

Minda SAI Limited
Statutory Audit for the year ended
31 March 2019

B S R & Co. LLP

Chartered Accountants

Building No. 10, 8th Floor, Tower-B
DLF Cyber City, Phase - II
Gurugram - 122 002, India

Telephone: +91 124 719 1000
Fax: +91 124 235 8613

INDEPENDENT AUDITOR'S REPORT

To the Members of Minda SAI Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the Financial Statements of Minda SAI Limited ("the Company"), which comprise the Balance Sheet as at 31 March 2019, the Statement of Profit and Loss (including Other Comprehensive Income), Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the Financial Statements, including a summary of the significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2019, and profit and other comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those SAs are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

Attention is invited to note 2.46 to the financial statements, wherein it is mentioned that Minda Corporation Limited (hereinafter referred to as "MCL" or "holding company"), Minda SAI Limited ("Company"), Minda Automotive Solutions Limited, Minda Management Services Limited, Minda Autoelektrik Limited and Minda Telematics and Electric Mobility Solutions Private Limited ("fellow subsidiaries" and hereinafter collectively referred to as the "transferor companies") have entered into a proposed Scheme of Amalgamation, where the Company will be transferred to and be vested in MCL, as a going concern ('Proposed Scheme'). The Proposed Scheme is subject to approval of the respective Shareholders and Creditors of transferee company and transferor companies, National Company Law Tribunal and other Regulatory Authorities, as applicable.

Pending requisite approvals, effect of the aforesaid merger has not been considered in the financial statements, which have been prepared on the going concern basis. Our report is not modified in respect of this matter.



Other Information

The Company's management and Board of Directors are responsible for the Other Information. The other information comprises the information included in the Company's Annual Report, but does not include the financial statements and our auditors' report thereon. The Company's Annual Report is expected to be made available to us after the date of the Auditor's Report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Management's Responsibility for the Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Financial Statements that give a true and fair view of the state of affairs, profit and other comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal Financial controls with reference to Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2016 ("the Order") issued by the Central Government in terms of Section 143 (11) of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
 - (A) As required by Section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c) The Balance Sheet, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid financial statements comply with the Ind AS specified under Section 133 of the Act.



- e) On the basis of the written representations received from the directors as on 31 March 2019 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2019 from being appointed as a director in terms of Section 164(2) of the Act.
- f) With respect to the adequacy of the internal financial controls with reference to Financial Statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- (B) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- i. The Company has disclosed the impact of pending litigations as at 31 March 2019 on its Financial Position in its Financial Statements - Refer Note 2.38 to the Financial Statements;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company;
 - iv. The disclosures in the financial statements regarding holdings as well as dealings in specified bank notes during the period from 8 November 2016 to 30 December 2016 have not been made in these financial statements since they do not pertain to the financial year ended 31 March 2019.
- (C) With respect to the matter to be included in the Auditor's Report under section 197(16):

In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the current year is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) which are required to be commented upon by us.

For B S R & Co. LLP

Chartered Accountants

ICAI Firm Registration No.: 101248W/W-100022



Shashank Agarwal

Partner

Membership No.: 095109

Place: Gurugram

Date: 24 May 2019

Annexure A referred to in our Independent Auditor's Report of even date on financial statements of Minda SAI Limited on the Financial Statements for the year ended 31 March 2019

- (i) (a) According to the information and explanations given to us, the Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets (property, plant and equipment).
- (b) According to the information and explanations given to us, the Company has a regular programme of physical verification of its property, plant and equipment by which all fixed assets (property, plant and equipment) are verified over a period of three years. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets. In accordance with this programme, certain fixed assets have been physically verified by the management during the current year. As informed to us, no material discrepancies were noticed on such verification.
- (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of immovable property are held in the name of the Company.
- (ii) According to the information and explanations given to us, the inventory, except goods-in-transit and stocks lying with third parties, has been physically verified by the management during the year. In our opinion, the frequency of such verification is reasonable having regard to the size of the Company and nature of its business. For stocks lying with third parties at the year-end, written confirmations have been obtained. As informed to us, the discrepancies noticed on comparison of physical verification of inventories with book records were not material and have been properly adjusted in the books of account.
- (iii) In our opinion and according to the information and explanations given to us, the Company has not granted any loans, secured or unsecured, to companies covered in the register maintained under section 189 of the Companies Act, 2013. Further, there are no Firms or Limited Liability Partnership covered in the register required under section 189 of the Companies Act, 2013. Accordingly, paragraph 3(iii) of the Order is not applicable.
- (iv) According to the information and explanations given to us, the Company has complied with the provisions of Section 185 and 186 of the Act, with respect to the loans, investments, guarantees and security made.
- (v) As per the information and explanations given to us, the Company has not accepted any deposits as mentioned in the directives issued by the Reserve Bank of India and the provisions of Section 73 to 76 or any other relevant provisions of the Act and the rules framed there under. Accordingly, para 3(v) of the Order is not applicable.
- (vi) The Central Government has prescribed the maintenance of cost records under sub-section (1) of section 148 of the Act for certain activities carried out by the Company. We have broadly reviewed the books of account maintained by the Company pursuant to the Rules made by the Central Government for the maintenance of cost records under Section 148 of the Act, and are of the opinion that prima facie, the prescribed accounts and records have been made and maintained.



- (vii) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, amounts deducted / accrued in the books of account in respect of undisputed statutory dues including Provident fund, Employees' State Insurance, Income-tax, Goods and Services Tax ('GST'), Duty of customs and other material statutory dues have generally been regularly deposited during the year by the Company with the appropriate authorities.

According to the information and explanations given to us, no undisputed amounts payable in respect of Provident fund, Income-tax, GST, Service tax, Duty of excise, Sales tax, Value added tax, Duty of customs and other material statutory dues were in arrears as at 31 March 2019 for a period of more than six months from the date they became payable.

Also refer note 2.38, wherein, it is explained that on account of the uncertainty with respect to the applicability of the Hon'ble Supreme Court Judgement on the provident fund matter, management has not recognised and deposited any additional provident fund amount with respect to the previous years.

- (b) According to the information and explanations given to us, there are no dues in respect Income tax, GST, Sales-tax, Service tax, Duty of custom, Duty of excise and Value added tax which have not been deposited with the appropriate authorities on account of any dispute except for the following:

(Amount in Rs.)

Name of the Statute	Nature of the Dues	Amount involved*	Amount unpaid	Financial year to which the amount relates	Forum where dispute is pending
Central Excise Act, 1944	Excise Duty	28,895	28,895	2011-12	Excise Deputy Commissioner Pithampur
		127,791	127,791	2013-14 2014-15	
		210,305	210,305	2010-11	
		32,859	32,859	2011-12	
		3,533,986	3,533,986	2013-14 to 2017-2018	
Finance Act, 1994	Service Tax	224,338	224,338	2009-10	Division – IV, Noida
		115,645	115,645	2010-11	
		114,012	114,012	2011-12	
		130,135	130,135	2011-12	
		134,067	134,067	2012-13	
		144,584	144,584	2012-13	
		277,767	277,767	2013-14	
		85,392	85,392	2014-15	
Maharashtra Value Added Tax, 2002	VAT	229,100	229,100	2016-17	Assistant Commissioner
		2,331,944	2,331,944	2014-15	Deputy Commissioner of Sales Tax

Name of the Statute	Nature of the Dues	Amount involved*	Amount unpaid	Financial year to which the amount relates	Forum where dispute is pending
Customs Act, 1962	Customs	991,624	-	2018-19	Commissioner (Appeals) Customs
Tamil Nadu General Sales Tax Act, 1956	VAT	18,823	-	2006-07	CTO (Commercial tax officer) Range officer, Kakkalur
		372,577	-	2007-08	
		271,336	-	2008-09	
		313,691	-	2009-10	

* amount as per demand orders including interest and penalty, wherever indicated in the order.

- (viii) According to the information and explanations given to us, there is no default existing at the balance sheet date in repayment of loans or borrowings to banks and a financial institution. The Company did not have any outstanding dues to any debenture holder and government during the year.
- (ix) The Company has not raised any money by way of initial public offer or further public offer (including debt instruments) during the year. The term loans were applied for the purposes for which those were raised to the extent utilised during the year.
- (x) According to the information and explanations given to us, no material fraud by the Company and neither any material fraud on the Company by its officers or employees has been noticed or reported during the year.
- (xi) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the managerial remuneration has been paid or provided by the Company in accordance with the provisions of Section 197 read with Schedule V of the Act.
- (xii) According to the information and explanations given to us, the Company is not a Nidhi Company. Accordingly, paragraph 3(xii) of the Order is not applicable.
- (xiii) According to the information and explanation given to us and on the basis of our examination of the records of the Company, all the transactions with related parties are in compliance with the provisions of Section 177 and 188 of the Act where applicable and details of such transactions have been disclosed in the Standalone Financial Statements as required by the applicable accounting standards.
- (xiv) According to the information and explanation given to us and on the basis of our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year.
- (xv) According to the information and explanations given to us, the Company has not entered into any non-cash transactions with directors or person connected with him. Accordingly, paragraph 3 (xv) of the Order is not applicable.

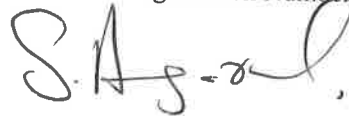
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(xvi) According to the information and explanations given to us, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934.

For B S R & Co. LLP

Chartered Accountants

ICAI Firm Registration Number: 101248W/W-100022



Shashank Agarwal

Partner

Membership No.: 095109

Place: Gurugram

Date: 24 May 2019

Annexure B to the Independent Auditor's report on the Financial Statements of Minda SAI Limited for the year ended 31 March 2019.

Report on the internal financial controls with reference to the aforesaid financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013

(Referred to in paragraph 1(A)(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Opinion

We have audited the internal financial controls with reference to financial statements of Minda SAI Limited ("the Company") as of 31 March 2019 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to financial statements and such internal financial controls were operating effectively as at 31 March 2019, based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

Management's Responsibility for Internal Financial Controls

The Company's management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 (hereinafter referred to as "the Act").

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and whether such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of such internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements.

Meaning of Internal Financial controls with Reference to Financial Statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial controls with Reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For B S R & Co. LLP

Chartered Accountants

ICAI Firm Registration No.: 101248 W/W-100022



Shashank Agarwal

Partner

Membership No.: 095109

Place: Gurugram

Date: 24 May 2019

Minda SAI Limited
Balance Sheet as at 31 March 2019

(Amount in million)

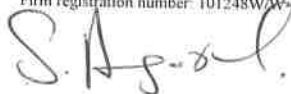
	Note	As at 31 March 2019	As at 31 March 2018
ASSETS			
Non-current assets			
Property, plant and equipment	2.1	1,227	1,114
Capital work-in progress	2.1	10	12
Intangible assets	2.1	32	31
Financial assets			
i Investments	2.2	1,294	1,293
ii Loans	2.3	32	26
iii Other financial assets	2.4	138	1
Income tax assets	2.5	7	2
Other non-current assets	2.6	10	14
		<u>2,750</u>	<u>2,493</u>
Current assets			
Inventories	2.7	1,322	964
Financial assets			
i Trade receivables	2.8	2,003	2,053
ii Cash and cash equivalents	2.9	2	1
iii Other bank balances	2.10	-	3
iv Loans	2.11	49	14
v Other financial assets	2.12	27	77
Other current assets	2.13	89	87
		<u>3,492</u>	<u>3,199</u>
TOTAL		<u>6,242</u>	<u>5,692</u>
EQUITY AND LIABILITIES			
Equity			
Equity share capital	2.14	708	708
Other equity	2.15	2,327	1,844
		<u>3,035</u>	<u>2,552</u>
Liabilities			
Non-current liabilities			
Financial Liabilities			
Borrowings	2.16	208	106
Deferred tax liabilities (Net)	2.17	42	44
Provisions	2.18	46	57
Other non-current liabilities	2.19	5	8
		<u>301</u>	<u>215</u>
Current liabilities			
Financial Liabilities			
i Borrowings	2.20	985	1,048
ii Trade payables	2.21	-	-
- total outstanding dues of micro and small enterprises		136	36
- total outstanding dues to creditors other than micro and small enterprises		1,451	1,543
iii Other financial liabilities	2.22	180	235
Other current liabilities	2.23	83	31
Provisions	2.24	4	3
Current tax liabilities	2.25	67	29
		<u>2,906</u>	<u>2,925</u>
TOTAL		<u>6,242</u>	<u>5,692</u>

Significant accounting policies

The accompanying notes from 1 to 2.47 form an integral part of the financial statements
As per our report of even date attached

For BSR & Co. LLP
Chartered Accountants

Firm registration number: 101248W/W-100022



Shashank Agarwal
Partner
Membership No.: 095109

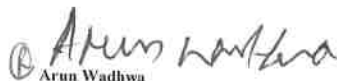
For and on behalf of Board of Directors of Minda SAI Limited



Ashok Minda
Director
(DIN 00054727)



Sanjeev Saxena
CEO & Managing Director
(DIN : 07252911)



Arun Wadhwa
Chief Financial Officer



Pradeep Mann
Company Secretary
Membership No.: 13371

Place : Gurugram
Date : 24 May 2019

Place : Gurugram
Date : 24 May 2019

Minda SAI Limited
Statement of Profit and Loss for the year ended 31 March 2019

(Amount in million)

	Note	For the year ended 31 March 2019	For the year ended 31 March 2018
Revenue from operations			
Other income	2.26	10,323	8,722
Total Income	2.27	<u>112</u>	<u>72</u>
Expenses		<u>10,435</u>	<u>8,794</u>
Cost of materials consumed	2.28	6,949	5,595
Changes in inventories of finished goods, stock-in-trade and work-in-progress	2.29	(241)	(64)
Excise duty on sales		-	245
Employee benefits expense	2.30	1,480	1,232
Finance costs	2.31	87	83
Depreciation and amortisation expense	2.1	217	180
Other expenses	2.32	1,030	890
Total expenses		<u>9,522</u>	<u>8,161</u>
Profit before tax		<u>913</u>	<u>633</u>
Current tax		297	201
Taxes for earlier years	2.17	(13)	-
Deferred tax charge / (credit)	2.17	(1)	18
Profit for the year		<u>630</u>	<u>414</u>
Other comprehensive income			
Items that will not be reclassified subsequent to profit or loss			
Remeasurements of defined benefit liability		-	-
Income tax relating to items that will not be reclassified to profit or loss		-	-
Other comprehensive income for the year, net of tax			
Total comprehensive income for the year		<u>630</u>	<u>414</u>
Earnings per equity share of Rs.100 each	2.33		
Earnings per share (Rs.) (Basic)		89.02	58.44
Earnings per share (Rs.) (Diluted)		89.02	58.44

Significant accounting policies

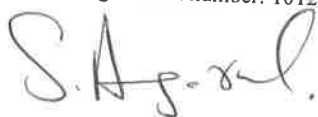
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The accompanying notes from 1 to 2.47 form an integral part of the financial statements
As per our report of even date attached

For BSR & Co. LLP

Chartered Accountants

Firm registration number: 101248W/W-100022



Shashank Agarwal

Partner

Membership No.: 095109

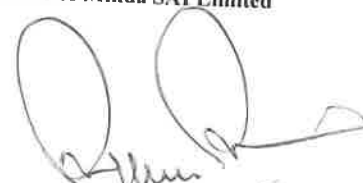
For and on behalf of Board of Directors of Minda SAI Limited



Ashok Minda

Director

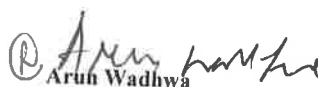
(DIN 00054727)



Sanjeev Saxena

CEO & Managing Director

(DIN : 07252911)



Arun Wadhwa

Chief Financial Officer



Pradeep Mann

Company Secretary

Membership No.: 13371

Place : Gurugram

Date : 24 May 2019

Place : Gurugram

Date : 24 May 2019

Minda SAI Limited
Statement of Cash Flow for the year ended 31 March 2019

	(Amount in million)	
	For the year ended 31 March 2019	For the year ended 31 March 2018
A. Cash flow from operating activities		
Profit from operations before taxes		
Adjustments for:	913	633
Depreciation and amortisation expense		
Interest expense	217	180
Loss on sale / discard of property, plant and equipment (net)	87	83
Interest income	2	3
Dividend Income	(3)	-
Liabilities / provision no longer required written back	(79)	(38)
Employees Stock Compensation Expenses	(16)	(28)
Operating profit before working capital changes	4	4
Movement in working capital:	1,125	837
Decrease / (increase) in trade receivables		
Increase in inventories	50	(623)
Decrease in loan, other financial assets and other assets	(358)	(260)
Increase in other financial liabilities and other liability	39	39
Increase in trade payables	59	21
Decrease in provisions	24	551
Cash generated from operations	(10)	(10)
Tax paid, net of refunds	929	555
Net cash generated from operating activities (A)	(250)	(205)
B. Cash flows from investing activities	679	350
Purchase of property, plant and equipment and intangible assets		
Sale of property, plant and equipment	(348)	(312)
Dividend received	3	1
Investment in subsidiaries	79	38
Investment made in bank deposits (net)	(1)	(71)
Interest received	(135)	-
Loan given to subsidiary	2	-
Net cash used in investing activities (B)	(33)	-
C. Cash flows from financing activities	(433)	(344)
Payment of dividend (inclusive of tax)		
Repayment of long term borrowings	(151)	(128)
Receipt of term loan	(112)	(196)
Repayment of short term borrowings (net)	165	-
Interest paid	(62)	400
Net cash used in financing activities (C)	(85)	(83)
Net decrease in cash and cash equivalents (A + B + C)	(245)	(7)
Cash and cash equivalents at the beginning of the year	1	(1)
Cash and cash equivalents as at the end of the year	1	2
	2	1

Significant accounting policies and note to accounts


1 to 2.47

Notes to Cash Flow Statement:

- The above cash flow statement has been prepared under the indirect method set out in Indian Accounting Standard (Ind AS - 7) "Statement of Cash Flow" specified under Section 133 of the Companies Act, 2013, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- Cash and cash equivalents consists of cash in hand and balances with scheduled banks. Refer note 2.9
- Refer note 2.16 (a) for change in liabilities arising from financing activities.

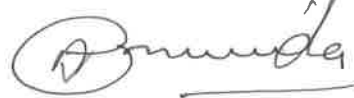
As per our report of even date attached

For BSR & Co. LLP
Chartered Accountants
Firm registration number: 101248W/W/100022

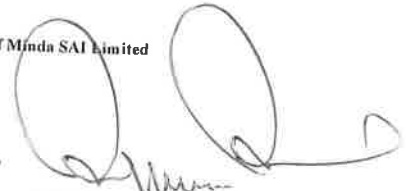


Shashank Agarwal
Partner
Membership No.: 095109

For and on behalf of Board of Directors of Minda SAI Limited



Ashok Minda
Director
(DIN 00054727)



Sanjeev Saxena
CEO & Managing Director
(DIN : 07252911)



Arun Wadhwa
Chief Financial Officer



Pradeep Mann
Company Secretary
Membership No.: 13371

Place Gurugram
Date : 24 May 2019

Place : Gurugram
Date : 24 May 2019

Minda SAI Limited
Statement of Changes in Equity for the year ended 31 March 2019

A. Equity share capital

Particulars	(Amount in million)	
	Amount	
Balance as at 1 April 2017	708	
Changes in equity share capital during the year	-	
Balance as at 31 March 2018	708	
Changes in equity share capital during the year	-	
Balance as at 31 March 2019	708	

B. Other equity

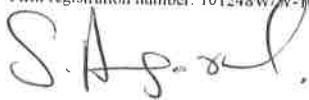
	Reserves and surplus (2)			Items of Other Comprehensive Income (2)	Total
	Capital reserve	Securities premium reserve	Retained earnings	Remeasurement of defined benefit obligations	
Balance as at 1 April 2017					
Profit for the year	15	66	1,477	(4)	1,554
Other comprehensive income	-	-	414	-	414
Total comprehensive income for the year	-	-	-	-	-
Amount transferred to Employee stock compensation during the year	-	-	414	-	414
Dividend	4	-	-	-	4
Tax on dividend	-	-	(106)	-	(106)
Balance as at 31 March 2018	19	66	1,763	(22)	1,844
Balance as at 1 April 2018	19	66	1,763	(4)	1,844
Profit for the year	-	-	630	-	630
Other comprehensive income	-	-	-	-	-
Total comprehensive income for the year	-	-	630	-	630
Amount transferred to Employee stock compensation during the year	-	-	4	-	4
Dividend	4	-	-	-	4
Tax on dividend	-	-	(127)	-	(127)
Balance as at 31 March 2019	23	66	2,242	(24)	2,327

Notes:

- (1) During the year ended 31 March 2018, the Company has paid dividend to its shareholders. This has resulted in payment of Dividend Distribution Tax (DDT) to the taxation authorities. The Company believes that DDT represents additional payment to taxation authority on behalf of the shareholders. Hence DDT paid is charged to equity
- (2) Refer note 2.15.1 for nature and purpose of other equity

The accompanying notes from 1 to 2.47 form an integral part of the financial statements
As per our report of even date attached

For BSR & Co. LLP
Chartered Accountants
Firm registration number: 101248W/W-100022



Shashank Agarwal
Partner
Membership No. 095109

For and on behalf of Board of Directors of Minda SAI Limited



Ashok Minda
Chairman and Group CEO
(DIN 00054727)

Sanjeev Saxena
CEO & Managing Director
(DIN 07252911)



Arun Wadhwa
Chief Financial Officer



Pradeep Mann
Company Secretary
Membership No. 13371

Place : Gurugram
Date : 24 May 2019

Place : Gurugram
Date : 24 May 2019

Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

1. Reporting entity

Minda SAI Limited (the 'Company') is a company domiciled in India, with its registered office situated at A-15, Ashok Vihar Phase – 1, Delhi - 110052. The Company has been incorporated under the provisions of Indian Companies Act. The Company is primarily involved in manufacturing of Automobile Components and Parts thereof.

2. Significant accounting policies

A. Basis of preparation

(i) Statement of compliance

These financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) prescribed under Section 133 of Companies Act, 2013 (the 'Act'), read with Companies (Indian Accounting Standards) Rules as amended from time to time and other relevant provisions of the Act.

Effective 1 April 2016, the Company transitioned to Ind AS while the Financial Statements were being prepared in accordance with the Companies (Accounting Standards) Rules, 2006 (previous GAAP) till 31 March 2017 and the transition was carried out in accordance with Ind AS 101 "First time adoption of Indian Accounting Standards". While carrying out transition, in addition to the mandatory exemptions, the Company had elected to certain exemption which are listed as below:

(a) Deemed cost exemption on Property, Plant and Equipment

Ind AS 101 permits a first-time adopter to elect to continue with the carrying value for all of its property, plant and equipment as recognised in the financial statements as at the date of transition to Ind AS, measured as per the previous GAAP and use that as its deemed cost as at the date of transition after making necessary adjustments for de-commissioning liabilities. This exemption can also be used for intangible assets covered by Ind AS 38 Intangible Assets.

Accordingly, the Company has elected to measure all of its property, plant and equipment and intangible assets at their previous GAAP carrying value.

(b) Investment in subsidiaries, joint ventures and associate

As per the requirements of Ind AS 27 and Ind AS 28, Company has opted to record its equity investment in subsidiaries, joint ventures and associate at cost. Ind AS 101 provides that while measuring investment at cost, an entity shall measure that investment at one of the following amounts in its separate opening Ind AS Balance Sheet:

- (i) cost determined in accordance with Ind AS 27 and Ind AS 28; or
- (ii) deemed cost. The deemed cost of such an investment shall be its
 - (a) fair value at the entity's date of transition to Ind ASs in its Separate Financial Statements; or
 - (b) previous GAAP carrying amount at that date.

Accordingly, Company has opted to record its investment in subsidiaries, joint ventures and associate at previous GAAP carrying amount at transition date.

(c) Leases:

Ind AS 101 permits that if there is any land lease newly classified as finance lease then the first time adopter may recognise assets and liability at fair value on that date; and any difference between those fair values is recognized in retained earnings.

Company has therefore classified land leases with multi decade lease periods as finance lease as on transition date.



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

(ii) Functional and presentation currency

The management has determined the currency of the primary economic environment in which the Company operates i.e., functional currency, to be Indian Rupees (Rs.). All amounts have been rounded-off to the nearest million Rupees unless otherwise indicated. Further, at some places '-' are also put up to values below Rs. 500,000 to make financials in round off to Rupees in millions.

(iii) Basis of measurement

These Financial Statements have been prepared on a historical cost basis, except for the following items which have been measured at fair value or revalued amount:

Items	Measurement Basis
Certain financial assets and liabilities (including derivatives instruments)	Fair Value
Liabilities for equity-settled share-based payment Arrangements	Fair Value
Net defined benefit (asset)/ liability	Fair value of plan assets less present value of defined benefit obligations

(iv) Use of estimates and judgement

In preparation of these financial statements, management has made judgements, estimates, and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revision to accounting estimates are recognized prospectively. In particular, information about significant areas of estimation uncertainty and critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in the Financial Statements is included in the following notes.

Assumptions and estimation uncertainties

- Recognition and estimation of tax expense including deferred tax – Note 2.17
- Assessment of useful life of property, plant and equipment and intangible asset – Note 2.1
- Estimation of obligations relating to employee benefits: key actuarial assumptions – Note 2.45
- Valuation of Inventories – Note 2.7
- Share based payments – Note 2.42
- Recognition and measurement of provisions and contingency: Key assumption about the likelihood and magnitude of an outflow of resources – Note 2.38
- Fair value measurement – Note 2.34
- leases: whether an arrangement contains a lease – point xvi (a)
- lease classification – Note 2.37 (b)

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. Where the normal operating cycle cannot be identified, it is assumed to have a duration of twelve months.

v) Measurement of fair values

A number of accounting policies and disclosures require measurement of fair values, for both financial and non-financial assets and liabilities.

The Company has an established control framework with respect to the measurement of fair values. The management regularly reviews significant unobservable inputs and valuation adjustments. If third party information, such as broker quotes or pricing services, is used to measure fair values, then the management



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

assesses the evidence obtained from the third parties to support the conclusion that these valuations meet the requirements of Ind AS, including the level in the fair value hierarchy in which the valuations should be classified.

Significant valuation issues are reported to the Company's audit committee

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

When measuring the fair value of an asset or a liability, the Company uses observable market data as far as possible. If the inputs used to measure the fair value of an asset or a liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Company recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

Further information about the assumptions made in measuring fair values is included in Note 2.46 – Financial instrument .

B. Changes in significant accounting policies

The Company has initially applied Ind AS 115 from 1 April 2018.

Due to the transition methods chosen by the company in applying the above standard, comparative information throughout these Financial Statements has not been restated to reflect the requirements of the new standard.

There is no significant impact of transition from Ind AS 18 to Ind AS 115 in recognizing revenue by the Company.

Ind AS 115 establishes a comprehensive framework for determining whether, how much and when revenue is recognized. It replaced Ind AS 18 Revenue Recognition, Ind AS 11 Construction Contracts and related interpretations. Under Ind AS 115, revenue is recognized when a customer obtains control of the goods or services. Determining the timing of the transfer of control - at a point in time or over time - requires judgment.

The Company has adopted Ind AS 115 using the cumulative effect method (without practical expedients), with the effect of initially applying this standard recognized at the date of initial application (i.e. 1 April 2018). Accordingly, the information presented for 2017-18 has not been restated - i.e. it is presented, as previously reported, under Ind AS 18, Ind AS 11 and related interpretations. Additionally, the disclosure requirements in Ind AS 115 have not generally been applied to comparative information.

C. Summary of significant accounting policies

i) Foreign currency transactions and translations

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of transactions and monetary assets and liabilities denominated in foreign currencies as at the balance sheet date, are translated at the balance sheet date exchange rates. Foreign exchange gains and losses resulting from settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the balance sheet date exchange rates are generally recognised in statement of profit and loss.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss. For example, translation differences on non-monetary assets and liabilities such as equity instruments (other than investment in subsidiaries and joint ventures) held at fair value through profit or loss are recognized in statement of profit or loss as part of the fair value gain or loss and



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

translation differences on non-monetary assets such as equity investments (other than investment in subsidiaries and joint ventures) classified as FVOCI are recognized in other comprehensive income.

The derivative financial instruments such as forward exchange contracts to hedge its risk associated with foreign currency fluctuation are stated at fair value. Any gains or losses arising from changes in fair value are taken directly to the statement of profit or loss.

ii) Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duties collected on behalf of the government

However, sales tax/ value added tax (VAT)/ Goods and Services Tax (GST) is not received by the Company on its own account. Rather, it is tax collected on value added to the commodity by the seller on behalf of the government. Accordingly, it is excluded from revenue.

The specific recognition criteria described below must also be met before revenue is recognized.

Effective 1 April 2018, the Company has applied Ind AS 115 which establishes a comprehensive framework for determining whether, how much and when revenue is to be recognised. Ind AS 115 replaces Ind AS 18 Revenue. The Company has adopted Ind AS 115 using the cumulative effect method. The effect of initially applying this standard is recognised at the date of initial application (i.e. 1 April 2018). The standard is applied retrospectively only to contracts that are not completed as at the date of initial application and the comparative information in the Statement of Profit and Loss is not restated – i.e. the comparative information continues to be reported under Ind AS 18. Refer note 2.2 (i) – Significant accounting policies – Revenue recognition in the Annual report of the Company for the year ended 31 March 2018, for the revenue recognition policy as per Ind AS 18. The impact of the adoption of the standard on the Financial Statements of the Company is insignificant.

Sale of goods

The Company recognized revenue when (or as) a performance obligation was satisfied, i.e. when 'control' of the goods underlying the particular performance obligation were transferred to the customer.

Further, revenue from sale of goods is recognized based on a 5-Step Methodology which is as follows:

Step 1: Identify the contract(s) with a customer

Step 2: Identify the performance obligation in contract

Step 3: Determine the transaction price

Step 4: Allocate the transaction price to the performance obligations in the contract

Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation

Revenue is measured based on the transaction price, which is the consideration, adjusted for volume discounts, service level credits, performance bonuses, price concessions and incentives, if any, as specified in the contract with the customer. Revenue also excludes taxes collected from customers.

Contract assets are recognised when there is excess of revenue earned over billings on contracts. Contract assets are classified as unbilled receivables (only act of invoicing is pending) when there is unconditional right to receive cash, and only passage of time is required, as per contractual terms.

Unearned or deferred revenue is recognised when there is billings in excess of revenues.

Contracts are subject to modification to account for changes in contract specification and requirements. The Company reviews modification to contract in conjunction with the original contract, basis which the transaction



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

price could be allocated to a new performance obligation, or transaction price of an existing obligation could undergo a change. In the event transaction price is revised for existing obligation, a cumulative adjustment is accounted for.

Use of significant judgements in revenue recognition:

- a) The Company's contracts with customers could include promises to transfer products to a customer. The Company assesses the products promised in a contract and identifies distinct performance obligations in the contract. Identification of distinct performance obligation involves judgement to determine the deliverables and the ability of the customer to benefit independently from such deliverables.
- b) Judgement is also required to determine the transaction price for the contract. The transaction price could be either a fixed amount of customer consideration or variable consideration with elements such as volume discounts, service level credits, performance bonuses, price concessions and incentives. The transaction price is also adjusted for the effects of the time value of money if the contract includes a significant financing component. Any consideration payable to the customer is adjusted to the transaction price, unless it is a payment for a distinct product or service from the customer. The estimated amount of variable consideration is adjusted in the transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur and is reassessed at the end of each reporting period. The Company allocates the elements of variable considerations to all the performance obligations of the contract unless there is observable evidence that they pertain to one or more distinct performance obligations.
- c) The Company uses judgement to determine an appropriate selling price for a performance obligation. The Company allocates the transaction price to each performance obligation on the basis of the relative selling price of each distinct product or service promised in the contract.
- d) The Company exercises judgement in determining whether the performance obligation is satisfied at a point in time or over a period of time. The Company considers indicators such as how customer consumes benefits as services are rendered or who controls the asset as it is being created or existence of enforceable right to payment for performance to date and alternate use of such product or service, transfer of significant risks and rewards to the customer, acceptance of delivery by the customer, etc.

Export benefits

Export incentive entitlements are recognized as income when the right to receive credit as per the terms of the scheme is established in respect of the exports made, and where there is no uncertainty regarding the ultimate collection of the relevant export proceeds.

Other operating income

Service income including job work income is recognized as per the terms of contracts with customers when the related services are rendered. Income from royalty, technical know-how arrangements is recognized on an accrual basis in accordance with the terms of the relevant agreement.

Dividend and interest income

Dividend income is recognized when the right to receive the income is established. Income from interest on deposits, loans and interest bearing securities is recognized using the effective interest method.

iii) Property, plant and equipment

(a) Recognition and measurement

Item of property, plant and equipment are carried at cost, which includes capitalized borrowing costs, less accumulated depreciation and accumulated impairment losses, if any.



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

Cost of an item of property, plant and equipment includes its purchase price, import duties and non-refundable purchase taxes, duties or levies, after deducting trade discounts and rebates, any other directly attributable cost of bringing the asset to its working condition for its intended use and estimated cost of dismantling and removing the items and restoring the site on which it is located. The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met. Refer to note 2.1 regarding significant accounting judgements, estimates and assumptions.

The cost of a self-constructed item of property, plant and equipment comprises the cost of materials and direct labor, any other costs directly attributable to bringing the item to working condition for its intended use, and estimated costs of dismantling and removing the item and restoring the site on which it is located.

An item of property, plant and equipment and any significant part initially recognized is de-recognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the Statement of Profit and Loss when the asset is derecognized.

If significant parts of an item of property, plant and equipment have different useful lives, then they are accounted for as separate items (major components) of property, plant and equipment.

A property, plant and equipment is eliminated from the Financial Statements on disposal or when no further benefit is expected from its use and disposal. Assets retired from active use and held for disposal are generally stated at the lower of their net book value and net realizable value. Any gain or losses arising disposal of property, plant and equipment is recognized in the Statement of Profit and Loss.

Once classified as held-for-sale, property, plant and equipment are no longer depreciated.

Gains or losses arising from de-recognition of property, plant and equipment are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the Statement of Profit and Loss when the asset is derecognized.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Advance paid towards the acquisition of fixed assets are shown under non-current asset and tangible fixed assets under construction are disclosed as capital work-in-progress. Capital work in progress includes cost of assets at site, direct and indirect expenditure incidental to construction and interest on the funds deployed for construction..

(c) Subsequent costs

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognized when replaced. The costs of the day to day servicing of property, plant and equipment are recognised in the statement of profit and loss as incurred.

(d) Depreciation

Depreciation on property, plant and equipment is provided on the straight-line method at the rates reflective of the estimated useful life of the assets estimated by the management.

The identified components are depreciated over their useful life, the remaining asset is depreciated over the life of the principal asset. Assets acquired under finance leases are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Company will obtain ownership by the end of the lease term. Freehold land is not depreciated.

Leasehold land is amortized on a straight line basis over the period of the lease

The Company has used the following rates to provide depreciation which coincides with the rates indicated in Schedule II of the Act on its property, plant and equipment, except for Non – commercial vehicles



Minda SAI Limited**Notes to the financial statements for the year ended 31 March 2019**

Asset category	Useful lives estimated by the management (years)
Factory Buildings	30 years
Plant and Machinery	5 – 15 years
Electrical Installations	10 years
Office Equipment	5 years
Furniture and Fixtures	10 years
Computer hardware	3 years

The management has estimated, supported by independent assessment by technical experts, professionals, the useful lives vehicles as 4 years which is lower than those indicated in Schedule II.

Depreciation methods, useful lives and residual values are reviewed at each financial year end and adjusted, if appropriate. Based on technical evaluation and consequent advice, the management believes that its estimates of useful lives as given above best represent the period over which management expects to use these assets.

Depreciation on additions (disposals) is provided on a pro-rata basis i.e. from (upto) the date on which asset is ready for use (disposed of).

iv) Intangible Asset**a) Recognition and measurement**

The useful lives of intangible assets are assessed as either finite or indefinite

Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortization period and the amortization method for an intangible asset with a finite useful life, are reviewed at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortization period or method, as appropriate, and are treated as changes in accounting estimates. The amortization expense on intangible assets is recognized in the statement of profit and loss unless such expenditure forms part of carrying value of another asset. Intangible assets with indefinite useful lives are not amortized, but are tested for impairment annually, either individually or at the cash generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made prospective basis.

b) Subsequent costs

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably.

c) Amortisation

The intangible assets are amortised over the period of five years, which in the management's view represent the economic useful life. Amortisation expense is charged on a pro-rata basis for assets purchased during the year. The amortization period and the amortization method for an intangible asset are reviewed at the end of each reporting period.

- **Software:** Software purchased by the Company are amortized on a straight line basis in five years.

v) Borrowing Cost

Borrowing costs that are directly attributable to the acquisition, construction or development of qualifying assets are capitalized. Capitalization of borrowing costs ceases when substantially all the activities necessary to prepare the qualifying assets for their intended uses are complete. Qualifying assets are assets which take a substantial period of time to get ready for their intended use or sale. Borrowing costs include exchange



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs. Other borrowing costs are recognized as an expense in the statement of profit and loss in the year in which they are incurred.

vi) Inventories

Inventories which includes raw materials, components, stores, work in progress, finished goods and spares are valued at lower of cost and net realizable value. However, raw materials, components and other items held for use in the production of inventories are not written down below cost if the finished products in which they will be incorporated are expected to be sold at or above cost or in cases where material prices have declined and it is estimated that the cost of the finished products will exceed their net realisable value. The basis of determination of cost for various categories of inventory is as follows:

Raw materials, components and stores and spares and stock in trade	: Cost is determined on weighted average basis.
Finished goods	: Material cost plus appropriate share of labour and production overheads. Cost of finished goods includes excise duty, wherever applicable.
Work in progress	: Material cost plus appropriate share of the labour and production overheads depending upon the stage of completion, wherever applicable.
Tools, moulds and dies	: Material cost plus appropriate share of the labour and production overheads, depending upon the stage of completion and includes excise duty, wherever applicable.

Net realizable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale. The net realizable value of work-in-progress is determined with reference to the selling prices of related finished products.

The comparison of cost and net realizable value is made on an item-by-item basis

vii) Impairment of non-financial assets

The Company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount.

For impairment testing, assets that do not generate independent cash inflows are grouped together into cash-generating units (CGUs). Each CGU represents the smallest Group of assets that generates cash inflows that are largely independent of the cash inflows of other assets or CGUs.

An asset's recoverable amount is the higher of an individual asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

After impairment, depreciation is provided on the revised carrying amount of the asset over its remaining useful life.

The Company bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the Company's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets/forecasts, the Company extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. In any case, this growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used.

The Company's corporate assets do not generate independent cash inflows. To determine impairment of a corporate asset, recoverable amount is determined for the CGUs to which the corporate asset belongs.

An impairment loss is recognized if the carrying amount of an asset or CGU exceeds its estimated recoverable amount. Impairment losses, if any, are recognized in the Statement of Profit and Loss. Impairment losses of continuing operations, including impairment on inventories, are recognized in the statement of profit and loss, except for properties previously revalued with the revaluation surplus taken to OCI. For such properties, the impairment is recognized in OCI up to the amount of any previous revaluation surplus.

In regard to assets for which impairment loss has been recognized in prior period, the Company reviews at each reporting date whether there is any indication that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. Such a reversal is made only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

An assessment is made at each reporting date to determine whether there is an indication that previously recognized impairment losses no longer exist or have decreased. If such indication exists, the Company estimates the asset's or CGU's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the Statement of Profit and Loss unless the asset is carried at a revalued amount, in which case, the reversal is treated as a revaluation increase.

Goodwill is tested for impairment annually at the CGU level, as appropriate, and when circumstances indicate that the carrying value may be impaired.

viii) Cash flow statement

Cash flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Company are segregated.

ix) Corporate Social Responsibility ("CSR") expenditure:

CSR expenditure incurred by the Company is charged to the Statement of the Profit and Loss

x) Recognition of interest expense

Interest expense is recognized using effective interest method.



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The 'effective interest rate' is the rate that exactly discounts estimated future cash payments through the expected life of the financial instrument to:

- the amortized cost of the financial liability.
- In calculating interest expense, the effective interest rate is applied to the amortized cost of the liability.

xi) Government Grant and Subsidies

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Company will comply with all the attached conditions.

Government grant relating to income are deferred and recognised in the statement of profit and loss over the period necessary to match them with the costs that they are intended to compensate and presented within other income other than export benefits which are accounted for in the year of export based on eligibility and there is no uncertainty in receiving the same.

Government grants relating to purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to the statement of profit and loss on a straight line basis over the expected lives of the related assets and presented within income.

When the Company receives grants of non-monetary assets, the asset and the grant are recorded at fair value amounts and released to profit or loss over the expected useful life in a pattern of consumption of the benefit of the underlying asset i.e. by equal annual instalments.

xii) Cash dividend and non-cash distribution to equity holders of the parent

The Company recognizes a liability to make cash distributions to equity holders when the distribution is authorized and the distribution is no longer at the discretion of the Company. As per the corporate laws in India, a distribution is authorized when it is approved by the shareholders. A corresponding amount is recognized directly in equity.

xiii) Employee Benefits

Short – term employee benefits

All employee benefits payable/available within twelve months of rendering the service are classified as short-term employee benefits. Benefits such as salaries, wages and bonus etc., are recognized in the statement of profit and loss in the period in which the employee renders the related service.

Defined contribution plan:

Provident fund: Eligible employees of the Company receive benefits from the provident fund, which is a defined contribution plan. Both the employees and the Indian entity make monthly contributions to the provident fund (with Regional Provident Fund Commissioner) equal to specified percentage of the covered employee's basic salary. The Company has no further obligations under the plan beyond its monthly contributions.

Defined benefit plan:

Gratuity: The Company provide for gratuity, a defined benefit retirement Plan (the "Gratuity Plan") covering eligible employees. The Plan provides payment to vested employees at retirement, death or termination of employment, of an amount based on the respective employee's salary and the tenure of employment with the Company. Liabilities related to the Gratuity Plan are determined by actuarial valuation as at the balance sheet date.

Other long term employee benefit:

Compensated absence: Un-availed leaves for the year are accumulated and allowed to be carried over to the next year and are within service period of the employees in accordance with the service rules of the Company.



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Notes to the financial statements for the year ended 31 March 2019

Provision for compensated absence is made by the Indian entities based on the amount payable as per the above service, based on actuarial valuation as at the balance sheet date.

Other employee benefit plans:

Actuarial valuation:

The liability in respect of all defined benefit plans and other long term employee benefit is accrued in the books of account on the basis of actuarial valuation carried out by an independent actuary primarily using the Projected Unit Credit Method, which recognizes each year of service as giving rise to additional unit of employee benefit entitlement and measure each unit separately to build up the final obligation. The obligation is measured at the present value of estimated future cash flows.

The discount rates used for determining the present value of obligation under defined benefit plans, is based on the market yields on Government securities as at the Balance Sheet date, having maturity periods approximating to the terms of related obligations.

Actuarial gains and losses are recognized immediately in the Statement of profit and loss. Gains or losses on the curtailment or settlement of any defined benefit plan are recognized when the curtailment or settlement occurs.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in 'other equity' in the statement of Changes in Equity and in the Balance Sheet.

xiv) Leases

(i) Determining whether an arrangement contains a lease

The determination of whether an arrangement is (or contains) a lease is based on the substance of the arrangement at the inception of the lease. The arrangement is, or contains, a lease if fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset or assets, even if that right is not explicitly specified in an arrangement.

At inception or on reassessment of the arrangement that contains a lease, the payments and other consideration required by such an arrangement are separated into those for the lease and those for other elements on the basis of their relative fair values. If it is concluded for a finance lease that it is impracticable to separate the payments reliably, then an asset and a liability are recognized at an amount equal to the fair value of the underlying asset. The liability is reduced as payments are made and an imputed finance cost on the liability is recognized using the incremental borrowing rate.

(ii) Assets held under lease

A lease is classified at the inception date as a finance lease or an operating lease. A lease that transfers substantially all the risks and rewards incidental to ownership to the Company is classified as a finance lease.

Finance leases are capitalized at the commencement of the lease at the inception date fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognized in finance costs in the Statement of Profit and Loss, unless they are directly attributable to qualifying assets, in which case they are capitalized in accordance with the Company's general policy on the borrowing costs (See note 2.4d). Contingent rentals are recognized as expenses in the periods in which they are incurred.

A leased asset is depreciated over the useful life of the asset. However, if there is no reasonable certainty that the Company will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life of the asset and the lease term. Subsequent to the initial recognition, the assets are accounted for in accordance with the accounting policies applicable to similar owned assets. Assets held under leases that do



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not transfer to the Company substantially all the risk and rewards of ownership (i.e. operating lease) are not recognized in the Company's Balance Sheet.

(iii) Lease payments

Payments made under operating leases are generally recognized in the Statement of Profit and Loss on a straight line basis over the term of the lease unless such payments are structured to increase in line with expected general inflation to compensate for the lessor's expected inflationary cost increase. Lease incentive received are recognized as an integral part of the total lease expense over the term of the lease.

Payments made under finance lease are allocated between the outstanding liability and finance cost. The finance cost is charged to the statement of profit and loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

xvii) Segment reporting

Basis for segmentation

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Company's other components, and for which discrete financial information is available. The Company is primarily engaged in the manufacturing and assembling of safety and security systems and its associated components for the automotive industry. All operating segments' operating results are reviewed regularly by the Company's Chief Operating Decision Maker ("CODM") to make decisions about resources to be allocated to the segments and assess their performance. CODM believes that these are governed by same set of risk and returns hence CODM reviews as one balance sheet component.

xviii) Income taxes

Income tax expense comprises current and deferred tax. It is recognised in statement of profit and loss except to the extent that it relates to items recognised directly in equity.

(a) Current tax

Current tax comprises the expected tax payable or receivable on the taxable income or loss for the year and any adjustment to the tax payable or receivable in respect of previous years. The amount of current tax reflects the best estimate of the tax amount expected to be paid or received after considering the uncertainty, if any, related to income taxes.

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date.

Current income tax relating to items recognized outside profit or loss is recognized outside profit or loss (either in other comprehensive income or in equity). Current tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Current tax assets and current tax liabilities are offset only if there is a legally enforceable right to set off the recognized amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

(b) Deferred tax



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Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes

Deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Deferred tax assets unrecognised or recognised, are reviewed at each reporting date and are recognised / reduced to the extent that it is probable / no longer probable respectively that the related tax benefit will be realised. Significant management judgement is required to determine the probability of deferred tax asset. Deferred tax is measured at the tax rates that are expected to apply to the period when the asset is realised or liability is settled, based on the laws that have been enacted or substantively enacted by the reporting date. The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax relating to items recognized outside profit or loss is recognized outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity

Minimum Alternative Tax ("MAT") credit entitlement under the provisions of the Income-tax Act, 1961 is recognised as a deferred tax asset when it is probable that future economic benefit associated with it in the form of adjustment of future income tax liability, will flow to the Company and the asset can be measured reliably. MAT credit entitlement is set off to the extent allowed in the year in which the Company becomes liable to pay income taxes at the enacted tax rates. MAT credit entitlement is reviewed at each reporting date and is recognised to the extent that is probable that future taxable profits will be available against which they can be used. MAT credit entitlement has been presented as deferred tax asset in consolidated balance sheet. Significant management judgement is required to determine the probability of recognition of MAT credit entitlement.

Deferred tax assets and liabilities are offset only if there is a legally enforceable right to set off the recognised amounts, and it is intended to realise the asset and settle the liability on a net basis or simultaneously.

xix) Earnings per Share

Basic earnings/ (loss) per share are calculated by dividing the net profit or loss for the year attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the year is adjusted for events of bonus issue, if any, that have changed the number of equity shares outstanding, without a corresponding change in resources.

For the purpose of calculating diluted earnings/ (loss) per share, the net profit or loss for the year attributable to equity shareholders and the weighted average number of shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares except where the results will be anti-dilutive.

xx) Provisions, contingent liabilities and contingent assets

A provision is created when there is a present obligation as a result of a past event and it is more likely than not that there will be an outflow of resources embodying economic benefits to settle such obligation and the amount of such obligation can be reliably estimated. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value money and risks specific to the liability. When discounting is used, the increase in the provision due to passage of time is recognised as finance cost. These are reviewed at each Balance Sheet date and adjusted to reflect current management estimates.

Contingent liabilities are disclosed in respect of possible obligations that have arisen from past events and the existence of which will be confirmed only by the occurrence or non-occurrence of future events not wholly within the control of the Company. When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made.

Provision for onerous contracts, i.e. contracts where the expected unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it, are recognized when it is



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probable that an outflow of resources embodying economic benefits will be required to settle a present obligation as a result of an obligating event, based on a reliable estimate of such obligation.

The Company does not recognise assets which are of contingent nature until there is virtual certainty of realisability of such assets. However, subsequently, if it becomes virtually certain that an inflow of economic benefits will arise, asset and related income is recognised in the financial statements of the period in which the change occurs.

xxi) Cash and cash equivalents

Cash and cash equivalents comprise cash balances on hand, cash balance with bank and cheques in hands and highly liquid investments with maturity period of three months or less from the date of investment.

For the purpose of the statement of cash flows, cash and cash equivalents consist of cash at bank, cash on hand and cheques on hand as they are considered an integral part of the Company's cash management

xxii) Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

i. Recognition and initial measurement

Trade receivables and debt securities are initially recognized when they are originated. All other financial assets and financial liabilities are initially recognized when the Company becomes a party to the contractual provisions of the instrument.

A financial asset or financial liability is initially measured at fair value plus, for an item not at fair value through profit and loss ('FVTPL'), transaction costs that are directly attributable to its acquisition or issue.

ii. Classification and subsequent measurement

Financial assets

On initial recognition, a financial asset is classified as measured at:

- Amortized cost;
- Fair Value through Other Comprehensive Income ('FVOCI') – debt instrument;
- FVOCI – equity investment; or
- FVTPL

Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets.

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

This category is the most relevant to the Company. After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit or loss. The losses arising from impairment are recognized in the profit or loss. This category generally applies to trade and other receivables. Company has recognized financial assets viz. security deposit, trade receivables, employee advances at amortized cost.



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A debt instrument is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI). However, the Company recognizes interest income, impairment losses & reversals and foreign exchange gain or loss in the Statement of Profit and Loss. On de-recognition of the asset, cumulative gain or loss previously recognized in OCI is re-classified from the equity to Statement of Profit and Loss. Interest earned whilst holding FVTOCI debt instrument is reported as interest income using the EIR method.

On initial recognition of an equity investment that is not held for trading, the Company may irrevocably elect to present subsequent changes in the investment's fair value in OCI (designated as FVOCI – equity investment). This election is made on an investment-by-investment basis.

All financial assets not classified as measured at amortized cost or FVOCI as described above are measured at FVTPL. This includes all derivative financial assets. On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Equity investments

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS 103 applies are classified as at FVPL. For all other equity instruments, the Company may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The Company makes such election on an instrument by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Company decides to classify an equity instrument as at FVOCI, then all fair value changes on the instrument, excluding dividends, are recognised in the OCI. There is no recycling of the amounts from OCI to the Statement of Profit and Loss, even on sale of investment. However, the Company may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVPL category are measured at fair value with all changes recognised in the Statement of Profit and Loss.

Investments in joint ventures/ associate

Investments in joint ventures are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. On disposal of investments in joint ventures, the difference between net disposal proceeds and the carrying amounts are recognized in the Statement of Profit and Loss.

Investments in subsidiaries

Investments in subsidiaries are carried at cost less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount. On disposal of investments in subsidiaries, the difference between net disposal proceeds and the carrying amounts are recognized in the Statement of Profit and Loss.

Financial assets: Business model assessment



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The Company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Company's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- the frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

Financial assets: Assessment whether contractual cash flows are solely payments of principal and interest

For the purpose of this assessment 'Principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Company considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making the assessment, the Company considers:

- contingents events that would change the amounts or timings of cash flows;
- terms that may adjust the contractual coupon rate, including variable interest rate features;
- prepayment and extension features; and
- terms that limit the Company's claim to cash flows from specified assets (e.g. non - recourse features)

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a significant discount or premium to its contractual amount, as feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

Financial assets: Subsequent measurement and gains and losses

Financial assets at FVTPL	These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognized in profit or loss.
Financial assets at amortized cost	These assets are subsequently measured at amortized cost using the effective interest method. Interest income, foreign exchange gains and losses are recognized in profit or loss. Any gain or loss on derecognition is recognized in profit or loss.
Debt investment at FVOCI	These assets are subsequently measured at fair value. Interest income under the effective interest method, foreign exchange gains and losses and impairment are recognized in profit or loss. Other net gains and losses are recognized in OCI. On derecognition, gains and losses accumulated in OCI are reclassified to profit or loss.
Equity investment at	These assets are subsequently measured at fair value. Dividends are recognized



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FVOCI	as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognized in OCI and are not reclassified to profit or loss.
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Financial liabilities: Classification, subsequent measurement and gains and losses

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held- for- trading, or it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognized in profit or loss. Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognized in profit or loss. Any gain or loss on derecognition is also recognized in profit or loss.

iii. Derecognition

Financial assets

The Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control of the financial asset.

If the Company enters into transactions whereby it transfers assets recognized on its balance sheet, but retains either all or substantially all of the risks and rewards of the transferred assets, the transferred assets are not derecognized.

Financial liabilities

The Company derecognizes a financial liability when its contractual obligations are discharged or cancelled, or expire. The Company also derecognizes a financial liability when its terms are modified and the cash flows under the modified terms are substantially different. In this case, a new financial liability based on the modified terms is recognized at fair value. The difference between the carrying amount of the financial liability extinguished and the new financial liability with modified terms is recognized in profit or loss.

iv. Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the balance sheet when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

v. Derivative financial instruments

The Company uses derivative instruments such as foreign exchange forward contracts and currency swaps to hedge its foreign currency and interest rate risk exposure. Embedded derivatives are separated from the host contract and accounted for separately if the host contract is not a financial asset and certain criteria are met.

Derivatives are initially measured at fair value. Subsequent to initial recognition, derivatives are measured at fair value and changes therein are generally recognized in profit and loss.

Impairment of financial assets

The Company recognizes loss allowances for expected credit losses on:

- Financial assets measured at amortized cost; and
- Financial assets measured at FVOCI – debt instruments.

At each reporting date, the Company assesses whether financial assets carried at amortized cost and debt instruments at FVOCI are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.



Evidence that a financial asset is credit – impaired includes the following observable data:

For recognition of impairment loss on financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12 month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognizing impairment loss allowance based on 12 month ECL.

Measurement of expected credit losses

Expected credit losses are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the Company in accordance with the contract and the cash flows that the Company expects to receive).

Presentation of allowance for expected credit losses in the balance sheet

Loss allowance for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets. For debt securities at FVOCI, the loss allowance is charged to the Statement of the Profit and Loss and is recognized in OCI.

Write-off

The gross carrying amount of a financial asset is written off (either partially or in full) to the extent that there is no realistic prospect of recovery. This is generally the case when the Company determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with Company's procedures for the recovery of amount due.

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for the measurement and recognition of impairment loss on the following financial assets and credit risk exposure:

- a. Financial assets that are debt instruments, and are measured at amortized cost e.g., deposits and advances
- b. Trade receivables that result from transactions that are within the scope of Ind AS 115
- c. Financial guarantee contracts which are not measured as at FVTPL.

The Company follows 'simplified approach' for recognition of impairment loss allowance on Trade receivables.

The application of simplified approach does not require the Company to track changes in credit risk. Rather, it recognizes impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognizing impairment loss allowance based on 12-month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12-month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the reporting date.

ECL is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the entity expects to receive (i.e., all cash shortfalls), discounted at the original EIR. When estimating the cash flows, an entity is required to consider:

- All contractual terms of the financial instrument (including prepayment, extension, call and similar options) over the expected life of the financial instrument. However, in rare cases when the expected life of the financial instrument cannot be estimated reliably, then the entity is required to use the remaining contractual



- term of the financial instrument
- Cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the Statement of Profit and Loss. This amount is reflected under the head 'other expenses' in the Statement of Profit and Loss. The balance sheet presentation for various financial instruments is described below:

- Financial assets measured as at amortized cost and contractual revenue receivables: ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the Company does not reduce impairment allowance from the gross carrying amount.
- Loan commitments and financial guarantee contracts: ECL is presented as a provision in the balance sheet, i.e. as a liability.

For assessing increase in credit risk and impairment loss, the Company combines financial instruments on the basis of shared credit risk characteristics with the objective of facilitating an analysis that is designed to enable significant increases in credit risk to be identified on a timely basis.

The Company does not have any purchased or originated credit-impaired (POCI) financial assets, i.e., financial assets which are credit impaired on purchase/ origination.

xxiii) Employee stock option schemes

Certain employees of the Company are in receipt of stock options from Minda Corporation Limited. The grant date fair value of options granted to employees of the Company is recognised as an employee expense, with a corresponding increase in capital reserve, over the period that the employees become unconditionally entitled to the options. The expense is recorded for each separately vesting portion of the award as if the award was, in substance, multiple awards. The increase in equity recognised in connection with share based payment transaction is presented as a separate component in equity under "capital reserve". The amount recognised as an expense is adjusted to reflect the actual number of stock options that vest. For the option awards, grant date fair value is determined under the option-pricing model (Black- Scholes Merton). Forfeitures are estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures materially differ from those estimates.

D. Recent accounting pronouncements

Ministry of Corporate Affairs ("MCA"), through Companies (Indian Accounting Standards) Amendment Rules, 2019 and Companies (Indian Accounting Standards) Second Amendment Rules, has notified the following new and amendments to Ind ASs which the Company has not applied as they are effective from 1 April 2019:

1. Ind AS 116 - 'Leases'

Ind AS 116 sets out principles for recognition, measurement, presentation and disclosure of leases for both parties to a contract i.e., the lessee and the lessor. Ind AS 116 introduces a single lessee accounting model and requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. Currently, operating lease expenses are charged to the Statement of Profit and Loss. The Standard also contains enhanced disclosure requirements for lessees. Ind AS 116 substantially carries forward the lessor accounting requirements as per Ind AS 17. This new standard provides two approaches to transition:

1. Full retrospective approach- Under this approach, the lessee applies the new standard retrospectively to each prior period presented and recognised an adjustment in equity at the beginning of the earliest period presented in accordance with Ind AS -8.
2. Modified retrospective approach- Under this approach, the lessee applies the new standard from the beginning of the current period and recognised an adjustment in equity at the beginning of the current and does not restate its prior financial information.



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

The effective date for adoption of this standard is annual period beginning on or after 1 April 2019. The Company will adopt this standard using modified retrospective approach effective 1 April 2019 for transition to IND AS 116 and will be recognised as an adjustment to the opening balance of retained earnings at 1 April 2019, with no restatement of comparative information.

The Company plans to apply the practical expedient to grandfather the definition of a lease on transition. This means that it will apply Ind AS 116 to all contracts entered into before 1 April 2019 and identified as leases in accordance with Ind AS 17.

The Company has completed an initial assessment of the potential impact on its Financial Statements but has not yet completed its detailed assessment. The quantitative impact of adoption of Ind AS 116 on the Financial Statements in the period of initial application is not reasonably estimable as at present.

(2) Amendment to Ind AS 19 – ‘Employee benefits’

The amendments to Ind AS 19, clarify that if a plan amendment, curtailment or settlement occurs, it is mandatory that the current service cost and the net interest for the period after the re-measurement are determined using the assumptions used for the re-measurement. In addition, amendments have been included to clarify the effect of a plan amendment, curtailment or settlement on the requirements regarding the asset ceiling. The Company does not expect this amendment to have any significant impact on its Financial Statements.

(3) Amendments to Ind AS 12 - ‘Income taxes’

The amendment relating to income tax consequences of dividend clarify that an entity shall recognise the income tax consequences of dividends in profit or loss, other comprehensive income or equity according to where the entity originally recognised those past transactions or events. The Company does not expect any impact from this pronouncement. It is relevant to note that the amendment does not amend situations where the entity pays a tax on dividend which is effectively a portion of dividends paid to taxation authorities on behalf of shareholders. Such amount paid or payable to taxation authorities continues to be charged to equity as part of dividend, in accordance with Ind AS 12.



2.1 : Property, plant and equipment, Capital work in-progress and Intangible assets
As at 31 March 2019

(Amount in million)

Particulars	Gross block				Accumulated depreciation			Net block As at 31 March 2019
	As at 1 April 2018	Additions	Deletions/ Adjustments	As at 31 March 2019	As at 1 April 2018	Depreciation for the year	Deletions/ Adjustments	
Land								
Freehold land	3	16	-	19	-	-	-	19
Leasehold land	19	21	-	40	1	-	1	39
Buildings	215	-	-	215	19	19	38	177
Plant and machinery	1,023	257	2	1,278	243	161	403	875
Furniture and fixtures	31	1	-	32	9	5	14	18
Office equipment	32	2	-	34	10	4	14	20
Computer hardware	22	6	-	28	10	7	17	11
Vehicles	35	16	6	45	5	8	11	34
Leasehold improvements	48	11	-	59	17	8	25	34
Total	1,428	330	8	1,750	314	212	3	523
Capital work in progress	12	94	96	10				10
Total	12	94	96	10	-	-	-	10

Intangible assets

Particulars	Gross block				Accumulated amortisation			Net block As at 31 March 2019
	As at 1 April 2018	Additions	Deletions/ Adjustments	As at 31 March 2019	As at 1 April 2018	Amortisation for the year	Deletions/ Adjustments	
Computer software	40	6	-	46	9	5	-	14
Total	40	6	-	46	9	5	-	14



2.1 : Property, plant and equipment, Capital work-in-progress and Intangible assets

(Amount in million)

Particulars	Gross block				Accumulated depreciation			Net block	
	As at 1 April 2017	Additions	Deletions/ Adjustments	As at 31 March 2018	As at 1 April 2017	Depreciation for the year	Deletions/ Adjustments	As at 31 March 2018	As at 31 March 2018
Land									
Freehold land	3	-	-	3	-	-	-	-	3
Leasehold land	19	-	-	19	-	1	-	1	18
Buildings	214	1	-	215	10	9	-	19	196
Plant and machinery	780	246	3	1,023	110	138	4	243	780
Furniture and fixtures	28	3	-	31	4	5	-	9	22
Office equipment	27	5	-	32	5	5	-	10	22
Computer hardware	17	5	-	22	5	5	-	10	12
Vehicles	3	34	2	35	1	1	-	5	30
Leasehold improvements	47	1	-	48	8	9	-	17	31
Total	1,138	295	5	1,428	142	176	4	314	1,114

Particulars	Gross block			Accumulated depreciation			Net block	
	As at 1 April 2017	Additions	Deletions/ Adjustments	As at 31 March 2018	As at 1 April 2017	Depreciation for the year	Deletions/ Adjustments	As at 31 March 2018
Assets given on lease								
Plant and machinery	3	-	3	-	-	-	-	-
Total	3	-	3	-	-	-	-	-
Total	1,141	295	8	1,428	142	176	4	1,114

Capital work in progress	8	110	106	12	-	-	-	-	12
Total	8	110	106	12	-	-	-	-	12

Particulars	Gross block			Accumulated amortisation			Net block	
	As at 1 April 2017	Additions	Deletions/ Adjustments	As at 31 March 2018	As at 1 April 2017	Amortisation for the year	Deletions/ Adjustments	As at 31 March 2018
Computer software	17	23	-	40	5	4	-	9
Total	17	23	-	40	5	4	-	31

Particulars	Gross block			Accumulated amortisation			Net block	
	As at 1 April 2017	Additions	Deletions/ Adjustments	As at 31 March 2018	As at 1 April 2017	Amortisation for the year	Deletions/ Adjustments	As at 31 March 2018
Computer software	11	10	21	-	-	-	-	-
Total	11	10	21	-	-	-	-	-



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

2.2 Non-current - Investments

Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Investment in equity shares (at cost)		
Unquoted Investment (fully paid up)		
Subsidiary company		
2,834,938 (31 March 2018: 2,834,938) equity shares of USD 1 each in Almighty International Pte Ltd.	560	560
726,882 (31 March 2018: 726,882) equity shares of Rs. 10 each in Minda Telematics and Electric Mobility Solutions Private Limited (Formerly known as EI Labs India Private Limited)	70	70
Joint Venture		
6,069,000 (31 March 2018: 6,069,000) equity shares of Rs. 10 each in Minda Stoneridge Instruments Limited	651	651
Investment in preference shares		
520,000 (31 March 2018: 520,000) 0.001% Cumulative Redeemable preference shares of Rs.100 each in Minda Capital Limited	13	12
	1,294	1,293



Minda SAI Limited**Notes to the financial statements for the year ended 31 March 2019****2.3 Loans (unsecured, considered good, unless otherwise stated)**

Particulars	<i>(Amount in million)</i>	
	As at	As at
	31 March 2019	31 March 2018
Non current		
Security deposits	16	10
Security deposits to related parties (refer to note 2.40)	16	16
	<u>32</u>	<u>26</u>

2.4 Other financial assets

Particulars	<i>(Amount in million)</i>	
	As at	As at
	31 March 2019	31 March 2018
Non current		
Balance with Banks		
- Deposits due to mature after 12 months from the reporting date	138	-
Advances to employees	-	1
	<u>138</u>	<u>1</u>

2.5 Income tax assets

Particulars	<i>(Amount in million)</i>	
	As at	As at
	31 March 2019	31 March 2018
Advance income tax [net of provision of Rs. 839 million (31 March 2018: Rs. 644 million)]	7	2
	<u>7</u>	<u>2</u>

2.6 Other non-current assets (unsecured, considered good, unless otherwise stated)

Particulars	<i>(Amount in million)</i>	
	As at	As at
	31 March 2019	31 March 2018
Capital advances	10	14
	<u>10</u>	<u>14</u>



Minda SAI Limited
Notes to the financial statements for the year ended 31 March 2019

2.7 Inventories

Particulars	<i>(Amount in million)</i>	
	As at 31 March 2019	As at 31 March 2018
Raw materials (including packing materials)	769	650
Add: Materials-in-transit	37	38
	<u>806</u>	<u>688</u>
Work-in-progress	298	151
Finished goods	113	73
Add: Goods-in-transit	100	46
	<u>213</u>	<u>119</u>
Stores and spares	5	6
	<u>1,322</u>	<u>964</u>

2.8 Trade receivables

Particulars	<i>(Amount in million)</i>	
	As at 31 March 2019	As at 31 March 2018
(Unsecured and current)		
Trade receivables	1,933	1,909
Receivables from related parties (refer note 2.40)	70	144
	<u>2,003</u>	<u>2,053</u>



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

2.9 Cash and cash equivalents

Particulars	<i>(Amount in million)</i>	
	As at 31 March 2019	As at 31 March 2018
Cash and cash equivalents		
Cash on hand	1	1
Balance with bank		
on current accounts	1	-
	<u>2</u>	<u>1</u>

2.10 Other bank balances

Particulars	<i>(Amount in million)</i>	
	As at 31 March 2019	As at 31 March 2018
Balance with bank		
Deposits due to mature within 12 month on the reporting date*	-	3
	<u>-</u>	<u>3</u>

* held as margin money with the banks



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

2.11 Loans (unsecured, considered good, unless otherwise stated)

Particulars	<i>(Amount in million)</i>	
	As at 31 March 2019	As at 31 March 2018
Loans to related parties (refer to note 2.40)	41	8
Security deposits	8	6
	49	14

2.11.1 Disclosure pursuant to section 186(4) of the Companies Act, 2013 in respect of unsecured loans to subsidiary companies

Name of Party	Nature of relationship	Purpose of Loan	Rate of Interest	<i>(Amount in million)</i>	
				As at 31 March 2019	As at 31 March 2018
Minda Telematics and Electric Mobility Solutions Private Limited (Formerly known as EI Labs India Private Limited)	Subsidiary	General business purpose	9% p.a.		
Outstanding as at the beginning of the year				8	-
Given during the year				33	8
Outstanding as at the end of the year				41	8

2.12 Other financial assets

Particulars	<i>(Amount in million)</i>	
	As at 31 March 2019	As at 31 March 2018
Interest receivable	1	-
Advances to employees	5	4
Receivable from related party (refer to note 2.40)	-	40
Unbilled revenue	18	31
Others	3	2
	27	77

2.13 Other current assets (unsecured, considered good, unless otherwise stated)

Particulars	<i>(Amount in million)</i>	
	As at 31 March 2019	As at 31 March 2018
Balances with government authorities	23	37
Prepaid expenses	18	19
Advances to suppliers	39	31
Other receivable	9	-
	89	87



Minda SAI Limited
Notes to the financial statements for the year ended 31 March 2019

2.14 Equity share capital

Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Authorised		
7,200,000 (31 March 2018: 7,200,000) equity shares of Rs.100 each	720	720
Issued, subscribed and paid-up capital	720	720
7,077,108 (31 March 2018: 7,077,108) equity shares of Rs.100 each	708	708
	708	708

a) Terms/ rights attached to equity shares

The Company has only one class of equity shares having a par value of Rs. 100 per share. Each shareholder of the Company is entitled to vote in proportion of the share of paid-up capital of the Company held by the Shareholder. Each shareholder is entitled to receive interim dividend when it is declared by the Board of Directors. The final dividends proposed by the Board of Directors are paid when approved by the shareholders at Annual General Meeting. In the event of liquidation, the shareholders of the Company are entitled to receive the remaining assets of the Company after discharging all liabilities of the Company in proportion to their shareholdings.

b) Movement in equity share capital

	As at 31 March 2019		As at 31 March 2018	
	Number of shares	Amount in million	Number of shares	Amount in million
Balance as at the beginning of the year (face value Rs. 100 per share)	7,077,108	708	7,077,108	708
Balance as at the end of the year (face value Rs. 100 per share)	7,077,108	708	7,077,108	708

c) Details of shareholders holding more than 5% shares as at year end

Name of shareholders	As at 31 March 2019		As at 31 March 2018	
	% of holdings	Number of shares held	% of holdings	Number of shares held
Minda Corporation Limited and its nominees	100.00%	7,077,108	100.00%	7,077,108
		7,077,108		7,077,108

d) Shares held by holding company

Particulars	As at	
	31 March 2019	31 March 2018
Minda Corporation Limited and its nominees	7,077,108	7,077,108



Minda SAI Limited
Notes to the financial statements for the year ended 31 March 2019

2.15 Other equity

Particulars	<i>(Amount in million)</i>	
	As at 31 March 2019	As at 31 March 2018
Capital reserve		
Opening balance	19	15
Adjustment on account of employee stock option	4	4
Closing balance	23	19
Securities premium reserve		
Opening balance	66	66
Closing balance	66	66
Other comprehensive Income - Remeasurement of net defined benefit plans, net		
Opening balance	(4)	(4)
Add/(less): Remeasurement of defined obligation	-	-
Closing balance	(4)	(4)
Retained Earning		
Opening balance	1,763	1,477
Add: Net profit for the year	630	414
	2,393	1,891
Less: Dividend paid on equity share *	(127)	(106)
Less: Dividend distribution tax	(24)	(22)
Closing balance	2,242	1,763
Total Other equity	2,327	1,844

* The Company has paid Rs. 18 per equity share which was declared on 25 July 2018 for the financial year 2017-18

2.15.1 The Board of Directors, in their meeting held on 24 May 2019 recommended a dividend of Rs. 18 per equity share (face value Rs. 100 per share), subject to the approval of shareholders at the forthcoming Annual General Meeting of the Company.

2.15.2 Nature and purpose of other equity

Capital reserve

Accumulated capital surplus not available for distribution of dividend and expected to remain invested permanently

Securities premium reserve

The unutilized accumulated excess of issue price over face value on issue of share. This reserve is utilized in accordance with the provisions of the Act.

Remeasurements of defined benefit obligation

Remeasurements of defined benefit obligation comprises actuarial gains and losses and losses and return on plan assets



2.16 Borrowings

Particulars	(Amount in million)				
	Foot note	Non-current maturities		Current maturities	
		As at 31 March 2019	As at 31 March 2018	As at 31 March 2019	As at 31 March 2018
Non-current					
Secured					
Term loans					
from banks	1	190	91	66	49
Vehicle loans	2	10	1	6	-
Unsecured					
from banks	3	-	-	-	71
Deferred sales tax	4	8	14	8	9
		208	106	80	129
Less: Amount shown under other current financial liabilities (refer note 2.22)				80	129
		208	106	-	-

Footnotes:

S.No.	Lender	Terms of repayment	Loan outstanding as at 31 March 2019	Loan outstanding as at 31 March 2018	Details of securities/ guarantees
1	Kotak Mahindra Bank Limited Term Loan - III	<ul style="list-style-type: none"> Repayment terms: Monthly installments Date of maturity: 26 October 2018 Number of instalments: 29 Balance instalments: Nil During the year Company has paid entire outstanding loan amount Rate of interest: Nil (31 March 2018 9.5%) 	-	-	<ul style="list-style-type: none"> 1. First Pari Passu charge by way of hypothecation on the entire current assets of the company both present and future. 2. Second Pari Passu charge by way of hypothecation on the entire movable fixed assets of the company both present and future. 3. Second Pari Passu charge on Immovable properties situated at: <ul style="list-style-type: none"> a) DP No. G42 SHDCO, Industrial Estate, Kakkalur (Chennai) b) Gut No. 221, 222, 235, 249, 253, 254, 268, 269, 270, 271, 272, 278, 282 and 283, Dhruvalli Village, Taluka Mubad Thane (Mumbai).
	Kotak Mahindra Bank Limited Term Loan - IV (a)	<ul style="list-style-type: none"> Repayment terms: Monthly installments Date of maturity: 21 September 2021 Number of instalments: 54 Balance instalments: 30 Amount of 30 instalments Rs. 0.74 million Rate of interest: 0.25 % above 6m MCLR rate applicable from time to time (31 March 2018 9.5%) 	23	-	<ul style="list-style-type: none"> 1. First Pari - passu charge on all existing and future movable fixed assets of the borrower (excluding assets exclusively charged to other lenders) 2. First pari passu charge on immovable properties of the borrower being land and building situated in Chennai, Mumbai and Noida 3. Second Pari - passu charge on all existing and future current assets of the borrower
	Kotak Mahindra Bank Limited Term Loan - IV (b)	<ul style="list-style-type: none"> Repayment terms: Monthly installments Date of maturity: 21 September 2021 Number of instalments: 52 Balance instalments: 30 Amount of 30 instalments Rs. 1.66 million Rate of interest: 0.25 % above 6m MCLR rate applicable from time to time (31 March 2018 9.5%) 	18	-	<ul style="list-style-type: none"> 1. First Pari - passu charge on all existing and future movable fixed assets of the borrower (excluding assets exclusively charged to other lenders) 2. First pari passu charge on immovable properties of the borrower being land and building situated in Chennai, Mumbai and Noida 3. Second Pari - passu charge on all existing and future current assets of the borrower
	Kotak Mahindra Bank Limited Working Capital Term Loan	<ul style="list-style-type: none"> Repayment terms: Monthly installments Date of maturity: 20 September 2021 Number of instalments: 60 Balance instalments: 30 Amount of next 30 instalments Rs. 1.66 million Rate of interest: 0.25 % above 6m MCLR rate applicable from time to time (31 March 2018 9.5%) 	50	-	<ul style="list-style-type: none"> 1. First Pari-passu charge by way of hypothecation on the entire Movable Fixed assets (excluding assets exclusively charged to other lenders) of the company both present and future 2. Second Pari-passu charge by way of hypothecation on the entire Current assets of the company both present and future. 3. First Pari-passu charge by way of Equitable Mortgage on Immovable properties situated at DP No. G42 SHDCO, Industrial Estate, Kakkalur (Chennai).
	Standard Chartered Bank Limited (External Commercial Borrowings)	<ul style="list-style-type: none"> Repayment terms: Quarterly installments Date of maturity: 24 July 2023 Number of instalments: 17 Balance instalments: 17 Amount of 17 instalments USD 141,176 Rate of interest: 7.40% p.a (31 March 2018 Nil) Moratorium Period: 1 year 	165	-	<ul style="list-style-type: none"> 1. First Pari - passu charge on the entire fixed asset of the company both movable & immovable excluding units acquired under business transfer agreement. 2. Second Pari passu charge on all existing present & future current assets of the Company excluding units acquired under business transfer agreement.
	HEFC Bank Limited	<ul style="list-style-type: none"> Repayment terms: Quarterly installments Date of maturity: 26 May 2018 Number of instalments: 16 Balance instalments: Nil During the year Company has paid entire outstanding loan amount Rate of interest: Nil (31 March 2018 9.4%) Moratorium Period: 1 Year 	-	-	<ul style="list-style-type: none"> 1. First Pari - passu charge on the entire fixed asset of the company both movable & immovable excluding units acquired under business transfer agreement. 2. Second Pari passu charge on all existing present & future current assets of the Company excluding units acquired under business transfer agreement.
2	Kotak Mahindra Prime Limited	<ul style="list-style-type: none"> Repayment terms: Quarterly installments Date of maturity: 1 July 2021 Amount of instalment: different amount as per repayment schedule Rate of interest: linked to prevailing market rates 	16	-	<ul style="list-style-type: none"> 1. Vehicle loan is secured by way of hypothecation of respective vehicle and repayable in quarterly installments over 9-16 quarters by way of payment of quarterly installments beginning from date of distribution. The rate of interest is in the range of 9% - 9.5%
3	Standard Chartered Bank Limited	<ul style="list-style-type: none"> Repayment terms: Quarterly installments Date of maturity: 7 August 2018 Number of instalments: 17 Balance instalments: Nil During the year Company has paid entire outstanding loan amount Rate of interest: 9.50% (31 March 2018 9.5%) Moratorium Period: 6 Month 	-	-	<ul style="list-style-type: none"> 71 Secured by assets of the Minda Corporation Limited (Holding Company). The Corporate guarantee by Minda Corporation Limited has since been vacated.
4	State Industrial and Investment Corporation of Maharashtra Limited (SICOM)	<ul style="list-style-type: none"> Repayment terms: Annual installments Date of maturity: 30 April 2021 Number of instalments: 11 Balance instalments: 3 Amount of instalments: Varying installment Rate of interest: Not applicable 	16	23	Unsecured

2.16 (a) Movement in current and non current borrowing

Particular	(Amount in million)	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Borrowing at the beginning of the year	1,282	1,078
Movement due to cash transactions as per the statement of cash flow	(9)	204
Movement due to non cash transactions	-	-
Borrowing at the end of the year	1,273	1,282



2.17 Deferred tax liabilities (Net)

a Amounts recognised in statement of profit and loss

Particulars	(Amount in million)	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Current tax		
Current year		
Adjustment for prior years	297	207
	(13)	(6)
Deferred tax	284	201
Origination and reversal of temporary differences	(1)	18
	(1)	18
Income tax expense reported in the statement of profit and loss	283	219

b Amounts recognised in other comprehensive Income/ (expense)

Particulars	(Amount in million)	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Remeasurement of post employment benefit obligation	-	-
Income tax recognised in other comprehensive Income/(expense)	-	-

c Reconciliation of effective tax rate

Reconciliation of tax expense and the accounting profit/ loss multiplied by India's domestic tax rate for the year ended 31 March 2019 and 31 March 2018.

Particulars	(Amount in million)			
	For the year ended 31 March 2019		For the year ended 31 March 2018	
	Rate	Amount	Rate	Amount
Profit before tax from continuing operations		913		633
Tax using the Company's domestic tax rate	34.944%	319	34.608%	219
Tax effect of:				
Non-deductible expenses	0.70%	6	2.63%	6
Tax on foreign dividend	-1.50%	(14)	-2.97%	(7)
Tax incentive - 80IA deduction	-1.03%	(9)	0.00%	
Adjustments for current tax of prior periods	-1.43%	(13)	-2.69%	(6)
Others	-0.63%	(6)	3.31%	7
Effective tax rate	31.04%	283	34.89%	219

d Movement of temporary differences

Particulars	As at 1 April 2017	Recognised in profit or loss during 2017-18	As at 31 March 2018	Recognised in profit or loss during 2018-19	Recognised in OCI during 2018-19	As at 31 March 2019
	Deferred Tax Assets					
Accrued expense deductible on payment	2	1	3	(1)	-	2
Provision for gratuity and compensated absences	24	(8)	16	2	-	18
Loss allowance for trade receivables and other receivables	1	-	1	-	-	1
	27	(7)	20	1	-	21
Deferred Tax Liabilities						
Difference in book written down value and tax written down value of property, plant	53	11	64	(1)	-	63
	53	11	64	(1)	-	63
Net deferred tax	(26)	(18)	(44)	2	-	(42)



Minda SAI Limited
Notes to the financial statements for the year ended 31 March 2019

2.18 Provisions

(Amount in million)

Particulars	As at 31 March 2019	As at 31 March 2018
Non-current		
Provision for employee benefits		
-Gratuity*	20	36
-Compensated absence*	26	21
	46	57

* refer to note 2.45

2.19 Other non-current liabilities

(Amount in million)

Particulars	As at 31 March 2019	As at 31 March 2018
Deferred revenue / liabilities	4	7
Security deposit	1	1
	5	8



2.20 Borrowings

Particulars	Foot note	(Amount in million)	
		As at 31 March 2019	As at 31 March 2018
Current Secured			
Cash credit and working capital demand loan from banks			
Unsecured from banks	1	245	320
Unsecured from other parties	2 3	546 194	530 198
		<u>985</u>	<u>1,048</u>

Footnotes:

S. No.	Lender	Terms of repayment	Amount outstanding as at 31 March 2019	Amount outstanding as at 31 March 2018	Details of securities
1	Kotak Mahindra Bank Limited	<ul style="list-style-type: none"> Repayment term: On demand Rate of interest: 0.50% above 6 months MCLR rate 	115	108	<ul style="list-style-type: none"> 1. First pari - passu charge on all existing and future current assets of the Company 2. Second pari - passu charge on all existing and future movable fixed assets (excluding assets exclusively charged to other lenders) of the Company 3. Second pari - passu charge on immovable properties of the Company being land and building situated in Chennai, Mumbai and Noida.
	HDFC Bank Limited	<ul style="list-style-type: none"> Repayment term: On demand Rate of interest: 1.15% above 1 year MCLR rate 	104	146	<ul style="list-style-type: none"> 1. First pari passu charge on current assets of the Company both present and future 2. Second pari passu charge on all existing & future fixed assets of the Company including equitable mortgage for company's plant at Mumbai, Chennai and Noida
	Indusind Bank Limited	<ul style="list-style-type: none"> Repayment term: On demand Rate of interest: 1.50% above 1 year MCLR rate 	26	-	<ul style="list-style-type: none"> 1. First pari passu charge on the entire current assets of the Company, present and future. 2. Second pari passu charge on the immovable assets of the Company situated at Chennai, Mumbai and Noida.
	Standard Chartered Bank	<ul style="list-style-type: none"> Repayment term: On demand Rate of interest: 1 month MCLR plus applicable margin 	-	66	<ul style="list-style-type: none"> 1. First pari passu charge on all existing and future current assets of the Company. 2. Second pari passu charge on all existing and future movable fixed assets of the Company 3. Second pari passu charge on immovable fixed assets of the Company located at Mumbai, Noida and Chennai.
2	Kotak Mahindra Bank Limited	<ul style="list-style-type: none"> Repayable within 45 days / 64 days from the date of disbursement Rate of interest: 9.40% 	327	330	Unsecured
	State Bank of India	<ul style="list-style-type: none"> Repayable within 45 days from the date of disbursement Rate of interest: 25bps (31 March 2018: 20 bps) above 3 months MCLR rate 	177	168	Unsecured
	Indusind Bank Ltd	<ul style="list-style-type: none"> Repayable within 90 days from the date of disbursement Rate of interest: 8.75 % 	42	32	Unsecured
3	Bajaj Finance Limited	<ul style="list-style-type: none"> Repayment term: On demand Rate of interest: Linked to prevailing market rate 	194	198	Unsecured



2.21 Trade payables

Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Trade outstanding dues of creditors other than micro enterprises and small enterprises	1,393	1,485
Trade payables to related parties (refer note 2.40)	58	58
Total outstanding dues of micro enterprises and small enterprises *	1,36	36
	<u>1,587</u>	<u>1,579</u>

* Details of dues to micro and small enterprises as defined under the Micro, Small and Medium Enterprises Development Act, 2006

Based on the information available, there are certain vendors who have confirmed that they are covered under the Micro, Small and Medium Enterprises Development Act, 2006. Disclosures as required by section 22 of 'The Micro, Small and Medium Enterprises Development Act, 2006, are given below:

S.No. Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
(i) the principal amount and the interest due thereon remaining unpaid to any supplier as at the end of year		
- Principal amount	124	35
- Interest thereon	12	1
(ii) the amount of interest paid in terms of section 16, along with the amounts of the payment made to the suppliers beyond the appointed day:		
- Principal amount	-	-
- Interest thereon	-	-
(iii) the amount of interest due and payable for the year of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under this Act		
	12	4
	<u>12</u>	<u>4</u>
(iv) the amount of interest accrued and remaining unpaid.		
	12	4
	<u>12</u>	<u>4</u>

2.22 Other financial liabilities

Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Current maturities of (refer note 2.16)		
- Term loans	74	129
- Finance lease obligations	6	-
Interest accrued but not due on borrowings	3	1
Employee benefits payable	53	47
Creditors for capital items	37	55
Other Payable	7	3
	<u>180</u>	<u>235</u>

2.23 Other current liabilities

Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Statutory dues payable	28	25
Advances from customers	52	4
Deferred revenue liabilities	3	2
	<u>83</u>	<u>31</u>

2.24 Provisions

Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Current		
Provision for employee benefits		
-Gratuity *	3	2
-Compensated absence *	1	1
	<u>4</u>	<u>3</u>

*refer to note 2.45

2.25 Current tax liabilities

Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Provision for taxation [net of advance income tax Rs. 244 million (31 March 2018: Rs. 179 million)]	67	29
	<u>67</u>	<u>29</u>



Minda SAI Limited
Notes to the financial statements for the year ended 31 March 2019

2.26 Revenue from operations

Particulars	<i>(Amount in million)</i>	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Sale of products		
-Manufactured goods	10,160	8,575
Other operating revenues		
-Royalty	86	63
-Job work income	36	53
-Sale of scrap	22	21
-Others	19	10
Other operating revenue	163	147
Revenue from operations	10,323	8,722

Revenue from operations, computed in accordance with Ind AS 115 'Revenue from contracts with customers', for the current year is not comparable with previous year since the same is net of Goods and Service Tax (GST) whereas excise duty form part of expenses in previous year (uptill 30 June 2017). The comparative revenue from operations of the Company is given below:

Particulars	<i>(Amount in million)</i>	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Revenue from operations (as reported)	10,160	8,575
Less : Excise duty on sales	-	(245)
Revenue from operations (net of excise duty)	10,160	8,330

2.27 Other income

Particulars	<i>(Amount in million)</i>	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Interest income		
- on fixed deposits	1	-
- on loans	2	-
Provisions/liabilities no longer required, written back	16	28
Dividend Income	79	38
Miscellaneous income	14	6
	112	72

2.28 Cost of materials consumed

Particulars	<i>(Amount in million)</i>	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Raw materials consumed		
Opening stock	688	487
Add: Purchases during the year	7,067	5,796
	7,755	6,283
Less: Closing stock	806	688
	6,949	5,595



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

2.29 Changes in inventories of finished goods, stock-in- trade and work in progress

Particulars	<i>(Amount in million)</i>	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Finished goods and stock in trade		
Opening stock	119	98
Less: Closing stock	213	119
	<u>(94)</u>	<u>(21)</u>
Work in progress		
Opening stock	151	108
Less: Closing stock	298	151
	<u>(147)</u>	<u>(43)</u>
	<u><u>(241)</u></u>	<u><u>(64)</u></u>

2.30 Employee benefits expense

Particulars	<i>(Amount in million)</i>	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Salaries, wages, bonus, gratuity and allowances	1,344	1,111
Contribution to provident fund and other funds	39	34
Employees Stock Compensation Expenses	4	4
Staff welfare	93	83
	<u>1,480</u>	<u>1,232</u>



Minda SAI Limited**Notes to the financial statements for the year ended 31 March 2019****2.31 Finance cost**

Particulars	<i>(Amount in million)</i>	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Interest expenses	78	68
Other borrowings cost	9	15
	87	83

2.32 Other expenses

Particulars	<i>(Amount in million)</i>	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Jobwork charges	233	196
Consumption of stores and spare parts	43	35
Power and fuel	73	65
Rent	97	91
Repairs and maintenance		
Plant and machinery	42	38
Buildings	11	12
Others	41	33
Travelling and conveyance	154	128
Legal and professional fees (refer to note 2.41)	41	32
Communication	12	12
Management fees	104	85
Insurance	9	8
Rates and taxes	3	6
Loss on sale/discard of property, plant & equipment (net)	2	3
Advertisement and business promotion	5	6
Printing and stationery	8	7
Freight and forwarding	100	84
Bank charges	6	5
Corporate social responsibility (refer to note 2.43)	11	8
Miscellaneous	35	36
	1,030	890



2.33 Earnings per share

Basic and diluted earnings per equity share have been computed by dividing net profit after tax by the weighted average number of equity share outstanding for the year. (Amount in million)

Particulars	Units	Year ended	
		31 March 2019	31 March 2018
Net profit attributable to equity shareholders	Ra.	630	414
Computation of weighted average number of Equity share of Rs. 100 each			
(i) Investments in preference shares	No.	7,077,108	7,077,108
Total number of equity share outstanding as at the end of the year	No.	7,077,108	7,077,108
Weighted average number of equity share used in computing basic and diluted earnings per share	No.	89.02	58.44
Basic and diluted earning per equity share of face value of Rs. 100 each	Rs.		

2.34 Financial instruments – Fair value measurement

Financial instruments- by category and fair values hierarchy

The following table shows the carrying amounts and fair value of financial assets and financial liabilities, including their levels in the fair value hierarchy.

i As on 31 March 2019 (Amount in million)

Particulars	Carrying value				Fair value measurement using		
	FVTPL	FVOCI	Amortised cost	Total	Level 1	Level 2	Level 3
Financial assets							
Non-current							
(i) Investments in preference shares	-	-	13	13	-	-	13
(ii) Loans	-	-	32	32	-	-	-
(iii) Other financial assets	-	-	138	138	-	-	-
Current							
(i) Trade receivables	-	-	2,003	2,003	-	-	-
(ii) Cash and cash equivalents	-	-	2	2	-	-	-
(iii) Other bank balances	-	-	-	-	-	-	-
(iv) Loans	-	-	49	49	-	-	-
(v) Other financial assets	-	-	27	27	-	-	-
Total financial assets							
			2,264	2,264			
Financial liabilities							
Non-current							
Borrowings	-	-	208	208	-	-	208
Current							
(i) Borrowings	-	-	985	985	-	-	-
(ii) Trade payables	-	-	1,587	1,587	-	-	-
(iii) Other financial liabilities	-	-	100	100	-	-	-
(iv) Borrowings- current maturities	-	-	80	80	-	-	-
Total financial liabilities							
			2,960	2,960			

ii As on 31 March 2018 (Amount in million)

Particulars	Carrying value				Fair value measurement using		
	FVTPL	FVOCI	Amortised cost	Total	Level 1	Level 2	Level 3
Financial assets							
Non-current							
(i) Investments in preference shares	-	-	12	12	-	-	12
(ii) Loans	-	-	26	26	-	-	-
(iii) Other financial assets	-	-	1	1	-	-	-
Current							
(i) Trade receivables	-	-	2,053	2,053	-	-	-
(ii) Cash and cash equivalents	-	-	1	1	-	-	-
(iii) Other bank balances	-	-	3	3	-	-	-
(iv) Loans	-	-	14	14	-	-	-
(v) Other financial assets	-	-	77	77	-	-	-
Total financial assets							
			2,187	2,187			
Financial liabilities							
Non-current							
Borrowings	-	-	106	106	-	-	106
Current							
(i) Borrowings	-	-	1,048	1,048	-	-	-
(ii) Trade payables	-	-	1,579	1,579	-	-	-
(iii) Other financial liabilities	-	-	106	106	-	-	-
(iv) Borrowings- current maturities	-	-	129	129	-	-	-
Total financial liabilities							
			2,968	2,968			

The management assessed that the fair values of short term financial assets and liabilities significantly approximate their carrying amounts largely due to the short-term maturities of these instruments. Accordingly, management has not disclosed fair values for financial instruments such as trade receivables, trade payables, cash and cash equivalents, other current assets, interest accrued on fixed deposits, other current liabilities etc.

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

There have been no transfers between Level 1, Level 2 and Level 3 for the years ended 31 March 2019 and 31 March 2018.

Valuation technique used to determine fair value

Specific valuation techniques used to value non current financial assets and liabilities for whom the fair values have been determined based on present values and the appropriate discount rates of the Company at each balance sheet date. The discount rate is based on the weighted average cost of borrowings of the Company at each balance sheet date.

Valuation processes

The Company has an established control framework with respect to the measurements of the fair values. This includes a valuation team that has overall responsibility for overseeing all significant fair value measurements and reports to Senior Management. The valuation team regularly reviews significant unobservable inputs and valuation adjustments.

2.35 Financial risk management

The Company has exposure to the following risks arising from financial instruments:

- Credit risk: (see (i))
- Liquidity risk: (see (ii))
- Market risk: (see (iii))
 - Foreign currency risk:
 - Interest rate risk:

Risk management framework

The Company's board of directors have overall responsibility for the establishment and oversight of the Company's risk management framework. The board of directors have authorised senior management to establish the processes, who ensures that executive management controls risks through the mechanism of properly defined framework.

The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risks limits and controls, to monitor risks and adherence to limits. Risk management policies are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.



(i) Credit risk

The maximum exposure to credit risks is represented by the total carrying amount of these financial assets in the Balance sheet:

Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Investments in preference shares	13	12
Trade receivables	2,003	2,053
Cash and cash equivalents	2	1
Other bank balances	-	3
Loans	81	40
Other financial assets	165	78
	2,264	2,187

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers, loans.

Credit risk on cash and cash equivalents and other bank balances are limited as the Company generally invest in deposits with banks with high credit ratings assigned by domestic credit rating agencies.

The maximum exposure to the credit risk at the reporting date is primarily from trade receivables. Trade receivables are unsecured and are derived from revenue earned from customers primarily located in India. The Company does monitor the economic environment in which it operates. The Company manages its credit risk through credit approvals, establishing credit limits and continuously monitoring credit worthiness of customers to which the Company grants credit terms in the normal course of business.

Credit risk has always been managed by the Company through credit approvals, establishing credit limits and continuously monitoring the creditworthiness of customers to which the Company grants credit terms in the normal course of business. On account of adoption of Ind AS 109, the Company uses expected credit loss (ECL) model to assess the impairment loss or gain. The Company uses a provision matrix to compute the expected credit loss allowance for trade receivables and unbilled revenues. The provision matrix takes into account available external and internal credit risk factors such as Company's historical experience for customers. The reversal for lifetime expected credit loss on customer balances for the year ended 31 March 2019 and 31 March 2018 were Rs. Nil and Rs. Nil respectively.

Particulars	(Amount in million)	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Balance at the beginning of the year	2	2
Amount written off	-	-
Balance at the end of the year	2	2

n) Expected credit loss for loans and security deposits

As at 31 March 2019 (Amount in million)

Particulars	Assets group	Estimated gross carrying amount at default	Expected probability of default	Expected credit loss	Carrying amount net of impairment provision	
Loss allowance measured at 12 month expected credit loss	Financial assets for which credit risk has not increased significantly since initial recognition	Security deposits	40	-	-	40
		Loans to related parties	41	-	-	41
Loss allowance measured at life-time expected credit loss	Financial assets for which credit risk has increased significantly and not credit - impaired	NA	NA	NA	NA	NA
	Financial assets for which credit risk has increased significantly and credit - impaired	NA	NA	NA	NA	NA

As at 31 March 2018 (Amount in million)

Particulars	Assets group	Estimated gross carrying amount at default	Expected probability of default	Expected credit loss	Carrying amount net of impairment provision	
Loss allowance measured at 12 month expected credit loss	Financial assets for which credit risk has not increased significantly since initial recognition	Security deposits	16	-	-	16
		Loans to related parties	24	-	-	24
Loss allowance measured at life-time expected credit loss	Financial assets for which credit risk has increased significantly and not credit - impaired	NA	NA	NA	NA	NA
	Financial assets for which credit risk has increased significantly and credit - impaired	NA	NA	NA	NA	NA

b) Expected credit loss for trade receivables under simplified approach

The Company's exposure to credit risk for trade receivables is as follows:

Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Current (not past due)	1,821	1,851
1 to 30 days past due	95	68
31 to 60 days past due	42	36
61 to 90 days past due	20	23
More than 90 days past due	27	77
Expected credit loss (Loss allowance provision)	(2)	(2)
Carrying amount of trade receivable (net of impairment)	2,003	2,053



(ii) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are fallen due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company believes that its liquidity position, including total cash and cash equivalent and other bank balances of Rs. 2 million as at 31 March 2019 (31 March 2018 Rs. 4 million), anticipated future internally generated funds from operations, and its fully available, revolving undrawn credit facility will enable it to meet its future known obligations in the ordinary course of business. However, if a liquidity needs were to arise, the Company believes it has access to financing arrangements, value of unencumbered assets, which should enable it to meet its ongoing capital, operating, and other liquidity requirements. The Company will continue to consider various borrowing or leasing options to maximize liquidity and supplement cash requirements as necessary.

The Company's liquidity management process as monitored by management, includes the following:

- Day to day funding, managed by monitoring future cash flows to ensure that requirements can be met.
- Maintaining rolling forecasts of the Company's liquidity position on the basis of expected cash flows.
- Maintaining diversified credit lines.

I. Financing arrangements

The company had access to the following undrawn borrowing facilities at the end of the reporting period:

(Amount in million)

Particulars	As at	As at
	31 March 2019	31 March 2018
From banks	812	785
From others	6	2

II. Maturities of financial liabilities

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted:

(Amount in million)

As at 31 March 2019	Carrying amount	Contractual cash flows			
		12 months or less	1-5 years	More than 5 years	Total
Non-current liabilities					
Financial liabilities- Borrowings	208	-	208	-	208
Current liabilities					
Financial liabilities- Borrowings- Current maturities	80	80	-	-	80
Borrowings- Short term	985	985	-	-	985
Trade payables	1,587	1,587	-	-	1,587
Other financial liabilities	100	100	-	-	100
Total	2,960	2,752	208	-	2,960

(Amount in million)

As at 31 March 2018	Carrying amount	Contractual cash flows			
		12 months or less	1-5 years	More than 5 years	Total
Non-current liabilities					
Financial liabilities- Borrowings	106	-	106	-	106
Current liabilities					
Financial liabilities- Borrowings- Current maturities	130	130	-	-	130
Borrowings- Short term	1,048	1,048	-	-	1,048
Trade payables	1,579	1,579	-	-	1,579
Other financial liabilities	105	105	-	-	105
Total	2,968	2,862	106	-	2,968



(iii) Market risk

Market risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises two types of risk: currency risk and interest rate risk. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

Currency risk

Currency risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company is exposed to the effects of fluctuation in the prevailing foreign currency exchange rates on its financial position and cash flows. Exposure arises primarily due to exchange rate fluctuations between the functional currency and other currencies from the Company's operating, investing and financing activities.

Exposure to currency risk

The summary of quantitative data about the Company's exposure to currency risk, as expressed in Indian Rupees, as at 31 March 2019 and 31 March 2018 are as below:

(Amount in million)

Particulars	As at 31 March 2019			
	USD	EURO	CHF	JPY
Financial assets				
Trade receivables	6	68	-	-
	6	68	-	-
Financial liabilities				
Trade payables	48	39	-	31
	48	39	-	31

(Amount in million)

Particulars	As at 31 March 2018			
	USD	EURO	CHF	JPY
Financial assets				
Trade receivables	3	40	-	-
	3	40	-	-
Financial liabilities				
Trade payables	57	49	3	40
	57	49	3	40

Sensitivity analysis

A reasonably possible strengthening (weakening) of the Indian Rupee against below currencies as at 31 March 2019 (previous year ended as at 31 March 2018) would have affected the measurement of financial instruments denominated in functional currency and affected equity and profit or loss by the amounts shown below. This analysis is performed on foreign currency denominated monetary financial assets and financial liabilities outstanding as at the year end. This analysis assumes that all other variables, in particular interest rates, remain constant and ignores any impact of forecast sales and purchases.

(Amount in million)

Particulars	Profit or loss		Equity, net of tax	
	Strengthening	Weakening	Strengthening	Weakening
1% depreciation / appreciation in Indian Rupees against following foreign currencies:				
For the year ended 31 March 2019				
USD	-	-	-	-
EUR	-	-	-	-
JPY	-	-	-	-
CHF	-	-	-	-
	-	-	-	-
For the year ended 31 March 2018				
USD	-	-	-	-
EUR	-	-	-	-
JPY	-	-	-	-
CHF	-	-	-	-
	-	-	-	-

USD: United States Dollar, EUR: Euro, CHF: Swiss Franc, JPY: Japanese Yen



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Foreign exchange derivative contracts

The Company uses derivative financial instruments exclusively for hedging financial risks that arise from its commercial business or financing activities. The Company's Treasury team manages its foreign currency risk by the following table details the foreign currency derivative contracts outstanding at the end of the reporting period:

Outstanding Contracts*	No. of Deals		Contract value in foreign Currency		Maturity			
	As at		As at		Up to 12 months		More than 12 months	
	31 March 2019	31 March 2018	31 March 2019	31 March 2018	As at 31 March 2019	As at 31 March 2018	As at 31 March 2019	As at 31 March 2018
USD/INR Buy forward	1	-	-	-	-	-	-	-
INR/USD Buy forward	-	-	-	-	3	-	-	-
INR/EUR Sell Forward	-	-	-	-	-	-	-	-

* Computed using average forward contract rates

The following table details the group's sensitivity to a 1% increase and decrease in the Rs. against the relevant foreign currency. The sensitivity analysis includes only outstanding forward exchange contracts as tabulated above

	Year ended		Year ended	
	Rs. strengthens by 1%	Rs. weakens by 1%	Rs. strengthens by 1%	Rs. weakens by 1%
Impact on profit / (loss) for the year				
USD	(16.41)	16.41	-	-
USD	-	-	-	-
EUR	-	-	-	-
Impact on equity, net of tax				
USD	-	-	-	-
EUR	-	-	-	-



(iii) Market risk

Interest rate risk

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's main interest rate risk arises from long-term borrowings as well as current borrowings with variable rates, which expose the Company to cash flow interest rate risk.

Exposure to interest rate risk

The Company's interest rate risk arises majorly from the term loans and working capital loans from banks and other than banks carrying floating rate of interest. These obligations expose the Company to cash flow interest rate risk. The exposure of the Company's borrowing to interest rate changes as reported to the management at the end of the reporting period are as follows:

Variable-rate instruments	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Non-current borrowings	65	92
Current borrowings	616	686
Current maturities of non-current borrowings	42	50
Total	723	828

Cash flow sensitivity analysis for variable-rate instruments

A reasonably possible change of 50 basis points (bps) in interest rates at the reporting date would have increased (decreased) equity and profit or loss by the amounts shown below. This analysis assumes that all other variables, in particular foreign currency exchange rates, remain constant.

Particulars	Profit or loss		Equity, net of tax	
	50 bps increase	50 bps decrease	50 bps increase	decrease
Interest on term loans from banks				
For the year ended 31 March 2019	(4)	4	(3)	3
For the year ended 31 March 2018	(6)	6	(4)	4

Interest Rate Swap Contracts

Under interest rate swap (IRS) contracts, the Company agrees to exchange the difference between fixed and floating rate interest amounts calculated on the agreed notional principal amounts. Such

The following table details the IRS contracts outstanding at the end of the reporting period:

Outstanding Contracts	No. of Deals		Contract value in foreign Currency		Maturity			
					Up to 12 months		More than 12 months	
	As at 31 March 2019	As at 31 March 2018	As at 31 March 2019	As at 31 March 2018	As at 31 March 2019	As at 31 March 2018	As at 31 March 2019	As at 31 March 2018
IRS Contracts*			2		29		135	

Each of the above trades are in the nature of cash flow hedges and are effective hedges. The mark to market on these trades is therefore routed through Cash flow Hedge Reserve. The interest rate *Sensitivity on the above IRS contracts in respect of interest rate exposure is insignificant.

2.36 Capital management

For the purpose of the Company's capital management, capital includes issued equity share capital and all other equity reserves of the company. The primary objective of the management of the

Particulars	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Current borrowings	985	1,048
Non-current borrowings (including current maturities)	288	235
Less: Cash and cash equivalent (s)	2	4
Adjusted net debt (A)	1,271	1,279
Total equity (B)	3,035	2,552
Adjusted net debt to adjusted equity ratio (A/B)	41.88%	50.11%



2.37 Capital and other commitments

Capital Commitments: Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances) Rs. 44 million (31 March 2018: Rs. 27 million)

(b) Accounting for leases

As a lessee

(i) Operating leases

(Amount in million)

Particulars	Year ended 31 March 2019	Year ended 31 March 2018
Lease rentals recognized in the Statement of Profit and Loss during the year	97	91
Total	97	91

The future minimum lease payments under non-cancelable operating leases are as follows:

(Amount in million)

Particulars	As at 31 March 2019	As at 31 March 2018
Not later than one year	18	-
Later than one year but not later than five years	36	-
Later than five years	-	-
Total	54	-

2.38 Contingent liabilities

(Amount in million)

Particulars	As at 31 March 2019	As at 31 March 2018
Claims against the Company, disputed by the Company not acknowledged as debts		
a) Sales Tax/ Value Added Tax	4	5
b) Excise Duty	3	-
c) Service Tax	1	1
Total	8	6

Pursuant to recent judgement by the Hon'ble Supreme Court dated 28 February 2019, it was held that basic wages for the purpose of provident fund, to include special allowances which are common for all employees. However there is uncertainty with respect to the applicability of the judgement and period from which the same applies. The Company has estimated the impact of the same from 1 March 2019 to 31 March 2019 based on a prospective approach and has recognized the same in the financial statements.

Owing to the aforesaid uncertainty and pending clarification from the authority in this regard, the Company has not recognised any provision for the previous years. Further management also believes that the impact of the same on the Company will not be material.

2.39 Hedging and derivative instruments

Derivative contracts outstanding as at balance sheet date

Forward contracts in respect of foreign currency outstanding as at 31 March 2019: Rs. 3 million (31 March 2018: Rs. Nil) for all year has been taken to hedge the foreign currency exposure for amount payable against the import of capital goods.

2.40 Related party disclosures, as required by Ind AS 24, "Related party disclosures" are given below

A) Related parties where control exists

Description of relationship	Name of the party
Subsidiary companies	Almighty International Pte Ltd ('AIPL') Minda Telematics and Electric Mobility Solutions Private Limited ('MTEMS') formerly known as EI Labs India Private Limited
Step-down subsidiaries	P T Minda Automotive, Indonesia ('PTMAI') P T Minda Automotive Trading ('PTMAT') Minda Vietnam Automotive Company Limited (MVACL)

B) Related parties and nature of related party relationship with whom transactions have taken place during the year

Description of relationship	Name of the party
Key Managerial Personnel	Mr. Sanjeev Saxena - Managing Director Mr. Arun Wadhwa- Chief Financial Officer Mr. Pradeep Mann- Company Secretary (w.e.f.01.05.2017) Mr. Avinash Parkash Gandhi-Independent Director Mr. Ramesh Chandra Jain-Independent Director Mrs. Rita Pani -Independent Director (w.e.f. 02.08.2018) Ms. Jyotika Kalra -Independent Director (upto 11.04.2017) Mr. Parveen Gupta- Director
Holding company and Ultimate Holding company	Minda Corporation Limited ('MCL')
Fellow Subsidiaries	Minda KTSN Plastic Solutions Gmbh & Co. KG, Germany ('MKTSN') Minda Management Services Limited ('MMSL') Spark Minda Foundation ('SMF')
Joint Venture	Minda Stoneridge Instruments Limited ('MSIL') Furukawa Minda Electric Private Limited (FMEPL) formerly known as Minda Furukawa Electric Private Limited) ('MFEPL') Minda Vast Access Systems Private Limited ('MVASPL')
Other entities over which key management personnel and their relatives are able to exercise significant influence	Minda Capital Limited ('MCAPL') Tuff Engineering Private Limited ('TEPL') Minda Silca Engineering Private Limited ('MSEL')

Note 1 During the previous year, the Company had made an acquisition of 3,87,000 equity shares (representing 100% stake) of Minda Telematics & Electric Mobility Solutions Private Limited (previously known as EI Labs India Private Limited) at a consideration of Rs 37 million. Pursuant to the acquisition, Minda Telematics & Electric Mobility Solutions Private Limited has become subsidiary of the Company.



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

A Transactions during the year entered with related parties

(Amounts in million)

Nature of transaction	Year	MCL	MMSL	MVACL	FMEPL	MSIL	MCAPI	MVASPL	TEPL	AIBL	MKTSN	MTEMS	SMF	MSEL	Avinash Parbhash Gandhi	Ramesh Chandra Jain	Praveen Gupta	Jyotika Kalra	Sanjeev Saxena	Rita Pani	Arun Wadhwa	Pradeep Mann
Sales of manufactured goods	2018-19	142	1	6	44	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	51	-	2	46	4	-	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sales of Services including job work income	2018-19	-	-	-	36	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	51	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchases of goods	2018-19	11	-	1	2	17	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	7	-	2	11	15	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Management fees paid	2018-19	-	103	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	84	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Financial assistance fees paid	2018-19	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Technical consultancy fees paid	2018-19	-	-	-	-	-	-	-	-	-	7	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	2	-	-	-	-	-	-	-	-	-	-	-
Technical consultancy fees received	2018-19	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Design & Development Expenses	2018-19	9	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Royalty income	2018-19	80	-	7	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	60	-	3	-	-	-	-	-	-	2	-	-	-	-	-	-	-	-	-	-	-
Royalty expenses	2018-19	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	1	-	-	-	-	-	-	-	-	-	-	-
Rent paid	2018-19	-	-	-	-	-	59	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	36	-	24	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest income on loans	2018-19	-	-	-	-	-	-	-	-	-	-	2	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contribution towards Corporate social responsibility activities	2018-19	-	-	-	-	-	-	-	-	-	-	-	10	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	-	-	8	-	-	-	-	-	-	-	-	-
Reimbursement of expenses (received)	2018-19	10	-	-	-	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	4	-	1	1	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reimbursement of expenses (paid)	2018-19	1	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	4	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Unsecured loans given	2018-19	-	-	-	-	-	-	-	-	-	-	33	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	8	-	-	-	-	-	-	-	-	-	-	-
Dividend income investment in equity shares	2018-19	-	-	-	-	-	-	-	-	38	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	127	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividend paid on equity shares	2018-19	106	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Security deposit given	2018-19	-	-	-	-	-	1	-	5	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Amount recovered against sale of property, plant and equipment	2018-19	-	-	-	-	-	105	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Investment in equity shares	2018-19	-	-	-	-	-	-	-	-	-	-	33	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25	6	3
Managerial remuneration paid to key management personnel	2018-19	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	18	5	2
	2017-18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sitting Fees paid	2018-19	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of property, plant and equipment	2018-19	-	-	-	-	17	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	2017-18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



Minda SAI Limited
Notes to the financial statements for the year ended 31 March 2019

B Outstanding balances as at year end

(Amount in million)

Account head	Balance as on	MCL	MMSL	MVACL	FMEPL	MSIL	MCAPL	MVASPL	TEPL	AIPL	Minda KTSNI	MTEMS	MSEL
	31 March 2019	26	-	5	37	1	-	-	-	-	1	-	-
Trade receivable	31 March 2018	44	-	2	98	-	-	-	-	-	-	-	-
Trade payables	31 March 2019	14	24	-	13	5	-	1	-	-	1	-	-
	31 March 2018	18	17	-	12	4	-	-	-	-	6	-	-
Other recoverable	31 March 2019	-	-	-	-	-	-	-	-	-	-	41	-
	31 March 2018	-	-	-	-	-	-	-	-	-	-	8	-
Equity shares capital outstanding	31 March 2019	768	-	-	-	-	-	-	-	-	-	-	-
	31 March 2018	768	-	-	-	-	-	-	-	-	-	-	-
Investment in joint venture and subsidiaries	31 March 2019	-	-	-	-	651	-	-	-	560	-	-	70
	31 March 2018	-	-	-	-	651	-	-	-	560	-	-	70
Investment in preference shares outstanding	31 March 2019	-	-	-	-	-	52	-	-	-	-	-	-
	31 March 2018	-	-	-	-	-	52	-	-	-	-	-	-
Tooling advance received	31 March 2019	1	-	-	-	-	-	-	-	-	-	-	-
	31 March 2018	-	-	-	-	-	-	-	-	-	-	-	-
Recoverable arising from acquisition of business and sale of assets	31 March 2019	-	-	-	-	-	-	-	-	-	-	-	-
	31 March 2018	-	-	-	-	-	40	-	-	-	-	-	-
Security deposits outstanding	31 March 2019	-	-	-	-	-	20	-	-	-	-	-	-
	31 March 2018	-	-	-	-	-	15	-	5	-	-	-	-



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

2.41 Auditors remuneration (excluding Goods and Services tax)

Legal and professional expense includes auditors' remuneration as follows:

Particulars	(Amount in million)	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Statutory audit	3	3
Certification	1	1
Reimbursement of expenses	-	-
Total	4	4

2.42 Employee share-based payment plans

The members of the Holding Company Minda Corporation Limited (MCL) had approved 'Employee Stock Option Scheme, 2017' through Postal Ballot on 10 February 2017. The plan envisaged grant of stock options to eligible employees of MCL and its subsidiary at reserve price equal to the latest available closing price discounted by 50% or such other percentage as may be decided by the Nomination and Remuneration Committee of the MCL.

Under the Plan, upto 53,41,840 stock options can be issued to eligible employees of the MCL and its subsidiaries, whether working in India or out of India, including any Director of the MCL and its subsidiaries, whether whole time or otherwise excluding the Independent Directors. Options are to be granted at price equal to the latest available closing price discounted by 50% or such other percentage as may be decided by the Nomination and Remuneration Committee of the MCL. Under the Plan, each option, upon vesting, shall entitle the holder to acquire one equity share of Rs. 2 each. The options granted will vest gradually over a period not earlier than one year and not later than five years from the date of grant of such Options. Vesting of Options is a function of achievement of performance criteria or any other criteria, as specified by the Committee of MCL and communicated in the grant letter.

Summary of vesting and lock-in provisions are given below:

Sr. No.	% of options scheduled to vest	Vesting Schedule	
		Vesting date	Lock-in period
1	20%	01-Apr-18	Nil
2	20%	01-Apr-19	Nil
3	20%	01-Apr-20	Nil
4	40%	01-Apr-21	Nil

The movement in the stock options under the Plan, during the year, is set out below:

Particulars	For the year ended 31 March 2019		For the year ended 31 March 2018	
	Number of options	Weighted average exercise price (Rs.)	Number of options	Weighted average exercise price (Rs.)
Outstanding at the beginning of the year	4,10,000	50	4,10,000	50
Granted during the year	-	-	-	-
Forfeit during the year	8,200	-	-	-
Outstanding at the end of the year	3,28,000	50	4,10,000	50
Exercisable at the end of the year	73,800	-	-	-

Stock compensation expense in relation to stock options granted to employees of the company is Rs. 4 million. (31 March 2018 : Rs. 4 million)

Stock compensation expense under the Fair Value Method has been determined based on fair value of the stock options. The fair value of stock options was determined using the Black Scholes option pricing model with the following assumptions:

Particulars	For the year ended 31 March 2019
Expected volatility	47.58%
Risk free interest rate	7.15%
Exercise price (Rs.)	50
Expected dividend yield	0.54%
Life of options (years)	4.07
Weighted average fair value of options as at the grant date (Rs.)	92.90



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Notes to the financial statements for the year ended 31 March 2019

2.43 During the current year, as required under section 135 of the Act, the Company has spent Rs. 11 million (31 March 2018: Rs. 8 million) towards the corporate social responsibility (CSR activity). Relevant disclosures for amount to be spent vis a viz amount spent during the year are as below :

Particulars		<i>(Amount in million)</i>	
		For the year ended 31 March 2019	For the year ended 31 March 2018
A	Gross amount required to be spent by the Company	11	8

Amount spent during the year ended 31 March 2019

<i>(Amount in million)</i>				
S. No.	Project/ Activity	Paid in cash	Yet to be paid	Total
1	Contribution to Company formed under section 8 of Companies Act 2013 for the purpose, including promoting and preventing Health care & sanitation	11	-	11
2	Promoting preventing Health care & sanitation	-	-	-
Total		11	-	11

Amount spent during the year ended 31 March 2018

<i>(Amount in million)</i>				
S. No.	Project/ Activity	Paid in cash	Yet to be paid	Total
1	Contribution to Company formed under section 8 of Companies Act 2013 for the purpose, including promoting and preventing Health care & sanitation	8	-	8
2	Promoting preventing Health care & sanitation	-	-	-
Total		8	-	8



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

2.44 As per Ind-AS 108, Operating segments have been defined based on the regular review by the Company's Chief Operating Decision Maker to assess the performance of each segment and to make decision about allocation of resources. The Company business activities fall within single primary business segment, viz, manufacturing of Automobile Components and Parts thereof. Accordingly, disclosures under Ind AS 108, Operating Segments are not required to be made.

Detail of revenue from operation at year end, property, plant and equipment and intangible assets are as follows:

Location	(Amount in million)	
	For the year ended 31 March 2019	For the year ended 31 March 2018
Revenue from operation		
Domestic		
Overseas	10,159	8,628
Asia (excluding domestic)		
Europe	22	31
Others	135	63
Total	7	-
Carrying amount of assets	10,323	8,722

Location	(Amount in million)	
	As at 31 March 2019	As at 31 March 2018
Domestic		
Overseas	6,166	5,649
Asia (excluding domestic)		
Europe	6	3
Total	6,240	5,692

Addition of Property, plant and equipment and intangible assets

Domestic		
- Property, plant and equipment	330	295
- Intangible fixed assets	6	23
	336	318
Overseas		
- Property, plant and equipment	-	-
- Intangible fixed assets	-	-
	-	-

Segment revenue in the geographical segments considered for disclosure is as follows :

- Revenue within India (Domestic) include sale to customers located within India, and

- Revenue outside India (Overseas) include sale of products manufactured in India to customers located outside India

Segment assets in the geographical segments considered for disclosure represents assets locate outside India and sundry debtor balances against export sales from India operations



Minda SAI Limited
Notes to the financial statements for the year ended 31 March 2019

2.45 Employee benefits

a) Defined contribution plans

The Company's employee provident fund and Employee's state insurance schemes are defined contribution plans. The following amounts have been recognised as expense for the year and shown under Employee benefits expense in note 2.30.

(Amount in million)

Particulars	For the year ended 31 March 2019	For the year ended 31 March 2018
Contribution towards		
-Provident fund	34	29
-Employee state insurance	5	6
	39	35

b) Defined benefit plans gratuity

In accordance with the Payment of Gratuity Act, 1972, the Company provides for gratuity as a defined benefit plan. The Company operates gratuity plan wherein every employee is entitled to the benefit equivalent to 15 days salary (includes dearness allowance) last drawn for each completed year of service. The same is payable on termination of service, or retirement, or death whichever is earlier. The benefits vest after five years of continuous service. The liability of gratuity plan is provided based on actuarial valuation as at the end of each financial year after considering the amount lying in planed assets maintained with Life Insurance Corporation of India.

(Amount in million)

Particulars	For the year ended 31 March 2019	For the year ended 31 March 2018
Changes in the present value of the defined benefit obligation is as follows:		
Present value of defined benefit obligation at the beginning of the year	73	62
Interest cost	6	5
Current service cost	11	9
Benefits paid	(3)	(3)
Present value of defined benefit obligation at the end of the year	87	73
Changes in the present value of the plan asset is as follows:		
Fair value of plan asset at the beginning of the year	35	10
Return on plan asset	3	1
Contributions	25	24
Benefits paid	-	(1)
Actuarial (gain) / loss on obligation	1	1
Fair value of plan asset at the end of the year	64	35
Reconciliation of the present value of defined benefit obligation and the fair value of the plan assets:		
Present value of defined benefit obligation at the end of the year	87	73
Fair value of plan asset at the end of the year	64	35
Net liability as at the close of the year	(23)	(38)
Expenses recognized in the statement of profit and loss:		
Current service cost	11	9
Past service cost	-	-
Interest cost	6	5
Expected return on plan assets	(3)	(1)
Net actuarial loss / (gain)	-	(1)
Expenses recognized in the statement of profit and loss:	14	12

Amount recognized in current year and previous four years:

(Amount in million)

Particulars	As at 31 March 2019	As at 31 March 2018	As at 31 March 2017	As at 31 March 2016	As at 31 March 2015
Present value of obligation as on the end of year	87	73	62	47	42
Fair value of plan assets at the end of the year	64	35	10	5	5
Surplus/ (Deficit)	(23)	(38)	(52)	(42)	(37)
Experience adjustment on plan liabilities (loss)/gain	-	(2)	(3)	-	-
Experience adjustment on plan assets (loss)/gain	1	1	1	-	-



Minda SAI Limited
Notes to the financial statements for the year ended 31 March 2019

Particulars	As at 31 March 2019	As at 31 March 2018
Actuarial assumptions:		
Discount rate	7.65%	7.71%
Expected rate of return on plan assets	7.65%	7.71%
Expected salary increase rates	7.00%	7.00%
Mortality	100% of IALM 2006-08	100% of IALM 2006-08
Employee attrition rate		
-Up to 30 years of age	3.00%	3.00%
-From 31 years of age to 44 years of age	2.00%	2.00%
-Above 44 years of age	1.00%	1.00%

Note:

The estimates of future salary increases considered in the actuarial valuation take into account inflation, seniority, promotion and other relevant factors such as supply and demand in the employment market.

The discount rate is estimated based on the prevailing market yields of Indian Government securities as at the balance sheet date for the estimated term of the obligation.

Sensitivity analysis:

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

Particulars	<i>(Amount in million)</i>			
	For the year ended 31 March 2019		For the year ended 31 March 2018	
	Increase	Decrease	Increase	Decrease
Discount rate (- / + 1%)	(10)	11	(9)	10
Future salary growth (- / + 1%)	11	(10)	9	(9)
Rate of return on plan assets	(12)	9	(12)	9
Change in attrition rate (1%)	1	(1)	1	(1)

Although the analysis does not take into account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

Maturity profile:

The table below shows the expected cash flow profile of the benefits to be paid to the current membership of the plan based on past service of the employees as at the valuation date:

Particulars	<i>(Amount in million)</i>	
	As at 31 March 2019	As at 31 March 2018
1 year	3	1
2 to 5 years	8	7
6 to 10 years	13	11
More than 10 years	63	53

c) Other long term benefit - Compensated absences

The Company operates compensated absences plan, where in every employee is entitled to the benefit as per the policy of the Company in this regard. The salary for calculation of earned leave is last drawn salary. The same is payable during the service, early retirement, withdrawal of scheme, resignation by employee and upon death of employee.

An actuarial valuation of Compensated absence has been carried out by an independent actuary on the basis of the following assumptions:

Assumptions	As at 31 March 2019	As at 31 March 2018
Discount rate	7.65%	7.71%
Expected salary increase rates	7.00%	7.00%
Mortality	100% of IALM 2006-08	100% of IALM 2006-08
Employee attrition rate		
-Up to 30 years of age	3.00%	3.00%
-From 31 years of age to 44 years of age	2.00%	2.00%
-Above 44 years of age	1.00%	1.00%

The other long-term benefit of compensated absence in respect of employees of the Company as at 31 March 2019 amounts to Rs. 27 million (31 March 2018: Rs. 23 million) and the expense recognised in the statement of profit and loss during the year for the same amounts to Rs. 12 million (31 March 2018: Rs. 9 million) [Gross payment of Rs 7 million (31 March 2018: Rs 5 million)]



Minda SAI Limited

Notes to the financial statements for the year ended 31 March 2019

Sensitivity analysis:

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

Particulars	<i>(Amount in million)</i>			
	For the year ended 31 March 2019		For the year ended 31 March 2018	
	Increase	Decrease	Increase	Decrease
Discount rate (- / + 1%)	(4)	4	(3)	4
Future salary growth (- / + 1%)	4	(4)	4	(3)

Although the analysis does not take into account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

Maturity profile:

The table below shows the expected cash flow profile of the benefits to be paid to the current membership of the plan based on past service of the employees as at the valuation date:

Particulars	<i>(Amount in million)</i>	
	As at 31 March 2019	As at 31 March 2018
1 year	2	1
2 to 5 years	3	3
6 to 10 years	4	3
More than 10 years	18	16

Although the analysis does not take into account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

d) Risk Exposure

Through its defined benefit plans, the Company is exposed to a number of risks, the most significant of which are detailed below:

i) Asset volatility

The plan liabilities are calculated using a discount rate set with reference to bond yields; if plan assets underperform this yield, this will create a deficit. Most of the plan asset investments are in fixed income securities with high grades and in government securities. These are subject to interest rate risk and the fund manages interest rate risk with derivatives to minimize risk to an acceptable level. A portion of the funds are invested in equity securities and in alternative investments which have low correlation with equity securities. The equity securities are expected to earn a return in excess of the discount rate and contribute to the plan deficit. The Company intends to maintain the above investment mix in the continuing years.

ii) Changes in discount rate

A decrease in discount rate will increase plan liabilities, although this will be partially offset by an increase in the value of the plan's bond holdings.

iii) Inflation risks

In the plans, the payment are not linked to the inflation so this is a less material risk.

iv) Life expectancy

The plan obligations are to provide benefits for the life of the member, so increases in life expectancy will result in an increase in the plans' liabilities. This is particularly significant where inflationary increases result in higher sensitivity to changes in life expectancy.

The Company ensures that the investment positions are managed within an asset- liability matching (ALM) framework that has been developed to achieve long term investments that are in line with the obligations under the employee benefit plans. Within this framework, the Company's ALM objective is to match assets to the obligations by investing in long-term fixed interest securities with maturities that match the benefit payments as they fall due and in the appropriate currency.

The Company actively monitors how the duration and the expected yield of the investments are matching the expected cash outflows arising from the employee benefit obligations. The Company has not changed the processes used to manage its risks from previous periods. The Company uses derivatives to manage some of its risk. Investments are well diversified, such that the failure of any single investment would not have a material impact on the overall level of assets.

2.46 Minda Corporation Limited ("MCL" or "holding company") (hereinafter referred to as the "transferee company") and its wholly owned subsidiary companies, namely, Minda SAI Limited ("Company"), Minda Automotive Solutions Limited, Minda Management Services Limited, Minda Autoelectrik Limited and Minda Telematics and Electric Mobility Solutions Private Limited ("fellow subsidiaries" and hereinafter collectively referred to as the "transferor companies") have entered into a proposed Scheme of Amalgamation filed with NCLT on 24 October 2018. As per the said Scheme, the transferor companies will be transferred to and be vested in the transferee company, as a going concern, without any further deed or act, together with all the properties, assets, rights, liabilities, benefits and interests therein. The Scheme is subject to approval of the respective Shareholders and Creditors of the transferee company and transferor companies, National Company Law Tribunal and other Regulatory Authorities, as applicable.

Pending requisite approvals, effect of the aforesaid merger has not been considered in the financial statements of the Company. As the transferor companies will be transferred to and be vested in the transferee company, as a going concern, without any further deed or act, together with all the properties, assets, rights, liabilities, benefits and interest therein. Management has prepared and presented the financial statements on a going concern basis.

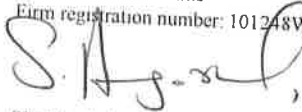


Minda SAI Limited
Notes to the financial statements for the year ended 31 March 2019

2.47 The previous year figures have been reclassified to conform to current year classification.

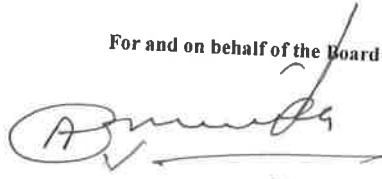
As per our report of even date attached

For **BSR & Co. LLP**
Chartered Accountants
Firm registration number: 101248W/W-100022



Shashank Agarwal
Partner
Membership No.: 095109

For and on behalf of the Board of Directors of Minda SAI Limited



Ashok Minda
Director
(DIN 00054727)



Sanjeev Saxena
CEO & Managing Director
(DIN : 07252911)



Arun Wadhwa
Chief Financial Officer



Pradeep Mann
Company Secretary
Membership No.: 13371

Place : Gurugram
Date : 24 May 2019

Place : Gurugram
Date : 24 May 2019