yes	3	3	2	0
9	Corporate Social Responsibility Committee	31-08-2026	5			Yes	3	3	2	0

Annexure I

V. Affirmations		
Sr	Subject	Compliance status (Yes/No)
1	The composition of Board of Directors is in terms of SEBI (Listing obligations and disclosure requirements) Regulations, 2015	Yes
2	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015 a. Audit Committee	Yes
3	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. b. Nomination & remuneration committee	Yes
4	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. c.Stakeholders relationship committee	Yes
5	The composition of the following committees is in terms of SEBI(Listing obligations and disclosure requirements) Regulations, 2015. d. Risk management committee (applicable the top 1000 listed entities)	Yes
6	The committee members have been made aware of their powers, role and responsibilities as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
7	The meetings of the board of directors and the above committees have been conducted in the manner as specified in SEBI (Listing obligations and disclosure requirements) Regulations, 2015.	Yes
8	This report and/or the report submitted in the previous quarter has been placed before Board of Directors.	true
9	Any comments/observations/advice of Board of Directors may be mentioned here:	Textual Information(1)

Text Block

Textual Information(1)	Corporate Governance Report for the quarter ended June 30, 2026 was placed at the Board Meeting held on 13th August 2026. Corporate Governance Report for the quarter ended September 30, 2026 shall be placed at the upcoming Board Meeting to be held on 3rd November 2026.

Annexure I

Sr	Subject	Compliance status
1	Name of signatory	MEENAL BANSAL
2	Designation	Company Secretary and Compliance Officer

Details of Cyber security incidence

Whether as per Regulation 27(2)(ba) of SEBI (LODR) Regulations, 2015 there has been cyber security incidents or breaches or loss of data or documents during the quarter	No
Other details of cyber security incidence or breaches or loss of data event	
Number of cyber security incidence or breaches or loss of data event occurred during the quarter	
No records available	

Affirmations on Compliance Requirements for AGM (applicable only for the first half-year filing i.e., 2nd quarter)

III. Affirmations				
Sr	Particulars	Regulation Number	Compliance status (Yes/No/NA)	If status is 'No' details of non-compliance may be given here.
1	Copy of the annual report including balance sheet, profit and loss account, directors report, corporate governance report, business responsibility report displayed on website	46(2)	Yes	
2	Presence of Chairperson of Audit Committee at the Annual General Meeting	18(1)(d)	Yes	
3	Presence of Chairperson of the nomination and remuneration committee at the annual general meeting	19(3)	Yes	
4	Presence of Chairperson of the Stakeholder Relationship committee at the annual general meeting	20(3)	Yes	
5	Disclosure of the Secretarial Audit Report of the listed entity and the material subsidiaries in the Annual Report	24A(1)	Yes	
6	Compliance with the conditions laid down for Secretarial Auditor or the person signing the Secretarial Compliance Report	24A(1A), 24A(1B), 24A(1C)	Yes	
7	Submission of Annual Secretarial Compliance Report	24A(2)	Yes	
8	Whether 'Corporate Governance Report' disclosed in Annual Report	34(3) read with para C of Schedule V	Yes	
Any other information to be provided				

Annexure III

1	Name of signatory	MEENAL BANSAL
2	Designation	Company Secretary and Compliance Officer

Signatory Details

Name of signatory	MEENAL BANSAL
Designation of person	Company Secretary and Compliance Officer
Place	NOIDA
Date	28-10-2026

Additional Half yearly Disclosure

Any Other Information for Disclosure of Loans / Guarantees / Comfort Letters / Securities Etc.			
I. Disclosure of Loans/ guarantees/comfort letters /securities etc.refer note below			
(A)Any loan or any other form of debt advanced by the listed entity directly or indirectly to			
Entity	Aggregate amount advanced during six months	Balance outstanding at the end of six months	
Promoter or any other entity controlled by them	0.00	0.00	
Promoter Group or any other entity controlled by them	0.00	0.00	
Directors (including relatives) or any other entity controlled by them	0.00	0.00	
KMPs or any other entity controlled by them	0.00	0.00	
(B) Any guarantee / comfort letter (by whatever name called) provided by the listed entity directly or indirectly, in connection with any loan(s) or any other form of debt availed By			
Entity	Type (guarantee, comfort letter etc.)	Aggregate amount of issuance during six months	Balance outstanding at the end of six months(taking into account any invocation)
Promoter or any other entity controlled by them	0	0.00	0.00
Promoter Group or any other entity controlled by them	0	0.00	0.00
Directors (including relatives) or any other entity controlled by them	0	0.00	0.00
KMPs or any other entity controlled by them	0	0.00	0.00
(C) Any security provided by the listed entity directly or indirectly, in connection with any loan(s) or any other form of debt availed by			
Entity	Type of security (cash, shares etc.)	Aggregate value of security provided during six months	Balance outstanding at the end of six months
Promoter or any other entity controlled by them	0	0.00	0.00
Promoter Group or any other entity controlled by them	0	0.00	0.00
Directors (including relatives) or any other entity controlled by them	0	0.00	0.00
KMPs or any other entity controlled by them	0	0.00	0.00
(D) Additional Information			
II. Affirmations			
Affirmations	Compliance Status	Company Remarks	
All loans (or other form of debt), guarantees, comfort letters (by whatever name called) or securities in connection with any loan(s) (or other form of debt) given directly or indirectly by the listed entity to promoter(s), promoter group, director(s) (including their relatives), key managerial personnel (including their relatives) or any entity controlled by them are in the economic interest of the company.	Yes		
Name		AJAY AGARWAL	
Designation		CFO	
Place		NOIDA	
Date		28-10-2026	

Investor Grievance Details

No. of investor complaints pending at the beginning of Quarter	0
No. of investor complaints received during the Quarter	0
No. of investor complaints disposed off during the Quarter	0
No. of investor complaints those remaining unresolved at the end of the Quarter	0

Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies- The details of acquisition of shares or voting rights in unlisted companies during the quarter in terms of sub-para 1 of para A of Part A of Schedule III are given below:

Any Other Information for Disclosure of Acquisition of Shares or Voting Rights in Unlisted Companies					Textual Information(1)
Sr.No.	Name of the unlisted company in which shares or voting rights have been acquired	Date of acquisition	Aggregate holding (% shares or voting rights) as at the end of the previous quarter	% shares or voting rights acquired during the quarter	Aggregate holding (% shares or voting rights) as at the end of the quarter
1	Spark Minda Green Mobility Systems Private Limited	04-08-2026	100.00%	0.00%	100.00%

Text Block

Textual Information(1)	Minda Corporation Limited (MCL/ Company) has acquired additional 2,50,00,000 (Two Crore Fifty Lakh) Equity Shares of the face value of Rs. 10/- (Rupees Ten) each for an amount aggregating to Rs. 25,00,00,000/-(Rupees Twenty-Five Crore Only) on July 19, 2026 in Spark Minda Green Mobility Systems Private Limited, wholly owned subsidiary of MCL, pursuant to the Rights Issue.

Disclosure of Imposition of Fine or Penalty The details of imposition of fine or penalty during the quarter in terms of sub-para 20 of para A of Part A of Schedule III are given below:

Any Other Information for Disclosure of Imposition of Fine or Penalty					
Sr.No.	Name of the authority	Nature and details of the action(s) taken or order(s) passed	Date of receipt of direction or order, including any ad interim or interim orders, or any other communication from the authority	Details of the violation(s)/ contravention(s) committed or alleged to be committed	Impact on financial, operation or other activities of the listed entity, quantifiable in monetary terms to the extent possible
1	BSE Limited	Penalty imposed under SEBI Listing Regulations	14-08-2026	Non-submission of shareholding pattern under Regulation 31 of SEBI Listing Regulations, within the prescribed timelines on BSE Portal. However the same was filed with NSE within the prescribed timeline	Fine of Rs. 2000 plus taxes. There is no other financial impact of this compliance on the Company

Disclosure of Updates to Ongoing Tax Litigations or Disputes The updates on tax litigations or disputes in terms of sub-para 8 of para B of Part A of Schedule III read with corresponding provisions of Annexure 18 of the Master Circular are given below:

Any Other Information for Disclosure of Updates to Ongoing Tax Litigations or Disputes				
Sr.No.	Name of the opposing party	Date of initiation of the litigation / dispute	Status of the litigation / dispute as per last disclosure	Current status of the litigation / dispute
No records available				