A NABHI PRODUCT

FORM MBP 4

REGISTER OF CONTRACTS CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

A. Contracts or agreements with any related party under Section 188 or in which

		Name of the	Relation with	Principal	Whether the	Date of
Date of Contract/ Arrange- ment	Name of the Party with which Contract is entered into	Interested Director	Director/ Company/ Nature of Concern or Interest	Terms and Conditions	Transaction is at Arm's Length Basis	Approval at the Meeting of the Board
01.04.20	Mr. Aakash	Mr. Ashok	Son	Rent	Yes.	NA
31:03.21	Minda	Minda.		Agreement		
				torchemai office.		
01.04.20	Meinda Capital	Mr. Ashok	Holding	Kent	yes.	NA
31.08.21	Private Camited	Minda	flolding more thank 2/1 shares	Agreement		
01.04.20	Menda Capital	Mr. Ashok	Molding	Receipt	NA	NA
81.03.21	0: 45 4: = 1	Minde	nove their 2% Shares	of Managen alt fee	1	
	l-					

B. Name of the bodies corporate, firms or other association of individuals as mentioned

Names of the Companies / Bodies Corporate/ Firms/ Association of Individuals	Name of the Interested Director
LUMAX INDUSTRIES LTD	Avinash P Grand hi
MINDA CORPORATION LTD	Arinash P Grandli
INDO ALUSYS INDUSTRIES LAD	Arimasy P Handli
HYUNDAI MOTOR INDIA LTD	Avinagu P Grandlei
ORG ENTERPRISES LIMITED	Avinash P Gandhi
MINDA SAI LIMITED	Avinable P Grandlei
UNIPRODUCTS CINDIA LTD	Avinagu P Grandlii
EV MOTORS INDIA PYT LTD	Avinagu P Grandli
AVINAR CONSULTING PAT LTD	Arrinasu P Handli
COHOF PPLER INDIA LTD	Avinash P Gandhi

WITH RELATED PARTY AND WHICH DIRECTORS ARE INTERESTED



RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

Datalla	of \ /otime on	augh Dead	ution	Data of the Deferred		Amount	Data of	Cianatura	Domarka
No. of Directors Present in the Meeting	of Voting on Directors Voting in Favour	Directors Voting Against	Directors Remain- ing Neutral	Date of the Next Meeting at which Register was Placed for Signature	Reference of Specific Items – (a) to (g) under sub-section (1) of Section 188	Amount of Con- tract or Arrange- ment.	Date of Share Holders Approval if any	Signature	Remarks, if any
NA	NA	NA	NA	25.02.20		INR	NA		
						7 Lacs.			
							_		
						1 _			
NA	NA	NA	NA	08.02.20		INR 700lace	NA.		
N4	NA	NA	NA	08.02.20		MIL	NA ·		
							-		

under sub-section (1) of Section 184, in which any director is having any concern or interest

			40
Nature of Interest or Concern / Change in Interest or Concern	Shareholding (if any)	Date on which Interest or Concern Arose/ Changed	
Director	NIL	31.07.2002	
Director	MIL	28.01.2006	
Director	MIL	31.07.2006	
Director	MIL	31.03.2015	
Director	NIL	06.10.2015	
Director	MIL	09.04.2011	
Director	MIL	30.10.2003	
Director	NIL	21.01.2016	D
Director	50°/.	Strike 088	P
Director	NIL	20.04.2006	
0),1410			

Date: 31.03.2019

Place: Gugasi

March

REGISTER OF CONTRACTS CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

A. Contracts or agreements with any related party under Section 188 or in which

Date of Contract/ Arrange- ment	Name of the Party with which Contract is entered into	Name of the Interested Director	Relation with Director/ Company/ Nature of Concern or Interest	Principal Terms and Conditions	Whether the Transaction is at Arm's Length Basis	Date of Approval at the Meeting of the Board
01.04 00 do 81.0301	Menda Capital	Mr. As hok	telding	Rent	Yes	MA
	Private L'initeal	Minda	21. Shave			
				quest house		
01.14.20	Minda Capital	Mr. Ashok Menda	Holling	Building		
to 31.032	Private Cimited	Menda	Holling more than 2.1. Share.	Reut for Noida	yes	NA
				DCD .		
				Building		
			<u> </u>	Building Reut for Pune lock	3	
				Building		
				SMIT Pune		
				Building DCD		

B. Name of the bodies corporate, firms or other association of individuals as mentioned

Names of the Companies / Bodies Corporate/ Firms/ Association of Individuals	Name of the Interested Director			
MINDA CORPORATION LIMITED	ASHOK MINDA			
MINDA STOWERIDGE INSTRUMENTS LTD.	ASHOR MINDA			
MINDA VAST ACCESS Systems Private 11d	ASHOR MINDA			
MINDA SILCA ENGINEERING PRIVATE LIMITED	ASHOR MINDA			
MINDA CAPITAL PRIVATE LIMITED	ASHOK MINDA			
MINDA SPECTRUM ADVISORY LIMITED	ASHOR MINDA			
SPARK MINDA FOUNDATION	ASHOR MINDA			
VICHAAR TELEVISION NETWORK LTD	ACHOR MINDA			

WITH RELATED PARTY AND WHICH DIRECTORS ARE INTERESTED



RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

Details of Voting on such Resolution		Date of the Reference	Amount	Date of	Signature	Remarks,			
No. of Directors Present in the Meeting	Directors Voting in Favour	Directors Voting Against	Directors Remain- ing Neutral	Next Meeting at which Register was Placed for Signature	of Specific Items – (a) to (g) under sub-section (1) of Section 188	of Con- tract or Arrange- ment.	Share Holders Approval if any		if any
NA	NA .	NA	NA	08.02.20		INR 18 lacs.	NA		17
NA	NA	NA	NA	06.02.20		2NR 224 lac	NA		
						INR 224 lacs		A 3.50 F > 2	3
		g 8				INR 214 lac-			*:
		_		93		INR 800 lae	-		

under sub-section (1) of Section 184, in which any director is having any concern or interest

Nature of Interest or Concern / Change in Interest or Concern	Shareholding (if any)	Date on which Interest or Concern Arose/ Changed
WHOLE TIME DIRECTOR	35.85%	22/07/1987
DIRECTOR	NIL	20/05/1995
DIRECTOR	NIL	03/01/2007
DIRECTOR	NIL	04/12/2007
DIRECTOR & MAMBER	76.34%	15/06/2008
DIRECTOR	49.50%	08/05/2009
PIREC. TOR	_	01/04/2015
MEMBER	2.19%	31/03/2008 & 0
		30/06/2008P

Date: 31.03.2020

108 Place: Gurgaon

A NABHI PRODUCT

FORM MBP-4

REGISTER OF CONTRACTS CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

A. Contracts or agreements with any related party under Section 188 or in which

Date of Contract/ Arrange- ment	Name of the Party with which Contract is entered into	Name of the Interested Director	Relation with Director/ Company/ Nature of Concern or Interest	Principal Terms and Conditions	Whether the Transaction is at Arm's Length Basis	Date of Approval at the Meeting of the Board
01.04.20	Minda Capital Private Limited	Mr. Ashok Menda	Holding	Royalty Income for	Yes	NA
31.03.21	Private limited	Menda	Holding more than a 1. Shares	we of trademark		
				given to Muda Capital		
			Е		-	
			1	×		
	_ /					
	15mmaga					9 1
. Y	la for					1/4
	5	81. 1	121	an I h		7 1 y 1
	4					
	-	T. F.F.				h

B. Name of the bodies corporate, firms or other association of individuals as mentioned

Names of the Companies / Bodies Corporate/ Firms/ Association of Individuals	Name of the Interested Director			
MINDA CORPORATION LIMITED	RAKESH CHOPRA			
KEMPTY COTTAGES PRIVATE LIMITED	RAKESH CHOPRA			
GPR ENTERPRISES PRIVATE UMITED	RAKESH CHOPRA			
PRAGMA HOLDINGS PRIVATE LIMITED	RAKESH CHOPRA -			
BHARAT GEARS LIMITED	RAKESH CHOPRA			
CLEANTEC INFRA PRIVATE LIMITED	RAKESH CHOPRA			
INDRAPRASTHA CANCER SOCIETY (RAJIV GANDHI CANCER HOSPITAL & RESEARCH CENTRE PARTNER IN FIRMS)	RAKESH COHOPRA			
No. of the second secon				

WITH RELATED PARTY AND WHICH DIRECTORS ARE INTERESTED



RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

Details	of Voting on	such Resolu	ution	Date of the	Reference		Date of	Signature	Remarks,
No. of Directors Present in the Meeting	Directors Voting in Favour	Directors Voting Against	Directors Remain- ing Neutral	Next Meeting at which Register was Placed for Signature	of Specific Items – (a) to (g) under sub-section (1) of Section 188	of Con- tract or Arrange- ment.	Share Holders Approval if any		if any
NA	NA	NA	NA	06.02.20		INR 1 only	, N4		17
	20								
Ÿ.									
,	Q	مر							
. 11	المال ا						×		
7 1				70					

under sub-section (1) of Section 184, in which any director is having any concern or interest

Nature of Interest or Concern / Change in Interest or Concern	Shareholding (if any)	Date on which Interest or Concern Arose/ Changed
INDEPENDENT PIRECTOR	MIL	27/05/2010
DIRECTOR	NIL	04/08/2003
DIRECTOR	NIL	24/11/2003
DIRE-CTOR	NIL	24/11/2003
INDEPENDENT DIRECTOR	NIL	25/01/2007
DIRECTOR	NIL	21/12/2010
FOUNDER MEMBER AND	NIL	
CHAIRMAN		

Date: 31.03.2020

Place: Gurgaon

mature

REGISTER OF CONTRACTS CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

A. Contracts or agreements with any related party under Section 188 or in which

	•	-				
Date of Contract/ Arrange- ment	Name of the Party with which Contract is entered into	Name of the Interested Director	Relation with Director/ Company/ Nature of Concern or Interest	Principal Terms and Conditions	Whether the Transaction is at Arm's Length Basis	Date of Approval at the Meeting of the Board
01.04.21	Menda Capital	Hon Ashok	Holding	Building Rent for	468	μд
31.03.22	10	Menda	21. Shares.	Pune tocks		
				Building Rei	र्थ	
				Building Rei for Pune SMI"	r	
				Building		
				Pune DCD		
	0			Building Rent for		
				Reut for Greater		
				Neida DCD		
81.04.21	Minda Spectrum	Mr Ashok	Holding more	Reimbursen	ut yes	NA
31.03.22	Minder Spectrum Advisory Limited	Minda	Than 21.	Reimbusen of Expenses. to Minda		
				spectrum	*:	

B. Name of the bodies corporate, firms or other association of individuals as mentioned

Names of the Companies / Bodies Corporate/ Firms/ Association of Individuals	Name of the Interested Director
NANDAN DENIM UNITED	PRATIMA RAM
DECCAN GOLD MINES LIMITED	PRATIMA RAM
HAVELLS INDIA LIMITED	PRATIMA RAM
MINDA CORPORATION LIMITED	PRATIMA RAM
CADILA PHARMACEUTICALS LIMITED	PRATIMA RAM
MANAPPURAM HOME FINANCE UTD.	PRATIMA RAM
CASRENEWABLE PRIVATE LIMITED	PRATIMA RAM
AVAALI SOLUTIONS PRIVATE LIMITED	PRATIMA RAM
designate the second se	

WITH RELATED PARTY AND WHICH DIRECTORS ARE INTERESTED



RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

Details	tails of Voting on such Resolution				Reference	Amount	Date of	Signature	Remarks,
No. of Directors Present in the Meeting	Directors Voting in Favour	Directors Voting Against	Directors Remain- ing Neutral	Next Meeting at which Register was Placed for Signature	of Specific Items – (a) to (g) under sub-section (1) of Section 188	of Con- tract or Arrange- ment.	Share Holders Approval if any		if any
NA	МA	NA	NA	02.02.21		INR 260 lace	NA		7
			k*		+				
						INR 225 lac			
						INR 301 lac	\		
								= =	
			1						
						INR 232 las	4 (6)		
			n 17						
NA	ACK	NA	NA	03.02.21		INR 3 laes	N4 ·		_

under sub-section (1) of Section 184, in which any director is having any concern or interest

Nature of Interest or Concern / Change in Interest or Concern	Shareholding (if any)	Date on which Interest or Concern Arose/ Changed
INDEPENDENT DIREUTOR	NIL	11/11/2014
INDEPENDENT DIRECTOR	NIL	30/03/2015
TNDEPENDENT DIRECTOR	NIL	28/07/2014
INDEPENDENT DIRECTOR	NIL	10/11/2016
INDEPENDENT DIRECTOR	NIL	29/01/2019
INDEPENDENT DIRECTOR	NIL	19/06/2019
INDEPENDENT DIRECTOR	NIL	30/09/2016
INDEPENDENT DIRECTOR	NIL	14/05/2019
		-A 51

Date: 31.03.2020

Place: Gwyaon

REGISTER OF CONTRACTS CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

A. Contracts or agreements with any related party under Section 188 or in which

Date of Contract/ Arrange- ment	Name of the Party with which Contract is entered into	Name of the Interested Director	Relation with Director/ Company/ Nature of Concern or Interest	Principal Terms and Conditions	Whether the Transaction is at Arm's Length Basis	Date of Approval at the Meeting of the Board
01.04.21	Minda Capital	Mr. Ashok	Holding more than	Building Reut for	yes	MA
31.03.22	Private limited.	Menda	21. Shares.		1	
				(Piliai Pakkom)		
01.04.21	Mr. Aakash	Mr. Khok	Son.	Reut for	Nes	NA
31.08.22	Minda	Mende		Chennai office		
81.84.21	Minda Capital	Mr. Ashole	Helding more than	Managemen	t yes.	NA
to 31.03.22	Privade l'inited	Minda.	2 1. 8 hares.	Management fee receiv	ed	
				from Minda		
	Minda Capidal	Mr. Ashok	Healding	Put tel		
10 4.21	Divise Division	Minda:	21. Shan	J	Yes	NA
01-012				Admin Exp	ewes.	

B. Name of the bodies corporate, firms or other association of individuals as mentioned

Names of the Companies / Bodies Corporate/ Firms/ Association of Individuals	Name of the Interested Director			
MINDA CORPORATION LIMITED	ASHOK KUMAR JHA			
SETCO AUTOMOTIVE LIMITED	ASHOK KUMAR JHA			
418 13				
XPRO INDIA LIMITED	ASHOR KUMAR JHA			
over an analysis of the				
ADED CO.	*			

WITH RELATED PARTY AND WHICH DIRECTORS ARE INTERESTED



RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

Details	etails of Voting on such Resolution		Date of the	Reference		Date of	Signature	Remarks,	
No. of Directors Present in the Meeting	Directors Voting in Favour	Directors Voting Against	Directors Remain- ing Neutral	Next Meeting at which Register was Placed for Signature	of Specific Items – (a) to (g) under sub-section (1) of Section 188	of Con- tract or Arrange- ment.	Share Holders Approval if any		if any
NA	NA	NA	NA	03.02.21		INR 650 lace	. NA	Agn	wely
					0				,
N4	NĄ	N4	NA	03.02.21		INR 7 lau	NA		lfa
						С			,
NA	NA-	NA	NA	03.02.2		INR 60 lau	M4.	Polinte	AM
							y1 9 ta		
				N.					
NA	NA	NA	NA	18.05.21		INR 3 lacs	NA		

under sub-section (1) of Section 184, in which any director is having any concern or interest

Nature of Interest or Concern / Change in Interest or Concern	Shareholding (if any)	Date on which Interest or Concern Arose/ Changed	
INDEPENDENT DIRECTOR	NVZ	14/11/20/1	1
INDEPENDENT DIRECTOR &	40,000 Share	14/11/2012 22/01/2010	
MEMBER			
INDEPENDENT DIRECTOR	NIL	25/07/2013	
			¥
		`	
in the state of th			D
			P

Date: 31.03-2020

Place: Guegaon

SERVICES

REGISTER OF CONTRACTS CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

A. Contracts or agreements with any related party under Section 188 or in which

/ 11	il de la creation de	_				
Date of Contract/ Arrange- ment	Name of the Party with which Contract is entered into	Name of the Interested Director	Relation with Director/ Company/ Nature of Concern or Interest	Principal Terms and Conditions	Whether the Transaction is at Arm's Length Basis	Date of Approval at the Meeting of the Board
01.04.21	Minda Capita	ten Ashok	Holding	Security	yes	NA
31.03.22	Minda Capital Private Limital	Mr. Ashok	more tean 21. Shares.	Lease Rent	<u>,</u>	
				for Hosur		
		1 +				
01.0						
		LU,				
	A					
	(Agringer	_				lh
	1	717.1-	3 8 8	Con I con		

B. Name of the bodies corporate, firms or other association of individuals as mentioned

Names of the Companies / Bodies Corporate/ Firms/ Association of Individuals	Name of the Interested Director
LUMAX INDUSTRIES LIMITED	AVINASH PARKASH GANDHI
SCHAFFFLER INDIA LIMITED	Avinash Parkash Gandhi
LUMAX AUTO TECHNOLOGIES LIMITED	Avinash Parkash Gandhi
ACTION CONSTRUCTION EQUIPMENT LID	Avinash Parkash Gandhi
MINDA CORPORATION LIMITED	Avinash Parkash Gandhi
HYUNDAI MOTOR INDIA LIMITED	Avinash Partash Gandhi
QRG ENTERPRISES LIMITED	Avinash Paakash Gandhi
MINDA SAL LIMITED	Avinash Parkash Gandhi
FAIRFIELD ATLAS LIMITED	Avinash Parkash Gandhi
UNIPRODUCTS (INDIA) LIMITED	Avinash Parkash Gandhi

WITH RELATED PARTY AND WHICH DIRECTORS ARE INTERESTED



RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

Details	of Voting on	such Resolu	ution	Date of the Next Meeting	Reference of Specific	Amount of Con-	Date of Share	Signature	Remarks, if any
No. of Directors Present in the Meeting	Directors Voting in Favour	Directors Voting Against	Directors Remain- ing Neutral	at which Register was Placed for Signature	Items – (a) to (g) under sub-section (1) of Section 188	tract or Arrange- ment.	Holders Approval if any		
NA	NA	NA	μA	12.08.21		INR 204.206	a. NA	I L	* 11.
						(Security deposit	1		
			J			INR 800 Lac		_	
						(lease Re	ut)		
						11			
		1							
					,	1			
6	Jis to			Alm	1	1/0	ee &	d	1
(1					9	102		P	1 7

under sub-section (1) of Section 184, in which any director is having any concern or interest

Nature of Interest or Concern / Change in Interest or Concern	Shareholding (if any)	Date on which Interest or Concern Arose/ Changed
INDEPRAINENT DIRE	CTOR NIL	31/07/2002
INDEPENDENT PIRE	A .	20/04/2006
INDEPENDENT DIREC	TOR NIL	12/11/2018
INDEPENDENT DIREC		01/10/2019
INDEPENDENT DIRE	CTOR NIL	31/03/2015
DIRECTOR	NIL	06/10/2015
INDEPENDENT DIREC	TOR NIL	09/04/2011
DIRECTOR	NIL	36/16/2019
DIRECTOR	NIL	30/10/2003

ate: 3(.03.2020

Place: Gurgaon

Signature

REGISTER OF CONTRACTS CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

A. Contracts or agreements with any related party under Section 188 or in which

	and the desired	, , , , , , , , , , , , , , , , , , , ,	. ,			
Date of Contract/ Arrange- ment	Name of the Party with which Contract is entered into	Name of the Interested Director	Relation with Director/ Company/ Nature of Concern or Interest	Principal Terms and Conditions	Whether the Transaction is at Arm's Length Basis	Date of Approval at the Meeting of the Board
101.04.22	Minda Capital Private Cinited	Mr. Ashok	Broilding more flan	Rent for	yes	NA
31.03.23	Private Cinited	Minda	21. Shares	Greater Noida DCD		
				Building		
			-	Rent for Pune Locks	Yes	NA
				Building		
	+1			Rent for	Yes	NA
				Building		
				Rent for	yes	NA
				Pillai Pakam		
01.04.22	Minda Spectrum	Mr. Ashok	Holding more	Reimbursene	t yes	p.A.
1031.03.22	Adusory Private (imital	Meida	2.1. Shares	of Admin		

B. Name of the bodies corporate, firms or other association of individuals as mentioned

Names of the Companies / Bodies Corporate/ Firms/ Association of Individuals	Name of the Interested Director
MINDA CORPORATION LIMITED	LAKMAN RAMNARAYAN
MINDA VAST ACCESS SYSTEMS PUTL	H. LAXMAN RAMWARAYAN
FURUKAWA MINDA ELECTRIC PRIVATE	td. LAXMAN RAMNARAYAN
SPARK MINDA FOUNDATION	LAXMAN RAMNARAYAN
Physical Association	
at at the second	ala ana ana ana ana ana ana ana ana ana
7917 1 St. 15.7.	<u> </u>
Lordan	

WITH RELATED PARTY AND WHICH DIRECTORS ARE INTERESTED



RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

Details	of Voting on	such Resolu	ution	Date of the	Reference	Amount	Date of	Signature	Remarks,
No. of Directors Present in the Meeting	Directors Voting in Favour	Directors Voting Against	Directors Remain- ing Neutral	Next Meeting at which Register was Placed for Signature	of Specific Items – (a) to (g) under sub-section (1) of Section 188	of Con- tract or Arrange- ment.	Share Holders Approval if any		if any
NA	NA	NA	NA	04.02.22		INR 253 lacs	NA-		1961
	<u></u>		- '					1 11	
NA	NA	NA	NA	6 4.82-22		INR 260 laus	N4		
						INR 301	NA		
NA	DA	N4	NA	04.02.22					
						INR 586.76 (u. NA		
NA	NA	NA	NA	04.02.22					
+44	NA	NA	NA	04.02.22		INR 03 laws	104	1 201	

under sub-section (1) of Section 184, in which any director is having any concern or interest

Nature of Interest or Concern / Change in Interest or Concern	Shareholding (if any)	Date on which Interest or Concern Arose/ Changed	
4 -			
DIRECTOR	0.03%	24/05/017	
Director	Neil	21/06/2017	7
Director	NUIL	07/01/2019	
ADDITIONAL DIRECTOR	e ruil	15/10/2019	
		To for	
		14	
			Da
			PI
	-		

Date: 31.03.2020

Place: Gurgaon

REGISTER OF CONTRACTS CONTRACTS AND BODIES ETC. IN

[PURSUANT TO SECTION 189(1) OF COMPANIES ACT, 2013 AND

A. Contracts or agreements with any related party under Section 188 or in which

Date of Contract/ Arrange- ment	Name of the Party with which Contract is entered into	Name of the Interested Director	Relation with Director/ Company/ Nature of Concern or Interest	Principal Terms and Conditions	Whether the Transaction is at Arm's Length Basis	Date of Approval at the Meeting of the Board
01.04.22	Minda Capital	Mr. 4shok	Holding more than	Building Rent to	yes	NA.
31.03.23	Private Cinited	Minda	21. Shares.	IPD divisto	n	
				Nolda.		
01-04-22	Mr. Aakash	Mr. Ashok	Son	Rent for	yes	N4
31.03.29	Minda	Minda		Chemai		
			-	7.	1.0	- 4
61.04.22	Minda Capita	Mr. Ashok	Holding	Building	Yes	NA
31.03.23	Private limited	Minda.	Flow 2 of.	Reuf SMIT Pune		
				Bulding	yes	PA
01.04.22 to	Minda Capela	Mr. Hhok	Holding	Reut for		
31.03.23	Private Civiled	M'nda.	nore than 21. Share	EME lune		

B. Name of the bodies corporate, firms or other association of individuals as mentioned

Names of the Companies / Bodies Corporate/ Firms/ Association of Individuals	Name of the Interested Director				
MINDA CAPITAL PRIAVATE LIMITED WHITELINE BARTER LIMITED	AAKASH MINDA				
MINDA SPECTRUM ADVISORY LIMITED JAMPEF ALLOYS PUT LTD.	AAKASH MINDA				
MINDA CAPITAL PRIVATE LIMITED MINDA STONERIDGE JUSTRUMENTS LIMITED	NARESH KUMAR MODI NARESH KUMAR MODI				

WITH RELATED PARTY AND WHICH DIRECTORS ARE INTERESTED



RULE 16(1) OF COMPANIES (MEETINGS OF BOARD & ITS POWERS) RULES, 2014]

any director is concerned or interested under sub-section (2) of Section 184

	of Voting on			Date of the Next Meeting	Reference of Specific	Amount of Con-	Date of Share	Signature	Remarks, if any
No. of Directors Present in the Meeting	Directors Voting in Favour	Directors Voting Against	Directors Remain- ing Neutral	at which Register was Placed for Signature	Items – (a) to (g) under sub-section (1) of Section 188	tract or Arrange- ment.	Holders Approval if any		
									who
NA	NA	Nπ	NA	04.02.22		INR 133.65 W	W NA	سى م	1
								0 - (h
								Thee	20
NA	N- 4	NA	N4	04.02.23		INR 7 lacs.	NA		
								<i>V</i> 1	
						INR			
194	NA	NA	NA	04.02.22		198.86	u NA		
									0 1
DA	Nq	NA	NA	04.02.22				2.2.	The
(A	Zu	ugh		Alm		2 NR 125 au	MA	<u>.</u>	
		•		**				(#)	

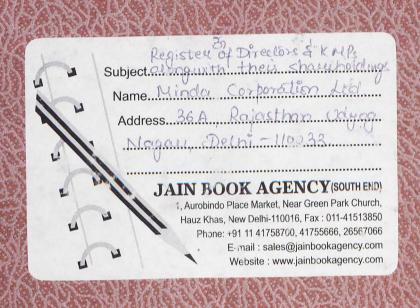
under sub-section (1) of Section 184, in which any director is having any concern or interest

Nature of Interest or Concern / Change in Interest or Concern	Shareholding (if any)	Date on which Interest or Concern Arose/ Changed
DIRELTOK	N	01/06/2014
DIRELTOR	_	03/08/2016
DIRECTOR		10/06/2014
MEMBER	1.32 %.	nicl .
DIRECTOR	xecl	30/09/2019
ADDITIONAL DIRECTO		08/10/2019
		Da
		Pla

Date: 31.03.2020

Place: Gurgaon

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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minda Corporation Limited

Director Identifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board Resolution in	Office of Director or
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	which Appoint- ment made Date of Appointment and	or Relinquished in any other
	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	of origin, if different) Occupation		Reappointment in the Company Date of Cessation	Body Corporate
Name (1.00	Paramatan Salaharan Paramatan Parama	of Office and Reasons therefor	
0054727	Mr. Ashok Minda	29.06.1961	17, olof lalme Mang,		1 Minda Stoneway
			Vasant Vihau, Delhi-		Instrumen
	& Sont: Savitai Devi Mino	la Busines	110057	Re-appointment	
	Spouse: - Mrs. Saulta			as Chairman	1101 -
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PERSONNEL WITH THEIR SHARE HOLDINGS

COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014



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Membership No. of the	Income Tax PAN	DETAILS OF SECURIT SUBSIDIARY COMPANY						
ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securities Pledged
		Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securi- ties held after each Transac- tion	Mode of holding – Physical or Demateri- alised	or any Encum- berance created
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minde Corporation Limited Director Name and Surname in Full Date of Permanent Residential Address Office of Date of Board Identifica-Birth Director or tion No. Resolution in KMP held Any Former Name and Nationality Present Residential Address (Optional which Appointor Relin-(including Surname in Full for KMP) ment made quished in Nationality Date of any other of origin, Father's Name, Mother's Name Appointment and if different) and Spouse's Name (if married) Body Reappointment Corporate and Surnames in Full in the Company Occupation Date of Cessation of Office and 00161107 Mr. Avingsh Paukash 01-10-1938 C-2/14, Safdaujung Reasons therefor 28.01.2006 DLumax Gandhi Undian Development drea 28.01.2006 Indistried 8/0. Sh. Sita Ram Gardhi Service New Dechi - 110016 2) Uniproce & Smt. Joi Devi Gandhi Spouce: - Mrs Sacrità Gandhi 1) Havet SFAGB 6 Indo Al Inclustry 7) Minda Security (8) Minder Electric 9) Minda @ ORG Limite Li mites

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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014



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Membership No. of the	Income Tax PAN	DETAILS OF SECURI SUBSIDIARY COMPANY						
ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip-	Date of Acquisi-	Date of Disposal	Cumulative Balance	Mode of Acquisition	Whether Securities
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY	Minda Cort	paration limited
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Director Identifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board	Office of
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	Resolution in which Appointment made	Director or KMP held or Relin-
	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	of origin, if different)	so developed to the second of	Date of Appointment and Reappointment	quished in any other Body Corporate
	Total Control Control	Occupation	Security States	in the Company Date of Cessation of Office and Reasons therefor	ח
00032818	Mr. Rakesh Chopia	17-10-1950	C-204, Sauvodeja		
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014



..... LIMITED/PRIVATE LIMITED

Membership	Income Tax	DETAILS OF SECURI	TIES HELD			ELF, ITS HOI		ANY,
No. of the ICSI in case of Company Secretary	PAN (Mandatory for KMP not having DIN)	Name of Company where- in Securities held Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	No., Description and Nominal Value of Securities	Date of Acquisition Price or other Consideration Paid	Date of Disposal Price or Other Consideration Received	Cumulative Balance and No. of Securities held after each Transaction	Mode of Acquisition Mode of holding – Physical or Dematerialised	MPANY Whether Securities Pledged or any Encum- berance created
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

Director Identifica-	Name and Surname in Full	Date of Birth	Minda Chaparation Permanent Residential Address	Date of Board	Office of
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	Resolution in which Appointment made Date of	Director of KMP held or Relin- quished in
	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	of origin, if different)	The state of the s	Appointment and Reappointment	any other Body Corporate
Aspearance .	and Surnames in Filli	Occupation	TOTAL STREET STREET STREET	in the Company Date of Cessation of Office and Reasons therefor	
03033960		11-11-1967	806, Sunflower Neelkant	28.03.2011	Mahine
	Kammadayan	Indian	Gaudens, Govandi (East	28.03.2011	Aerospac
	S/o. Sh. Ramnarayan	Service	Mumbai-400088,	Resigned	2) Mahir
	Sankar Narayan		Mahayashtra	wee.f	Aeroslru
	Trichuy & Smr Scrojo			24/03/2012	3) NSL
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014



..... LIMITED/PRIVATE LIMITED

				LIN	IITED/PI	RIVATE LI	MITED	
Membership No. of the	Income Tax PAN							
ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisition	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securities Pledged
200		Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securi- ties held after each Transac- tion	Mode of holding – Physical or Demateri- alised	or any Encum- berance created
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

Director Identifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board	Office o
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Address Address	Resolution in which Appointment made Date of	Director KMP hel or Relin quished
	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	of origin, if different)		Appointment and Reappointment in the Company	
		Occupation	OF SURVEY CHARGES	Date of Cessation of Office and Reasons therefor	
6573561	Mr. Sudhir Kashyap	16-12-1964	J-201, Central Paule 1, Sec-42, Gurgaon,	29.05.20130	Boark
	S/o Sh. Som Nath	Inclian	Sec-42, Gurgaon,	05.05.2013	ntinole
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

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	Membership No. of the	Income Tax PAN	DETAILS OF SECURI SUBSIDIARY COMPANY						
	ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securities Pledged
	of the Kine		Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securities held after each Transaction	Mode of holding – Physical or Demateri- alised	or any Encumberance created
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minda Corporation Limited

Director Identifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board Resolution in	Office of
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	which Appoint- ment made Date of	KMP held or Relin- quished i
	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	of origin, if different)	Company of Male 2 and radius	Appointment and Reappointment in the Company	Body Corporate
		Occupation	Theorem a collection galaxy	Date of Cessation of Office and Reasons therefor	
00055472	Mr djay Sancheti	26-11-1969	flat No. S-3, 5/700, Sector-5, Ghaziabad. 201005, Utter Pradesh		() Minde
	S/o Sh. Shekhay Chand	Indian	Sector-5, Ghaziabad.	29.06.1995	Manager
	Sancheti & Smt.	Service	201005, Utter Pradesh		Services
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	Spouse: Mrs. Priyanka				Solution
	Sancheti				3) Span
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014



	Membership No. of the	Income Tax PAN	DETAILS OF SECURI' SUBSIDIARY COMPANY	TIES HELD , SUBSIDIA	IN THE CO RY OF HOL	MPANY ITS	ELF, ITS HOI PANY OR AS	DING COMP	ANY, MPANY
	ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held Whether the Company it-	No., Descrip- tion and Nominal	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition Mode of	Whether Securities Pledged
	- 0.000 (E-0.0)		self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securi- ties held after each Transac- tion	holding – Physical or Demateri- alised	or any Encum- berance created
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Mindla Coxporation Limited

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Director Identifica- tion No.	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board Resolution in	Office of Director or
(Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	which Appoint- ment made Date of	KMP held or Relin- quished in
	Father's Name, Mother's Name and Spouse's Name (if married)	of origin, if different)	Employee Transport and State of the Control of the	Appointment and Reappointment	any other Body
	and Surnames in Full	Occupation	eling the second of the second produced	in the Company Date of Cessation	Corporate
	An alterial	To the second	r all 3000, autopassions	of Office and Reasons therefor	
	Mr. Sanjay Aneja	08-10-1964	H. NO B-14, T-1,	Audit com. Meeting 29.05.2013	1 Minda
	Mr. Sanjay Aneja Sto Sh. Baldev Raj Aneja & Smr. Satya	Indian	Bhauat Apaulment,	Board Meeting 29.05.2014	Managen
	Ameja & Smr. Satya	Service	H. No B-14, T-1, Bhauat Apaulment, Vivek Vihay, Phase-1, Delhi-110095	lesigned	Sunice
	dneja.		Delhi-110095	w.e. f 25.09.2019	umi teo
	Spouse: Mrs. Neha Aneja			due to personal	
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

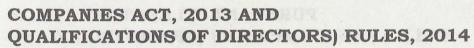
LIMITED/PRIVATE LIMITED

The state of the s	Membership No. of the	Income Tax PAN	DETAILS OF SECURI SUBSIDIARY COMPANY						
	ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securities Pledged
	Bund your 1	A SERVICIO DE SERVICIO DE LA CONTRACTO DE SERVICIO DE	Whether the Company itself, its Holding Company, Subsidiary Company, Subsidiary of Holding Company or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securi- ties held after each Transac- tion	Mode of holding – Physical or Demateri- alised	or any Encum- berance created
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

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tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality of origin,	Present Residential Address	Resolution in which Appointment made Date of	Director of KMP held or Relin- quished i
	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	if different)	State of the state	Appointment and Reappointment	any other Body Corporate
and some a little	Limite Color Maryana	Occupation	eturupeaa Ismaele o Laughe Andure 1700aan 2 malloneaa	in the Company Date of Cessation of Office and Reasons therefor	
10013239	Mr. S. B. Mathuer	11-10-1944	Alo/10, Vasant	14.08.2012	ONSE
	310. Sh. Kallach Behacu	Indian	1/0/2 - 1 0 0	21.09.2012	
	Mouthery & South Chanch	al Service	Morg, New Delhi-	13.08.2014	
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	Spouse: Mrs. Nalini	I sull y sugar	ACT CASE OF THE STREET		Services
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LIMITED/PRIVATE LIMITED

	Membership No. of the	Income Tax PAN	DETAILS OF SECURI SUBSIDIARY COMPANY						
	ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether
	elmannas	an right river	Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of	Price or other Consideration Paid	Price or Other Consid- eration Received	and No. of Securities held after each Transaction	Mode of holding – Physical or Demateri- alised	Pledged or any Encum- berance created
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minda Corporation dimited

Director dentifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board Resolution in which Appoint-	Office of Director or KMP held
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	ment made Date of Appointment and	or Relinquished in any other
	Father's Name, Mother's Name and Spouse's Name (if married)	of origin, if different)		Reappointment in the Company	Body Corporate
possil possil	and Surnames in Full	Occupation	The part of the part of	Date of Cessation of Office and Reasons therefor	
	Mr. Ashim Vohra.	02-01-1964	14/155, Seemant	12:08.2014	O Mindo
N.	8/0 Sh. Basheshwau	Indian	Vihau, P.S.	12.08.2014	
	Lal Volma & Sont	Service.			Technoca
	Santosh Vohra		Chaziabad-201010, Uttau Praderh		dimileel
	Spouse - Mrs. Sunita		Ottay Pradesh		
	Vohra.				
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

..... LIMITED/PRIVATE LIMITED

Membership No. of the	Income Tax PAN	DETAILS OF SECURI SUBSIDIARY COMPANY	TIES HELD , SUBSIDIA	IN THE CO	MPANY ITSE DING COMI	ELF, ITS HOL PANY OR ASS	DING COMP SOCIATE CO	PANY, MPANY
ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securities Pledged
10 M 1		Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securities held after each Transaction	Mode of holding – Physical or Demateri- alised	or any Encum- berance created
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minda Corporation Limited

Identifica- tion No.	A STATE OF THE PARTY OF THE PAR	Birth		t Residential Address	Date of Board Resolution in	Director or	
(Optional for KMP)	Surname in Full	Nationality (including Nationality of origin,	Present R	Residential Address	which Appointment made Date of Appointment and Reappointment	KMP held or Relin- quished in	*
	and Spouse's Name (if married)	if different) Occupation			in the Company Date of Cessation of Office and Reasons therefor	Corporate	
00170745	Mr. Ashok Kumar Tha	18:04.1947	D-6 24	, S/F, Vasant		O Setco	
	S/o Late Sh. A. L. Tha & Smt. Bhubaneshwavi	Indian	Vihay,	New Delhi-11005	1	Automotive	
	& Smt. Bhubaneshwasii	Consultant	,			Limited	10
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	Spouse: Mrs. Sona Jha					Eastern	F
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PERSONNEL WITH THEIR SHARE HOLDINGS

COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

.....LIMITED/PRIVATE LIMITED

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Whether the Company self, its Holding Company, Subsidiary Company, Subsidiary of Holding Company or Associate Company AAJPI8790P AAJPI87		of Company	for KMP not	in Securities held	Descrip-	Acquisi-		Balance and No.	Acquisition	Whether Securities Pledged
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minda Corporation Limited

Director lentifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board Resolution in	Office of Director or	
tion No. Optional for KMP)	Any Former Name and Surname in Full Father's Name, Mother's Name	Nationality (including Nationality of origin,	Present Residential Address	which Appoint- ment made Date of Appointment and	KMP held or Relin- quished in any other	
	and Surnames in Full	if different) Occupation		Reappointment in the Company Date of Cessation of Office and Reasons therefor		
0025326	Mrs. Thankom T. Mathen	12.05.1953	Flat No. 2313, Kohinoor	27.03.2015	Alok	
		Chicago and the state of the st			Industri	
	Joseph	Consultan	City, Kirol Road, Off L.B.S. Marg, Kurla (West Mumbai-400070)	Limited	
	& Mrs. Mariamma K.A.		Mumbai -400070		Maria Land	
	Husband: - Mr. Thomas			Peligred		
	Mathew T.			resigned w.e.f		
				10.11.2016		
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014



..... LIMITED/PRIVATE LIMITED

	Membership No. of the	Income Tax PAN	DETAILS OF SECURI SUBSIDIARY COMPANY						
	ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securities Pledged
			Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securities held after each Transaction	Mode of holding — Physical or Demateri- alised	or any Encum- berance created
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minda Loxportion

Director Identifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board Resolution in	Office of Director or
tion No. (Optional for KMP)	Any Former Name and Surname in Full Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	Nationality (including Nationality of origin, if different) Occupation	Present Residential Address	which Appointment made Date of Appointment and Reappointment in the Company Date of Cessation of Office and Reasons therefor	KMP held or Relin- quished in any other Body Corporate
3518633	Ms. Pratina Ram	29/08/1950	32 Maple A, Prestige	10.14.2016	Marcells
	Do Mulhandappa	Indian	Weenwoods Aparlments	7	India 1
	Patel	Financial	Nagavarapalya, (V		O Suzlos
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

.. LIMITED/PRIVATE LIMITED

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	Membership No. of the	Income Tax PAN	DETAILS OF SECURI' SUBSIDIARY COMPANY	TIES HELD , SUBSIDIA	IN THE COL	MPANY ITSE DING COMI	ELF, ITS HOL PANY OR ASS	DING COMPA	ANY, MPANY
	ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securities Pledged
			Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securities held after each Transaction	Mode of holding – Physical or Demateri- alised	or any Encum- berance created
	1	ABNPR89	428 (Resign	red 1	vef.	30-0	5-2021		
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	(Relig	pud w-	·e·f 29-03-	2020).	8,8				-t-
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minda Corbo Jation

Director Identifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address		Office of Director or	_
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	which Appointment made Date of	KMP held or Relin- quished in	
	Father's Name, Mother's Name and Spouse's Name (if married)	of origin, if different)		Appointment and Reappointment in the Company	any other Body Corporate	
	and Surnames in Full	Occupation		Date of Cessation of Office and Reasons therefor		
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00054727	Mu. Ashok Minda	29.06.1961	17. Old Palme Mary,	31.03.2067	Put. Ltd.	in
4 1 1	Slo Sh. Shadi Lal Mindo	Judian	Vasant Vihar, Delhi-	Reappointment	Cherro	Pur l
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

.....LIMITED/PRIVATE LIMITED

	Membership No. of the	Income Tax	DETAILS OF SECURI'S UBSIDIARY COMPANY	TIES HELD	IN THE CO	MPANY ITSI DING COM	ELF, ITS HOI PANY OR AS	LDING COMP	ANY, MPANY
	ICSI in case of Company Secretary	PAN (Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Description and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securities Pledged
			Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securi- ties held after each Transac- tion	Mode of holding – Physical or Demateri- alised	or any Encum- berance created
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1			1 Minda Corporation					11.331.4	
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minda Coxporation

Director Identifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board Resolution in	Office of
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	which Appoint- ment made	Director or KMP held or Relin-
- 1140115 - 1140115 - 1150115	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	of origin, if different)		Date of Appointment and Reappointment in the Company	quished in any other Body Corporate
Agrino 1	and Surnames in Pur	Occupation	Control of the contro	Date of Cessation of Office and Reasons therefor	
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	far Kath Gandhi	Indian	Development Axea, New Delhi-110016	10.9.2014	C19/03/24
	slosh. Sita Ram	Cerville	New Delhi - 110016	2	20)
	Gandli & Sm.t.	at say		mort as Inclependent	Schoofflee
Sicci	Jai Devi Gandhi		1 2 M (A)	Director	21) 200K
	spouse: - Mrs. Sanita			01.04.2019	
	Gandhi			01.01.2019	
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

.....LIMITED/PRIVATE LIMITED

T	Membership No. of the	Income Tax PAN	DETAILS OF SECURI' SUBSIDIARY COMPANY	, SUBSIDIA	KI OF HOL	Dire com			
	ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition Mode of	Whether Securities Pledged
		inaving Divi	Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Nominal Price or Value of other	Price or Other Consid- eration Received	of Securi- ties held after each Transac- tion	holding – Physical or Demateri- alised	or any Encum- berance created
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PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minda Corporation

Director Identifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board Resolution in	Office of Director or
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	which Appoint- ment made Date of	KMP held or Relin- quished in
a longs	Father's Name, Mother's Name and Spouse's Name (if married)	of origin, if different)		Appointment and Reappointment in the Company	any other Body Corporate
	and Surnames in Full	Occupation		Date of Cessation of Office and Reasons therefor	
00009478	Mr. Pardeet Mann	26.7.1970	H.No. 63, Sgrai Pipal Thala, Delhi-	15.07.20	owniklin
	so Late sh.	INDIAN	Pipal Thala, Delhi-	01.08.20	Barter
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..... LIMITED/PRIVATE LIMITED

Membership No. of the ICSI in case	Income Tax PAN	DETAILS OF SECURI SUBSIDIARY COMPANY						
of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securitie Pledged
		Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securities held after each Transaction	Mode of holding – Physical or Demateri- alised	or any Encum- berance created
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		Stownidge Irstruned Ltd.	face Value is	Share				
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				Sharehold	les		A CONT	
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REGISTER OF DIRECTORS AND KEY MANAGERIAL

PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

NAME OF COMPANY Minda Loxo yotion

Director dentifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board Resolution in	Office of Director or
tion No. (Optional for KMP)	Surname in Full	Nationality (including Nationality	Present Residential Address	which Appointment made Date of	KMP held or Relin- quished in
	Father's Name, Mother's Name and Spouse's Name (if married)	of origin, if different)		Appointment and Reappointment in the Company	any other Body Corporate
	and Surnames in Full	Occupation		Date of Cessation of Office and Reasons therefor	
	Brought for	pard s	from Page No. (13)	47733
0005472	2 Mr. Ashok Minda	29-6-196	17 play Palme Marg.	31.03.2007	
	slo sh Shadi lal	Indian	17 olof Palme Marg, Vasart Vihax, Delti-	Pe-appointme	h-f
	minda f		110057	w.e.f	
	Smt. Savitri Devi			01.08.2019	
	minda			os chairman	p
	spouse: - Mrs. Sarika	1000		& Group	7
	minda			CEO	

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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

LIMITED/PRIVATE I	IMITED
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Membership No. of the	Income Tax PAN	DETAILS OF SECURI SUBSIDIARY COMPANY	TIES HELD 7, SUBSIDIA	IN THE CO	MPANY ITS	ELF, ITS HOI PANY OR AS	LDING COMP SOCIATE CO	PANY, PMPANY
CSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whethe
		Whether the Company itself, its Holding Company, Subsidiary Company, Subsidiary of Holding Company or Associate Company	Nominal Value of Securities	Price or other Consideration Paid	Price or Other Consid- eration Received	and No. of Securities held after each Transaction	Mode of holding – Physical or Demateri- alised	Pledged or any Encum- berance created
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		oninda laskazah	AC.	quisitie	not			
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		change of %.	du to	Perf	su por	u 35.85°	1. +034	1.08%
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REGISTER OF DIRECTORS AND KEY MANAGERIAL

PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

Director Identifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board	Office
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	Resolution in which Appointment made	Director KMP he or Relii quished
	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	of origin, if different)		Date of Appointment and Reappointment	any oth Body Corpora
	ke a same of in Full	Occupation		in the Company Date of Cessation of Office and Reasons therefor	Corps
40 ***	A			1	
00089536	My- Naresh Kuman Modi s/o Ut. Sh Atmaram	13/05/1966	Flat No B, Ground Floor, Tower 20, Belgravia Central Park 2, Sector 48, Sohna Road, Gurgaon	11/12/2020	Capit Priva
W. P. S.	Modi,	Indian SERVICE	Floor, Tower 20,		limi
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			Sohna Rand		Jun 1
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

LIMITED	PRIVATE	LIMITED
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Membership No. of the	Income Tax PAN	DETAILS OF SECURI SUBSIDIARY COMPANY						
ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whethe Securities Pledged
Vanifi Va Vanifi Vanifi Vanifi Vanifi Va Va	Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securi- ties held after each Transac- tion	Mode of holding – Physical or Demateri- alised	or any Encum- berance created	
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W	· e · f ·	04-02-2022)						
(w	e.f. 2	25-03-2021)						
R CARLANDA								
(w	-e.f. :	27-01-2022						
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REGISTER OF DIRECTORS AND KEY MANAGERIAL

PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

Director Identifica-	Name and Surname in Full	Date of Birth	Permanent Residential Address	Date of Board	Office
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	Resolution in which Appoint- ment made	Director KMP he or Relia
enaro original drimani	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	of origin, if different)	hanner design and alreaded	Date of Appointment and Reappointment	any oth Body Corpora
al stuper	footage forms	Occupation		in the Company Date of Cessation of Office and	100000000000000000000000000000000000000
06870774	Aakash Minda Sto Sh. Ashak Minda & Sarika Minda	29.08.1989	17, Olay Palme Mara	Reasons therefor	10 M
	Sto Sh. Ashak Minde	1 Indian	vasant vihar.	03/11/2020	10011
	& Sarika Minda	Service	17, Olaf Palme Marg, vasant vihar, Delhi - 110057		Privat
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

...... LIMITED/PRIVATE LIMITED

Membership No. of the	Income Tax PAN (Mandatan)	DETAILS OF SECURI' SUBSIDIARY COMPANY						
ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securiti Pledgee
Marcon II		Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securities held after each Transaction	Mode of holding – Physical or Demateri- alised	ereated
una.	ATEPM6371A	Rayber Alloys	1.32%)e			
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	(4)	Green Mobility	1 sha	0,				
		Pout Ita Depark Minda Green Mobility Systems private Llimite	Pria		3			
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REGISTER OF DIRECTORS AND KEY MANAGERIAL

PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

Director	Name and Surname in Full	D	Minda C	orporat	
Identifica- tion No.		Date of Birth	Permanent Residential Address	Date of Board Resolution in	Office Director
(Optional for KMP)	Any Former Name and Surname in Full	Nationality (including Nationality	Present Residential Address	which Appoint- ment made	KMP no
	Father's Name, Mother's Name and Spouse's Name (if married)	of origin, if different)		Date of Appointment and	quished any oth Body
	and Surnames in Full	Occupation		Reappointment in the Company Date of Cessation	Corpora
00074720	Ravi Sud		AND A CONTRACTOR	of Office and Reasons therefor	
000 (9 (20		07:03:19		25/03/2021	Inn
	S/o Late Rub Chand	Indian	A-1003, Palm Springs, Gold Course Road, Sec-54, Chakarpur (74) Guegaan 122002		Inn disig
		Consultant	Springs, Gold		0
			Course Road,		0 1
			Sec-54,		(3) Mil
			hakarpur (74)	,	(design
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COMPANIES ACT,	2013 AND		
QUALIFICATIONS	OF DIRECTORS)	RULES,	2014

...... LIMITED/PRIVATE LIMITED Membership DETAILS OF SECURITIES HELD IN THE COMPANY ITSELF, ITS HOLDING COMPANY, Income Tax SUBSIDIARY COMPANY, SUBSIDIARY OF HOLDING COMPANY OR ASSOCIATE COMPANY No. of the PAN ICSI in case (Mandatory Date of Date of Cumulative Mode of Whether Name of Company where-No., of Company for KMP not in Securities held Descrip-Acquisi-Disposal Balance Acquisition Securities having DIN) Secretary tion and tion and No. Pledged Whether the Company it-Mode of Nominal of Securior any Price or Price or self, its Holding Company, holding ties held Encum-Value of Other Subsidiary Company, other Physical or after each Securities berance Consid-Consid-Subsidiary of Holding Compa-Demateri-Transaccreated eration eration ny or Associate Company alised tion Paid Received Minda corporation AHKPS6347K Mous 20,000 09 shares Face value 13 F2/

Brought forward from page no. 12

REGISTER OF DIRECTORS AND KEY MANAGERIAL PURSUANT TO SECTION 170 OF

RULE 17 OF COMPANIES (APPOINTMENT AND NAME OF COMPANY

	NAME OF CO	MPANY	••••		
Director Identifica-	Name and Surname in Full	Date of	Permanent Docid		Office
tion No. (Optional for KMP)	Any Former Name and Surname in Full	Birth Nationality (including Nationality	Permanent Residential Address Present Residential Address	Date of Board Resolution in which Appoint- ment made	Directo KMP I
	Father's Name, Mother's Name and Spouse's Name (if married) and Surnames in Full	of origin, if different)		Date of Appointment and Reappointment	quished any of Bod Corpo:
		Occupation		in the Company Date of Cessation of Office and Reasons therefor	
3518633	Ms. Pratima Ram	29/08/199	o 32 Mahl. A	1 A A A A	112 9
	D/o Mr. Chandappa	Indian	Prestige Garange de	10.11.2016	Rener
	Patel	Financial	Apartments		UVI
		consultant	Drestige Groenwoods Apartments, Nagarrarapalya, CV, Ramar Nagas, Langalore 550093		10 A Setu
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

..... LIMITED/PRIVATE LIMITED

Membership No. of the ICSI in case	Income Tax PAN (Mandatory	DETAILS OF SECURI' SUBSIDIARY COMPANY	ries held , subsidia	IN THE CO	MPANY ITSI DING COM	ELF, ITS HOL PANY OR ASS	DING COMP	ANY, MPANY
of Company Secretary	for KMP not having DIN)	Name of Company where- in Securities held Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	No., Descrip- tion and Nominal Value of Securities	Date of Acquisition Price or other Consideration Paid	Price or Other Consideration Received	Cumulative Balance and No. of Securities held after each Transaction	Mode of Acquisition Mode of holding – Physical or Demateri- alised	Whether Securities Pledged or any Encum- berance created
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REGISTER OF DIRECTORS AND KEY MANAGERIAL

PURSUANT TO SECTION 170 OF RULE 17 OF COMPANIES (APPOINTMENT AND

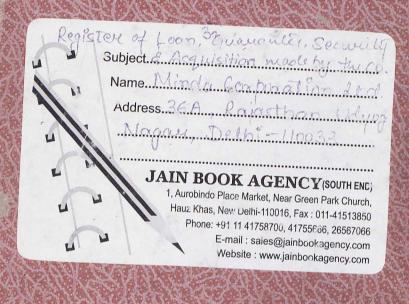
Director	Name and Surname in Full	Date of	Minda		
Identifica- tion No.	Any Former Name and	Birth	Permanent Residential Address	Date of Board Resolution in	Office
(Optional for KMP)	Surname in Full	Nationality (including Nationality	Present Residential Address	which Appoint-	KMP I or Requished
	Father's Name, Mother's Name and Spouse's Name (if married)	of origin, if different)	()	Appointment and	any
	and Surnames in Full	Occupation		Reappointment in the Company	Corpo
			West and a contract	Date of Cessation of Office and Reasons therefor	
	Mr. Vinod Raheja S/o Mr. Ram Bhagat	23/10/1968	B # 181 Opp.		, -
	S/o Mr. Ram	Indian	Mira Madal 200	04-02-202	
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			Mira Model School Janakpuri B-1, Rajouri Garden West Delhi,		
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COMPANIES ACT, 2013 AND QUALIFICATIONS OF DIRECTORS) RULES, 2014

LIMITED/PRIVATE LIMITED

Membership No. of the	Income Tax PAN	DETAILS OF SECURI SUBSIDIARY COMPANY	TIES HELD , SUBSIDIA	IN THE CO RY OF HOI	MPANY ITS	ELF, ITS HOI PANY OR AS	LDING COMP SOCIATE CO	ANY, MPANY
ICSI in case of Company Secretary	(Mandatory for KMP not having DIN)	Name of Company where- in Securities held	No., Descrip- tion and	Date of Acquisi- tion	Date of Disposal	Cumulative Balance and No.	Mode of Acquisition	Whether Securities Pledged
		Whether the Company it- self, its Holding Company, Subsidiary Company, Subsidiary of Holding Compa- ny or Associate Company	Nominal Value of Securities	Price or other Consid- eration Paid	Price or Other Consid- eration Received	of Securities held after each Transaction	Mode of holding – Physical or Demateri- alised	or any Encum- berance created
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REGISTER OF LOANS, GUARANTEE, SECURIT

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12

		I 196	3(3) 01 C01	mpanie	s Act, 201	3 and Rule 12
Nature of Transac- tion (whether Loan/Guaran- tee/ Security/ Acquisition)	quisition/ giving Guar- antee/ Providing Security	Securities have been Acquired (Listed/Unlisted Entities)	Loan/Se- curity/Ac-	period for which	quisition/ Guarantee/ Security	Exposure on Guara Security provided to
(1)	. (2)	(3)	(4)	(5)	(6)	(7)
		Minda KTSN Plastic Solutions GMBH & CO.	0.5 Million	N-A.		
of Equity Shares		Germany (fabriksirasse), 01796.	Euro			
		lina, armany	,	100		
Acquisition	28.08.14	Minda Fyrukawa	2,50,00,000	N.A.		2%
of Equity Shares		Electric Private Linitee				
Shares		[A-15, Ashok Vihat,				
		Phase-1, Delli-1100527				
Acquisition	01-09-14	Minda KTSN Plastic	0-3	N.A.		
		Solutions GmbH & Co.	Million			
of Equity			Euro			
Shares		Germany fabristrassez, 01796. lirna, Germany J.				
Corporate:	29-11-14		USD 3.5	N.A		
Guarantie		Electric Private limited				
		[FOR ECB Sourctions				
		by Standard				
		chartered Bank				
		[AIS. Ashok Vi has,] phan-1, pelli-1/00 52]				

Date:



of Companies (Meetings of Board and its Powers) Rules, 2014]

/	Date of	Date of	For	Loans			For Acquisition	ns		Signature
e/ ne es	Passing Board Resolu- tion	Passing Special Resolu- tion, if required	Rate of Interest	Date of Maturity	Number and Kind of Securi- ties	Nomi- nal Value and Paid up Value	Cost of Acquisition (in case of Securities how the Purchase Price was Arrived at)	Date of Sell- ing of Invest- ment	Selling Price (How the Price was Arrived at)	and Remarks
	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)
	19 12019	N.A.		-	Todah E					
							3			
	12.02.2014	N.A.	_	-	1970000	10/-	2,50,00,000 Based on			
					Equily	10/-				
							Net Asselt			
							Value as		- 5	
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	14-11-2014	N.A.						.03		
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REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act. 2013 and Rule 12(1)

		12 Lisuant to Section 186) of Com	panies	s Act, 201	3 and Rus
Nature of Transac- tion (whether Loan/Guaran- tee/ Security/ Acquisition)	Date of Making Loan/Acquisition/ giving Guarantee/ Providing Security	Name and Address of the Person or Body Corporate to whom it is made or given or whose Securities have been Acquired (Listed/Unlisted Entities)	Amount of Loan/Se- curity/Ac- quisition/ Guarantee	Time period for	Purpose of Loan/Ac- quisition/ Guarantee/ Security	% of Loan/Acquisition/ Exposure on Guarantee/ Security provided to the Paid up Capital, Free Reserves and Securities Premium Account and % of Free Reserves and Securities Premium
	(2)	(3)	(4)	(5)	(6)	(7)
Corporcile		Minda furulcawa Electric Private etal. (A-15, Achok Vinay, Phase-I, Delhi-110052) [for ECB sanctioned by Standard Chartered Bank (India) 2rd.)	INR 13-50 Coves	The second second second second		
Corporate	20-11-2014	SBLC (Stand By letter of Credit) for Euro 2.5 Million by HDFE Bank Ltd. in forwar of Mind KTSN Plastic Solutions CombH & Co. KC;	and Euro	NA.		
Corporate	21:11:201	Corporate Gucuantie To Kaunataka Bank Ltd. (F-27/28, Sector-18, Noida-20/301) On behalf of Richi Tech Auto Industrice PVI Ltd.	Loice	N.A.		A 1/1 WILL WILL

Date:



of Companies (Meetings of Board and its Powers) Rules, 2014]

Date of Passing Special Resolution, if required	Rate of Interest	Date of Maturity	Number and Kind of Securi- ties	Nomi- nal Value and Paid up Value	Cost of Acquisition (in case of Securities how the Purchase Price was Arrived at) (14)	Date of Sell- ing of Invest- ment	Selling Price (How the Price was Arrived at)	and Remarks
	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)
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N.A.		Alzi	1,1432F	4 - 11 - 12	37 - 38 - 30 -	3.63. W		2.5 Million Eyro releoted
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Date:

Place:

REGISTER OF LOANS, GUARANTEE, SECURITY AN

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1) of C

						rigition/	Date
Nature of Transac- tion (whether Loan/Guaran- tee/ Security/ Acquisition)	Date of Making Loan/Ac- quisition/ giving Guar- antee/ Providing Security	Name and Address of the Person or Body Corporate to whom it is made or given or whose Securities have been Acquired (Listed/Unlisted Entities)	Amount of Loan/Se- curity/Ac- quisition/ Guarantee	period for	Purpose of Loan/Ac- quisition/ Guarantee/ Security	Premium Account and % of Free Reserves and Securities Premium	Pass Bos Res tio
(1)	(2)	(3)	(4)	(5)	(6)	(7)	Ma
		y Corporate Guarantee		MA.			
quarante	1	to Kannalaka Bank					
V		Stel. (F-27/28, Sec-18					
1		Noida-201801, U.P.) 0					
X		behalf of Ridhi Teek	1				
		Duto Industries Wi		*			1
		Stol					_
		15 0					- 4
Corporal	e 26.12.20	corporate quarente		N.A	1		1
quarante	4	to Yes Bank atcl.	Million	n			-
		(D-12, South Extn.) New Delhi-110049) a					1
		behalf of Minda Man					1
		ment Services Wird	Nagr				1
Acquisit	Him						1
of Equi		1201 Spark Minda	Z I	Larkh	NA	6 3 6 3 7 7 7	-
Share		foundation					1
		(A-15, Ashok Vihau	1,				1
		Phase - I, Delli - S Minda Management Service 1.2015 (A-15, Ashok Vihou - I, De	(2)				
Unsecu	m 28.01	1.2015 (A-15, Ashok Vinou-I, De	(hi-sz) ₹ 3	Croves m	6 Finan nonths Assis	stance	,
Coxpos		2.2014 Princia furukawa 6 Vihay - I, Delhi-	OK INR	18.50 1	N-A.		
Guar	antee	cohancement of w	1010			C 75	
		Limil's from INR 13	3.50 Cr.				
		ECB by SCB, Man	unitius US	D3.0 Million	2		



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ompanies (Meetings of Board and its Powers) Rules, 2014]

Date of Passing Special Resolution, if required	Rate of Interest	Date of Maturity	Number and	Nomi- nal	Cost of Acquisition	Date of Sell-	Selling Price	Remarks
			Kind of Securi- ties	Value and Paid up Value	(in case of Securities how the Purchase Price was Arrived at)	ing of Invest- ment	(How the Price was Arrived at)	(17)
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Al Can Change MD / Director / Secretary / Whole Time Director

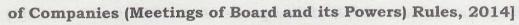
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REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

Nature of Transac- tion (whether Loan/Guaran- tee/ Security/	Date of Making Loan/Acquisition/ giving Guar-	Name and Address of the Person or Body Corporate to whom it is made or given or whose Securities have been Acquired (Listed/Unlisted Entities)	Amount of Loan/Se- curity/Ac- quisition/ Guarantee	it is made/	Purpose of Loan/Ac- quisition/ Guarantee/ Security	% of Loan/Acquisition/ Exposure on Guarantee/ Security provided to the Paid up Capital, Free Reserves and Securities Premium Account and
Acquisition)	antee/ Providing Security			given		% of Free Reserves and Securities Premium
(1)	(2)	(3)	(4)	(5)	(6)	(7)
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		Phase-1, Delhi- 110057]				

Date:





Date of	Date of	For	Loans	Games	esta otten	For Acquisition	ns	Bernani II	Signature
Passing Board Resolu- tion	Passing Special Resolu- tion, if required	Rate of Interest	Date of Maturity	Number and Kind of Securi- ties	Nomi- nal Value and Paid up Value	Cost of Acquisition (in case of Securities how the Purchase Price was Arrived at)	Date of Sell- ing of Invest- ment	Selling Price (How the Price was Arrived at)	and Remarks
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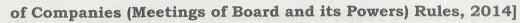
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REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies

DI - Z	[Pursuant to Section 186	(9) of Com	panies	Act, 201	3 and Rule
Nature of Transac- on (whether pan/Guarantee/ Security/ Acquisition) Date Makit Loan/ quisition giving Guarantee Provide	ing son or Body Corporate to whom it is made or given or whose Securities have been Acquired (Listed/Unlisted Entities) ar-ee/ding	curity/Ac-	period for	Purpose of Loan/Ac- quisition/ Guarantee/ Security	Security provided to the
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	Date of	Date of	For	Loans	(dirinate)	Signature				
	Passing Board Resolu- tion	Passing Special Resolu- tion, if required	Rate of Interest	Date of Maturity	Number and Kind of Securi- ties	Nomi- nal Value and Paid up Value	Cost of Acquisition (in case of Securities how the Purchase Price was Arrived at)	Date of Sell- ing of Invest- ment	Selling Price (How the Price was Arrived at)	Remarks
	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)
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REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

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Nature of Transac- tion (whether Loan/Guaran- tee/ Security/ Acquisition)	Date of Making Loan/Ac- quisition/ giving Guar- antee/ Providing Security	son or Body Corporate to whom	Amount of Loan/Se- curity/Ac- quisition/ Guarantee		Security	Security provided to the
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Gleen		Plastic Solutions	1.5			
		GmbH 66.K4	Million	4		
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of Companies (Meetings of Board and its Powers) Rules, 2014]

Date of	Date of	FOI	Loans										Signatu and
Passing Board Resolu- tion	Passing Special Resolu- tion, if required	Rate of Interest	Date of Maturity	Number and Kind of Securi- ties	Nomi- nal Value and Paid up Value	Cost of Acquisition (in case of Securities how the Purchase Price was Arrived at)	Date of Sell- ing of Invest- ment	Selling Price (How the Price was Arrived at)	Remark				
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REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

		Pursuant to Section 186(e) of Com	panies	Act, 201	
Nature of Transac- tion (whether Loan/Guaran- tee/ Security/ Acquisition)	Date of Making Loan/Ac- quisition/ giving Guar- antee/ Providing Security	Name and Address of the Person or Body Corporate to whom it is made or given or whose Securities have been Acquired (Listed/Unlisted Entities)	Amount of Loan/Se- curity/Ac- quisition/ Guarantee	Time period for which it is made/ given	Purpose of Loan/Ac- quisition/ Guarantee/ Security	% of Loan/Acquisition/ Exposure on Guarantee/ Security provided to the Paid up Capital, Free Reserves and Securities Premium Account and % of Free Reserves and Securities Premium
(1)	(2)	(3)	(4)	(5)	(6)	(7)
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afren		Plastic Solutions	1.5			
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Date:



of Companies (Meetings of Board and its Powers) Rules, 2014]

Date of	Date of	For	Loans			For Acquisition	ıs		Signatu
Passing Board Resolu- tion	Passing Special Resolu- tion, if required	Rate of Interest	Date of Maturity	Number and Kind of Securi- ties	Nomi- nal Value and Paid up Value	Cost of Acquisition (in case of Securities how the Purchase Price was Arrived at)	Date of Sell- ing of Invest- ment	Selling Price (How the Price was Arrived at)	and Remark
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REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

		· · · · · · · · · · · · · · · · · · ·				% of Loan/Acquisition
Nature of Transac- tion (whether tee/ Security/ Acquisition)	Date of Making Loan/Ac- quisition/ giving Guar- antee/ Providing Security	Name and Address of the Person or Body Corporate to whom it is made or given or whose Securities have been Acquired (Listed/Unlisted Entities)	Amount of Loan/Se- curity/Ac- quisition/ Guarantee		quisition/ Guarantee/ Security	Security provided to the Paid up Capital, Free Reserves and Securities Premium Account and % of Free Reserves and Securities Premium
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of Companies (Meetings of Board and its Powers) Rules, 2014

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Passing Board Resolu- tion	Passing Special Resolu- tion, if required	Rate of Interest	Date of Maturity	Number and Kind of Securi- ties	Nomi- nal Value and Paid up Value	Cost of Acquisition (in case of Securities how the Purchase Price was Arrived at)	Date of Sell- ing of Invest- ment	Selling Price (How the Price was Arrived at)	and Remarks
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REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

		[Pursuant to Section 186]	9) of Com	panies	Act, 2013	3 and Rule 2-
Nature of Transac- ion (whether oan/Guaran- tee/ Security/ Acquisition)	Date of Making Loan/Ac- quisition/ giving Guar- antee/ Providing Security	Name and Address of the Person or Body Corporate to whom it is made or given or whose Securities have been Acquired (Listed/Unlisted Entities)	Amount of Loan/Se- curity/Ac- quisition/ Guarantee	period for	Purpose of Loan/Ac- quisition/ Guarantee/ Security	% of Loan/Acquisition Exposure on Guarantee Security provided to the Paid up Capital, Free Reserves and Securitie Premium Account and % of Free Reserves and Securities Premium
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of Companies (Meetings of Board and its Powers) Rules, 2014]

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	Passing Board Resolu- tion	Passing Special Resolu- tion, if required	Rate of Interest	Date of Maturity	Number and Kind of Securi- ties	Nomi- nal Value and Paid up Value	Cost of Acquisition (in case of Securities how the Purchase Price was Arrived at)	Date of Sell- ing of Invest- ment	Selling Price (How the Price was Arrived at)	and Remarks
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REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

Nature of Transac- tion (whether Loan/Guaran- tee/ Security/ Acquisition)	Loan/Ac-	son or Body Corporate to whom		Amount of Loan/Se- curity/Ac- quisition/ Guarantee	Time period for which it is made/ given	quisition/ Guarantee/ Security	% of Loan/Acquisition/ Exposure on Guarantee/ Security provided to the Paid up Capital, Free Reserves and Securities Premium Account and % of Free Reserves and Securities Premium	
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of Companies (Meetings of Board and its Powers) Rules, 2014]

Date of Passing Board Resolu- tion	Date of Passing Special Resolu- tion, if required	For Loans				For Acquisition			Signatur
		Rate of Interest	Date of Maturity	Number and Kind of Securi- ties	Nomi- nal Value and Paid up Value	Cost of Acquisition (in case of Securities how the Purchase Price was Arrived at)	Date of Sell- ing of Invest- ment	Selling Price (How the Price was Arrived at)	and Remark
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FORM MBP-2

REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

		[Pursuant to Section 186(9)) of Com	panies	Act, 2013	3 and Rule 2-1
Nature of Transac- tion (whether Loan/Guaran- tee/ Security/ Acquisition)	Date of Making Loan/Ac- quisition/ giving Guar- antee/ Providing Security	son or Body Corporate to whom it is made or given or whose Securities have been Acquired	Amount of Loan/Se- curity/Ac- quisition/ Guarantee	period for	Purpose of Loan/Ac- quisition/ Guarantee/ Security	% of Loan/Acquisition/ Exposure on Guarantee/ Security provided to the Paid up Capital, Free Reserves and Securities Premium Account and % of Free Reserves and Securities Premium
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of Companies (Meetings of Board and its Powers) Rules, 2014]

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Signature
MI / Director / Secretary / Whole Time Director

FORM MBP-2

REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

Nature of Transac- tion (whether coan/Guaran- tee/ Security/ Acquisition)	Date of Making Loan/Ac- quisition/ giving Guar- antee/ Providing Security	Name and Address of the Person or Body Corporate to whom it is made or given or whose Securities have been Acquired (Listed/Unlisted Entities)	Amount of Loan/Se- curity/Ac- quisition/ Guarantee	Time period for which it is made/ given	Purpose of Loan/Ac- quisition/ Guarantee/ Security	% of Loan/Acquisition/ Exposure on Guarantee/ Security provided to the Paid up Capital, Free Reserves and Securities Premium Account and % of Free Reserves and Securities Premium
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AKRANCHE MD / Director / Secretary / Whole Time Director

FORM MBP-2

REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

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MD / Director / Secretary / Whole Time Director

FORM MBP-2

REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

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FORM MBP-2

REGISTER OF LOANS, GUARANTEE, SECURITY

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Signature
MD / Director / Secretary / Whole Time Director

FORM MBP-2

REGISTER OF LOANS, GUARANTEE, SECURITY

[Pursuant to Section 186(9) of Companies Act, 2013 and Rule 12(1)

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Nature of Transac- tion (whether Loan/Guaran- tee/ Security/ Acquisition)	Date of Making Loan/Acquisition/ giving Guar- antee/ Providing Security	Name and Address of the Person or Body Corporate to whom it is made or given or whose Securities have been Acquired (Listed/Unlisted Entities)	Amount of Loan/Se- curity/Ac- quisition/ Guarantee	Time period for which it is made/ given	quisition/ Guarantee/ Security	% of Loan/Acquisition/ Exposure on Guarantee Security provided to the Paid up Capital, Free Reserves and Securities Premium Account and % of Free Reserves and Securities Premium
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MD / Director / Secretary / Whole Time Director

RANJEET PANDEY & ASSOCIATES

Company Secretaries

SECRETARIAL AUDIT REPORT For the financial year ended on 31st March, 2022

[Pursuant to section 204 (1) of the Companies Act, 2013 and rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

SECRETARIAL AUDIT REPORT For the financial year ended on 31st March, 2022

To, The Members, Minda Corporation Limited, A-15, Ashok Vihar, Phase – 1, New Delhi – 110052

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by "Minda Corporation Limited" (hereinafter called the "Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification, to the extent possible due to lockdown announced by Government of India on account of COVID-19 pandemic, of Minda Corporation Limited's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives, during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2022 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on $31^{\rm st}$ March, 2022, according to the provisions of:

- i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
- iii) The Depositories Act, 1996 and the Regulations and Bye-Laws framed thereunder:
- iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment and Overseas Direct Investment;
- v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
 - a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - c) The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014;
 - d) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client.
- vi) The Company is an automotive components manufacturer with a product portfolio that encompasses Safety, Security and Restraint Systems; Wiring Harness, Die- casting, Plastic Interior Systems and Driver Information & Telematics Systems for auto OEMs across the globe. As informed by the management, being an automotive components manufacturer, there is no sector specific law applicable on the Company.

A-62, Basement, Defence Colony, New Delhi-110024 Tel:- 011-46074119, +91-9810558049 Email-rpa@rpalegal.com; cs.ranjeet@gmail.com We have also examined compliance with the applicable clauses of the following:

- Secretarial Standards issued by the Institute of Company Secretaries of India;
- ii) The Listing Agreements entered into by the Company with BSE Limited and National Stock Exchange of India Limited.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards etc. mentioned above subject to the following observations:

- 1. One of the employee has sold 6,000 (Six Thousand) equity shares of the Company at the aggregate value of Rs. 8,26,843 (Rupees Eight Lakh Twenty Six Thousand Eight Hundred Forty Three) in the market during the closure of trading window. On becoming aware, proper intimations were given by the Company to Stock Exchange regarding the non-compliance of SEBI (Prohibition of Insider Trading) Regulations, 2015, Board of directors of the Company was appraised and due penalties were imposed on the employee of the Company;
- 2. One of the relative of Designated Employee sold 500 equity shares of the Company during the closure of trading window. On becoming aware, proper intimations were given by the Company to Stock Exchange regarding the non-compliance of SEBI (Prohibition of Insider Trading), Board of directors of the Company was appraised and due penalties were imposed on the relative of designated employee.

We further report that:-

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice has been given to all directors/members of the committee, as the case may be, to schedule the Board Meetings including committee meetings during the financial year under review, agenda and detailed notes on agenda were sent properly before the scheduled meetings and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meetings and for meaningful participation at the meetings.

All the decisions have been carried unanimously. The members of the Board have not expressed dissenting views on any of the agenda items during the financial year under review.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that, during the audit period, the Company has:

given shares to its employees and officers from Minda Corporation Limited Employees Stock Option Scheme Trust under Employee Stock Option Plan and necessary compliances of the Act was made:

declared and paid dividend in accordance with the provisions of the Act and necessary (ii) compliances of the Act was made

> FOR RANJEET PANDEY & ASSOCIATES **COMPANY SECRETARIES**

> > CS RANJEET PANDEY FCS-5922, CP No.-6087 UDIN: F005922D000406333

Place: NEW DELHI

Date: 17.05.2022

This report is to be read with our letter of even date which is annexed as Annexure-I and forms an integral part of this report.

RANJEET PANDEY & ASSOCIATES

Company Secretaries

Annexure-I

To, The Members, Minda Corporation Limited, A-15, Ashok Vihar, Phase – 1, New Delhi – 110052

Our report of even date is to be read along with this letter:

- 1. Management of Secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
- 2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial Records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
- 3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
- 4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of the events etc.
- 5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedure on test basis.
- 6. The Secretarial Audit Report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.
- 7. We have tried to verify the physical records, *to the extent possible*, for the period under review in order to verify the compliances, however, reliance was also placed on electronic records for verification due to lockdown announced by respective State Governments on account of COVID-19 pandemic.

Place: NEW DELHI

Date: 17.05.2022

FOR RANJEET PANDEY & ASSOCIATES
COMPANY SECRETARIES

CS RANJEET PANDEY FCS- 5922, CP No.- 6087

UDIN:F005922D000406333

RANJEET PANDEY & ASSOCIATES

Company Secretaries

COMPLIANCE CERTIFICATE

[Pursuant to Regulation 13 of the Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021]

To, The Members, Minda Corporation Limited, A-15, Ashok Vihar, Phase – 1, New Delhi- 110052

We, RANJEET PANDEY & ASSOCIATES, Company Secretary in practice, have been appointed as the Secretarial Auditor by the Board of Directors of Minda Corporation Limited (hereinafter referred to as 'the Company'), having CIN L74899DL1985PLC020401 and its registered office at A-15, Ashok Vihar, Phase – 1, New Delhi- 110052 in its meeting held on 17th May, 2022. This certificate is issued under Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (hereinafter referred to as "the Regulations'), for the year ended 31st March, 2022.

Management Responsibility:

It is the responsibility of the Management of the Company to implement the Scheme including designing, maintaining records and devising proper systems to ensure compliance with the provisions of all applicable laws and regulations and to ensure that the systems are adequate and operate effectively.

Verification:

The Company has implemented Employee Stock Option Scheme (ESOP) 2017 in accordance with the Regulations and the Special Resolution passed by the members through postal ballot on 10^{th} February, 2017.

For the purpose of verifying the compliance of the Regulations, We have examined the following:

- 1. Scheme received from/furnished by the Company;
- 2. Articles of Association of the Company;
- 3. Resolution passed at the meeting of the Board of Directors;
- 4. Resolution passed by the members of the Company through postal ballot;
- 5. Shareholders resolution passed at General Meeting w.r.t approval for implementing the scheme(s) through a trust(s);
- 6. Minutes of the meetings of the Nomination and Remuneration Committee;
- 7. Trust Deed;
- 8. Details of trades in the securities of the company executed by the trust through which the scheme is implemented;
- 9. Relevant Accounting Standards as prescribed by the Central Government;
- 10. Detailed terms and conditions of the scheme as approved by Nomination and Remuneration Committee:

COMPANY SECRETARIES

11. Bank Statements towards Application money received under the scheme(s);

A-62, Basement, Defence Colony, New Delhi-110024 WDELH Tel:- 011-46074119, +91-9810558049

Email-rpa@rpalegal.com; cs.ranjeet@gmail.com

- 12. Exercise Price/Pricing formula;
- 13. Statement filed with recognised Stock Exchange(s) in accordance with Regulation 10 of these Regulations;
- 14. Disclosure by the Board of Directors;
- 15. Relevant provisions of the Regulations, Companies Act, 2013 and Rules made thereunder;

Certification:

Date: 20.07.2022

Place: New Delhi

In our opinion and to the best of our knowledge and according to the verifications as considered necessary and explanations furnished to us by the Company and its Officers, we certify that the Company has implemented ESOP-2017 in accordance with the applicable provisions of the Regulations and Resolution(s) of the Company in the General Meeting/through postal ballot.

Assumption & Limitation of Scope and Review:

- 1. Ensuring the authenticity of documents and information furnished is the responsibility of the Board of Directors of the Company.
- 2. Our responsibility is to give certificate based upon our examination of relevant documents and information. It is neither an audit nor an investigation.
- 3. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.
- 4. This certificate is solely for your information and it is not to be used, circulated, quoted, or otherwise referred to for any purpose other than for the Regulations.

For RANJEET PANDEY & ASSOCIATES
COMPANY SECRETARIES

CS RANJEET PANDEY FCS 5922

CP 6087

PR S244DE073800

UDIN F005922D000652953

Independent Auditor's Report

To the Members of Minda Corporation Limited

Report on the Audit of the Standalone Ind AS Financial Statements

Opinion

We have audited the accompanying standalone Ind AS financial statements of Minda Corporation Limited ("the Company"), which comprise the Balance Sheet as at 31 March 2022, the Statement of Profit and Loss, including the statement of Other Comprehensive Income, the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and notes to the standalone Ind AS financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2022, its profit including other comprehensive income its cash flows and the changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone Ind AS financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements' section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone Ind AS financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone Ind AS financial statements for the financial year ended 31 March 2022. These matters were addressed in the context of our audit of the standalone Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined the matters described below to be the key audit matters to be communicated in our report. We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the standalone Ind AS financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the standalone Ind AS financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying standalone Ind AS financial statements.

Key audit matters

Revenue recognition for sale of goods (as described in Note 2.10 and 2.28 of the standalone Ind AS financial statements)

Revenue from sale of goods is recognized upon the transfer of control of the goods sold to the customer. The Company uses a variety of shipment terms across its operating markets and this has an impact on the timing of revenue recognition.

Revenue is measured by the Company at the fair value of consideration received/ receivable from its customers and in determining the transaction price for the sale of products, the Company considers the effects of various factors such as volume-based discounts, price adjustments to be passed on to the customers based on various parameters like negotiations savings on materials/ share of business, rebates etc provided to the customers. The Company at the year end, provides for such price variations to be passed on to the customer.

There is a risk that revenue could be recognized at incorrect amount on account of the significant judgement and estimate involved in calculation of price variations to be recorded as at the year end and in the incorrect period on account for sales transactions occurring on and around the year end. Therefore, revenue recognition has been identified as a key audit matter.

Our audit procedures included the following:

How our audit addressed the key audit matter

- We evaluated the Company's accounting policies pertaining to revenue recognition in terms of Ind AS 115 - Revenue from Contracts with Customers.
- We performed test of controls of management's process of recognizing the revenue from sales of goods with regard to the timing of the revenue recognition as per the sales terms with the customers and management's process and the assumptions used in calculation of price variations.
- We performed audit procedures on a representative sample
 of the sales transactions to test that the revenues and related
 trade receivables are recorded taking into consideration the
 terms and conditions of the sale orders, including the shipping
 terms. Also, tested, on sample basis, debit/ credit notes in
 respect of agreed price variations passed on to the customers.
- We performed audit procedures relating to revenue recognition by agreeing deliveries occurring around the year end to supporting documentation to establish that sales and corresponding trade receivables are recorded in the correct period.
- We tested completeness, arithmetical accuracy and plausibility of the data used in the computation of price adjustments as per customer contracts and tested, on sample basis, credit notes issued and payment made as per customer contracts / agreed price negotiations;
- We assessed the adequacy of revenue related disclosures in the Standalone Ind AS financial statements.

Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in Company's annual report but does not include the standalone Ind AS financial statements and the same is expected to be made available to us after the date of auditor's report.

Our opinion on the standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone Ind AS financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether such other information is materially inconsistent with the standalone Ind AS financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management for the Standalone Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error

In preparing the standalone Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of
 the standalone Ind AS financial statements, whether due
 to fraud or error, design and perform audit procedures
 responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion.
 The risk of not detecting a material misstatement resulting
 from fraud is higher than for one resulting from error, as
 fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the
 audit in order to design audit procedures that are appropriate
 in the circumstances. Under section 143(3)(i) of the Act, we
 are also responsible for expressing our opinion on whether
 the Company has adequate internal financial controls with
 reference to financial statements in place and the operating
 effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements

or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

 Evaluate the overall presentation, structure and content of the standalone Ind AS financial statements, including the disclosures, and whether the standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone Ind AS financial statements for the financial year ended 31 March 2022 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

The financial statements of the Company for the year ended 31 March 2021, included in these standalone Ind AS financial statements, have been audited by the predecessor auditor who expressed an unmodified opinion on those statements on 18 May 2021.

Report on Other Legal and Regulatory Requirements

- As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure 1" a statement on the matters specified in paragraphs 3 and 4 of the Order.
- 2. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;

- (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books:
- (c) The Balance Sheet, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
- (d) In our opinion, the aforesaid standalone Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
- (e) On the basis of the written representations received from the directors as on 31 March 2022 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2022 from being appointed as a director in terms of Section 164 (2) of the Act;
- (f) With respect to the adequacy of the internal financial controls with reference to standalone Ind AS financial statements and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2" to this report;
- (g) In our opinion, the managerial remuneration for the year ended 31 March 2022 has been paid / provided by the Company to its directors in accordance with the provisions of section 197 read with Schedule V to the Act;
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
 - The Company has disclosed the impact of pending litigations on its financial position in its standalone Ind AS financial statements – Refer Note 2.39(A) to the standalone Ind AS financial statements:
 - The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company
 - a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly

lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

- b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- c) Based on such audit procedures that were considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.
- iv. The final dividend paid by the Company during the year in respect of the same declared for the previous year is in accordance with section 123 of the Act to the extent it applies to payment of dividend.

The interim dividend declared and paid by the Company during the year and until the date of this audit report is in accordance with section 123 of the Act

As stated in note 2.17 to the standalone Ind AS financial statements, the Board of Directors of the Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The dividend declared is in accordance with section 123 of the Act to the extent it applies to declaration of dividend.

For S.R. Batliboi & Co. LLP

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005

per Vikas Mehra

Partner

Membership Number:094421 UDIN: 22094421AJBYYX1123

Place of Signature: New Delhi

Date: 17 May 2022

Annexure 1 referred to in paragraph 1 under the heading "Report on other legal and regulatory requirements" of our report of even date

Re: Minda Corporation Limited ('the company')

In terms of the information and explanations sought by us and given by the company and the books of account and records examined by us in the normal course of audit and to the best of our knowledge and belief, we state that:

- i) A) Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
 - B) The Company has maintained proper records showing full particulars of intangibles assets
 - b) All Property, Plant and Equipment have not been physically verified by the management during the year but there is a planned programme of verifying them once to two/ three years which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.
 - c) The title deeds of immovable properties {(other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in note 2.1(a) to the standalone Ind AS financial statements included in property, plant and equipment are held in the name of the Company} amounting to Rs. 23 millions included in Property, Plant and Equipment have been given as security (mortgage and charge) against the financing facility taken from the banks and we have been explained that the original title deeds are kept as security with the Standard Chartered Bank against the financing facility provided by it. Therefore, these title deeds could not be made available to us for verification however, the same has been confirmed by the bank. Accordingly, basis confirmation received from bank, we report that the title deeds of immovable properties included in property, plant and equipment/ fixed assets are held in the name of the Company. Certain title deeds of the immovable Properties, in the nature of freehold land, leasehold land & buildings, mentioned below which are held in the name of erstwhile subsidiary companies which have been merged with the Company

Description of Property	Gross carrying value	Held in name of	Whether promoter, director or their relative or employee	Period held - indicate range, where appropriate	Reason for not being held in the name of Company*
Freehold Land	19	Minda SAI Limited	No	19 July 2019	These assets are vested in the name of the Company pursuant to respective scheme of arrangements/amalgamations approved by appropriate authority.
Freehold Land	23	Minda Autoelektrik Limited	No	19 July 2019	These assets are vested in the name of the Company pursuant to respective scheme of arrangements/amalgamations approved by appropriate authority.
Buildings	146	Minda SAI Limited	No	19 July 2019	These assets are vested in the name of the Company pursuant to respective scheme of arrangements/amalgamations approved by appropriate authority.
Buildings	105	Minda Autoelektrik Limited	No	19 July 2019	These assets are vested in the name of the Company pursuant to respective scheme of arrangements/amalgamations approved by appropriate authority.
Leasehold Land	24	Minda SAI Limited	No	19 July 2019	These assets are vested in the name of the Company pursuant to respective scheme of arrangements/amalgamations approved by appropriate authority.

- d) The Company has not revalued its Property, Plant and Equipment (including Right of use assets) or intangible assets during the year ended 31 March 2022
- e) There are no proceedings initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.

- ii) a) The management has conducted physical verification of inventories at reasonable intervals during the year except for inventories lying with third parties and goods in transit. In our opinion the coverage and the procedure of such verification by the management is appropriate. Discrepancies of 10% or more in aggregate for each class of inventory were not noted. Inventories lying with third parties have been confirmed by them as at balance sheet date and discrepancies of 10% or more in aggregate for each class of inventory were not noticed in respect of such confirmations.
 - b) As disclosed in note 2.55 to the standalone Ind AS financial statements, the Company has been sanctioned working capital limits in excess of Rs. five crores in aggregate from banks and/or financial institutions during the year on the basis of security of current assets of the Company. The quarterly returns/statements filed by the Company with such banks and financial institutions are not in agreement with the books of accounts of the Company and the details are as follows

Quarter ending*	Value per books of account (Rs. in million	Value per quarterly return/ statement (Rs. in million)	Discrepancy (Rs. in million)
Inventory			
Jun-30	3,908	4,124	(216)
Sep-30	3,753	3,996	(243)
Dec-31	3,981	4,156	(175)
Trade Payables			
Jun-30	4,031	2,714	1,317
Sep-30	4,405	2,964	1,441
Dec-31	4,047	2,768	1,279
Trade Receivables			
Jun-30	3,507	4,424	(917)
Sep-30	3,774	4,245	(471)
Dec-31	3,881	4,131	(250)

^{*} Details for the quarter ended shall be submitted to the banker's post finalization of accounts and accordingly not consider for the purpose of reporting under this clause.

iii) a) During the year the Company has provided guarantee to one/ two of the Company and has not provided loans, advances in the nature of loans, to companies, firms, Limited Liability Partnerships, or any other parties. The Details of guarantee given is as follows.

Particulars	Rs. (in million)
Aggregate amount granted/ provided during the year	120
- Others (Loan to employees)	8
Balance outstanding as at balance sheet date in respect of above cases	
- Others (Loan to employees)	23
- Gurantees	Nil

- b) During the year the investments made, guarantees provided to one of the Company and the terms and conditions are not prejudicial to the Company's interest. The Company has not given any security, grant of loans and advances in the nature of loans and guarantees to companies, firms, Limited Liability Partnerships or any other parties other than disclosed above.
- c) The Company has granted loans in the nature of loan to employees during the year where the schedule of repayment of principle and payment of interest, wherever applicable has been stipulated and the repayment or receipts are regular.
- d) There are no amounts of loans and advances in nature of loan to employees which are outstanding for more than ninety days.
- e) There are no loans to employees which was fallen due during the year, that have been renewed or extended or fresh loan granted to settle overdue of existing loan given to same parties.
- f) The Company has not granted any loans or advances in the nature of loans, either repayable on demand or without specifying any terms or period of repayment to companies, firms, Limited Liability Partnerships or any other parties. Accordingly, the requirement to report on clause 3(iii)(f) of the Order is not applicable to the Company.
- iv) There are no loans, guarantees, and security in respect of which provisions of section 185 is applicable further the investment made during the year under section 186 of the Companies Act, 2013 are applicable and have been complied by the Company.

- v) The Company has neither accepted any deposits from the public nor accepted any amounts which are deemed to be deposits within the meaning of sections 73 to 76 of the Companies Act and the rules made thereunder, to the extent applicable. Accordingly, the requirement to report on clause 3(v) of the Order is not applicable to the Company.
- vi) We have broadly reviewed the books of account maintained by the Company pursuant to the rules made by the Central Government for the maintenance of cost records under section 148(1) of the Companies Act, 2013, related to the manufacture or service of automotive products, and are of the opinion that prima facie, the specified accounts and records have been made and maintained. We have not, however, made a detailed examination of the same.
- vii) a) Undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of custom, duty of excise, value added tax, cess and other statutory dues have generally been regularly deposited with the appropriate authorities though there has been a slight delay in a few cases. According to the information and explanations given to us and based on audit procedures performed by us, no undisputed amounts payable in respect of these statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.
 - b) The dues of goods and services tax, provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of custom, duty of excise, value added tax, cess, and other statutory dues have not been deposited on account of any dispute, are as follows:

Name of the Statute	Nature of the Dues	Total dispute amount (Rs. in million)	Amount paid under protest (Rs. in million)	Period to which the amount relates	Forum where dispute is pending
Income Tax Act, 1961	Income Tax	209	10	AY 2012-13 to AY 2018-19	Commissioner of Income Tax (Appeals)
Income Tax Act, 1961	Income Tax	6.99	-	AY 2018-19	Commissioner of Income Tax (Appeals)
Income Tax Act, 1961	Income Tax	17.60	-	AY 2017-18	Commissioner of Income Tax (Appeals)
Central Sales Tax Act, 1959	Sales tax	0.27	0.05	FY 2014-15	Joint Commissioner of Sales Tax , Pune
Maharashtra Value Added Tax - 2002	Value Added Tax	2.79	0.46	FY 2016-17	Deputy Commissioner of State Tax, Pune
Maharashtra Value Added Tax - 2002	Value Added Tax	1.21	0.29	FY 2017-18 (Apr to June)	Deputy Commissioner of State Tax, Pune
Central Sales Tax Act, 1959	Sales tax	18.24	0.08	FY 2017-18 (Apr to June)	Joint Commissioner of State Tax , Pune
Finance Act, 1994	Service tax	0.37	0.05	2015-16 to 2017-18 (upto June 2017)	Office of the Commissioner of GST, Harayana
Tamil Nadu General Sales Tax Act, 1956	Value Added Tax	0.02	0.02	FY 2006-07	Appellate Deputy Commissioner, Kancheepuram
Central Excise Act, 1944	Excise duty	3.53	-	FY 2013-14 to FY 2017-18	Directorate General of Goods and Servies Tax Intelligence
UP VAT Act	Sales tax	0.33	0.18	FY 2014-15	Joint Commissioner, Sales tax, Noida
Central Sales Tax Act, 1959	Sales tax	1.05	0.79	FY 2017-18	Additional Commissioner Appeal
Harayana VAT Act, 2003	Sales tax	14.12	-	FY 2017-18	Joint Excise & Taxation Commissioner(Appeals)
Harayana VAT Act, 2003	Sales tax	0.27	-	FY 2017-18	Joint Excise & Taxation Commissioner(Appeals)
Maharastra VAT Act	Sales tax	0.97	0.05	FY 2016-17	Joint Commissioner of State Tax , Pune
Central Sales Tax Act, 1959	Sales tax	0.57	-	FY 2016-17	Joint Commissioner of State Tax , Pune

Name of the Statute	Nature of the Dues	Total dispute amount (Rs. in million)	Amount paid under protest (Rs. in million)	Period to which the amount relates	Forum where dispute is pending
Maharastra VAT Act	Sales tax	0.99	0.99	FY 2017-18	Joint Commissioner of State Tax , Pune
Goods & Service Tax Act, 2017	GST	0.14	0.14	FY 2017-18	State Tax Officer
Goods & Service Tax Act, 2017	GST	10.30	-	FY 2017-18	Deputy Commissioner of State Tax, Bhiwandi

- viii) The Company has not surrendered or disclosed any transaction, previously unrecorded in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year. Accordingly, the requirement to report on clause 3(viii) of the Order is not applicable to the Company.
- ix) a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender. The Company did not have any loans or borrowings from government and outstanding dues to any debenture holder during the year.
 - b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
 - c) Term loans were applied for the purpose for which the loans were obtained
 - d) On an overall examination of the financial statements of the Company, no funds raised on short-term basis have been used for long-term purposes by the Company.
 - e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures.
 - f) The Company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies. Hence, the requirement to report on clause (ix)(f) of the Order is not applicable to the Company.
- x) a) The Company has not raised any money during the year by way of initial public offer / further public offer (including debt instruments) hence, the requirement to report on clause 3(x)(a) of the Order is not applicable to the Company, QIP). However, during the year ended 31 March 2019, the Company had raised money by way of Qualified Institutional Placement (QIP). The proceeds from QIP were Rs. 3,056.36 million. The proceeds of the issue (net of related expense of Rs. 50.50 million) are to augment for growth and expansion, corporate general

- purpose, working capital requirement, repayment of outstanding loan and investment in subsidiaries and joint ventures. The proceeds of Rs. 1,445 million pending utilisation for the objects of QIP, have temporarily been invested in interest bearing liquid instrument.
- b) The Company has not made any preferential allotment or private placement of shares /fully or partially or optionally convertible debentures during the year under audit and hence, the requirement to report on clause 3(x)(b) of the Order is not applicable to the Company.
- xi) a) No material fraud by the Company or no material fraud on the Company has been noticed or reported during the year.
 - b) During the year, no report under sub-section (12) of section 143 of the Companies Act, 2013 has been filed by us in Form ADT – 4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
 - c) We have taken into consideration the whistle blower complaints received by the Company during the year while determining the nature, timing and extent of audit procedures.
- xii) a) The Company is not a nidhi Company as per the provisions of the Companies Act, 2013. Therefore, the requirement to report on clause 3(xii)(a) of the Order is not applicable to the Company.
 - b) The Company is not a nidhi company as per the provisions of the Companies Act, 2013. Therefore, the requirement to report on clause 3(xii)(b) of the Order is not applicable to the Company.
 - c) The Company is not a nidhi company as per the provisions of the Companies Act, 2013. Therefore, the requirement to report on clause 3(xii)(c) of the Order is not applicable to the Company.
- xiii) Transactions with the related parties are in compliance with sections 177 and 188 of Companies Act, 2013 where applicable and the details have been disclosed in the notes to the financial statements, as required by the applicable accounting standards.

- xiv) a) The Company has an internal audit system commensurate with the size and nature of its business.
 - The internal audit reports of the Company issued till the date of the audit report, for the period under audit have been considered by us.
- xv) The Company has not entered into any non-cash transactions with its directors or persons connected with its directors and hence requirement to report on clause 3(xv) of the Order is not applicable to the Company.
- xvi) a) The provisions of section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934) are not applicable to the Company. Accordingly, the requirement to report on clause (xvi)(a) of the Order is not applicable to the Company.
 - b) The Company has not conducted any Non-Banking Financial or Housing Finance activities without obtained a valid Certificate of Registration (CoR) from the Reserve Bank of India as per the Reserve Bank of India Act, 1934
 - c) The Company is not a Core Investment Company as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report on clause 3(xvi) of the Order is not applicable to the Company.
 - d) There is no Core Investment Company as a part of the Group, hence, the requirement to report on clause 3(xvi) of the Order is not applicable to the Company.
- xvii) The Company has not incurred cash losses in the current and in the immediately preceding financial year.
- xviii) There has been no resignation of the statutory auditors during the year and accordingly requirement to report on Clause 3(xviii) of the Order is not applicable to the Company.
- xix) On the basis of the financial ratios disclosed in note 2.53 to the financial statements, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial

statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

- xx) a) In respect of other than ongoing projects, there are no unspent amounts that are required to be transferred to a fund specified in Schedule VII of the Companies Act (the Act), in compliance with second proviso to sub section 5 of section 135 of the Act. This matter has been disclosed in note 2.36 to the financial statements.
 - b) There are no unspent amounts in respect of ongoing projects, that are required to be transferred to a special account in compliance of provision of sub section (6) of section 135 of Companies Act. This matter has been disclosed in note 2.36 to the financial statements.

For S.R. Batliboi & Co. LLP

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005

per Vikas Mehra

Partner

Membership Number:094421 UDIN: 22094421AJBYYX1123

Place of Signature: New Delhi

Date: 17 May 2022

ANNEXURE 2 TO THE INDEPENDENT AUDITORS' REPORT OF EVEN DATE ON THE STANDALONE IND AS FINANCIAL STATEMENTS OF MINDA CORPORATION LIMITED

Report on the Internal Financial Controls under Clause (i) of Subsection 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to these standalone Ind AS financial statements of Minda Corporation Limited ("the Company") as of 31 March 2022, in conjunction with our audit of the standalone Ind AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to these standalone Ind AS financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing as specified under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these standalone Ind AS financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to these standalone Ind AS financial statements and their operating effectiveness. Our audit of internal financial controls with reference to these standalone Ind AS financial statements included obtaining an understanding of internal financial controls with reference to these standalone Ind AS financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to these standalone Ind AS financial statements.

Meaning of Internal Financial Controls With Reference to these Standalone Ind AS Financial Statements

A company's internal financial control with reference to these standalone Ind AS financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to these standalone Ind AS financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial controls with Reference to these Standalone Ind AS Financial Statements

Because of the inherent limitations of internal financial controls with reference to these standalone Ind AS financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to these standalone Ind AS financial statements to future periods are subject to the risk that the internal financial control with reference to these standalone Ind AS financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to these standalone Ind AS financial statements and such internal financial controls with reference to these standalone Ind AS financial statements were operating effectively as at 31 March 2022, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For S.R. Batliboi & Co. LLP

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005

per Vikas Mehra

Partner

Membership Number:094421 UDIN: 22094421AJBYYX1123 Place of Signature: New Delhi

Date: 17 May 2022

Independent Auditor's Report

To the Members of Minda Corporation Limited

Report on the Audit of the Consolidated Ind AS Financial Statements

Opinion

We have audited the accompanying consolidated Ind AS financial statements of Minda Corporation Limited (hereinafter referred to as "the Holding Company"), its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") its associates and joint ventures comprising of the consolidated Balance sheet as at 31 March 2022, the consolidated Statement of Profit and Loss, including other comprehensive income, the consolidated Cash Flow Statement and the consolidated Statement of Changes in Equity for the year then ended, and notes to the consolidated Ind AS financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated Ind AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports of other auditors on separate financial statements and on the other financial information of the subsidiaries, associates and joint ventures, the aforesaid consolidated Ind AS financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group, its associates and joint ventures as at 31 March 2022, their consolidated profit including other comprehensive income, their consolidated cash flows and the consolidated statement of changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the consolidated Ind AS financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements' section of our report. We are independent of the Group, associates, joint ventures in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the consolidated Ind AS financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated Ind AS financial statements for the financial year ended 31 March 2022. These matters were addressed in the context of our audit of the consolidated Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have determined the matters described below to be the key audit matters to be communicated in our report. We have fulfilled the responsibilities described in the Auditor's responsibilities for the audit of the consolidated Ind AS financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the consolidated Ind AS financial statements. The results of audit procedures performed by us, including those procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying consolidated Ind AS financial statements.

Key audit matters

How our audit addressed the key audit matter

Revenue recognition for sale of goods (as described in Note 2.9 and 2.27 of the consolidated Ind AS financial statements)

Revenue from sale of goods is recognized upon the transfer of control of the goods sold to the customer. The Company uses a variety of shipment terms across its operating markets and this has an impact on the timing of revenue recognition. Revenue is measured by the Company at the fair value of consideration received/ receivable from its customers and in determining the transaction price for the sale of products, the Company considers the effects of various factors such as volume-based discounts, price adjustments to be passed on to the customers based on various parameters like negotiations savings on materials/ share of business, rebates etc provided to the customers. The Company at the year end, provides for such price variations to be passed on to the customer. There is a risk that revenue could be recognized at incorrect amount on account of the significant judgement and estimate involved in calculation of price variations to be recorded as at the year end and in the incorrect period on account for sales transactions occurring on and around the year end. Therefore,

revenue recognition has been identified as a key audit matter

Our audit procedures included the following:

- We evaluated the Company's accounting policies pertaining to revenue recognition in terms of Ind AS 115 - Revenue from Contracts with Customers.
- We performed test of controls of management's process of recognizing the revenue from sales of goods with regard to the timing of the revenue recognition as per the sales terms with the customers and management's process and the assumptions used in calculation of price variations.
- We performed audit procedures on a representative sample
 of the sales transactions to test that the revenues and related
 trade receivables are recorded taking into consideration the
 terms and conditions of the sale orders, including the shipping
 terms. Also, tested, on sample basis, debit/ credit notes in
 respect of agreed price variations passed on to the customers.
- We performed audit procedures relating to revenue recognition by agreeing deliveries occurring around the year end to supporting documentation to establish that sales and corresponding trade receivables are recorded in the correct period.
- We tested completeness, arithmetical accuracy and plausibility of the data used in the computation of price adjustments as per customer contracts and tested, on sample basis, credit notes issued and payment made as per customer contracts / agreed price negotiations;
- We assessed the adequacy of revenue related disclosures in the consolidated financial statements.

Acquisition of 49% stake of Minda Instruments Limited (MIL) (Formerly known as Minda Stoneridge Instruments Limited) from the JV Partner and MIL became wholly owned subsidiary of the Company (as described in Note 2.52 of the consolidated Ind AS financial statements)

The Company acquired 49% of the equity share capital of MIL on December 31, 2021 for a purchase consideration of Rs. 1,611 million from the JV partner - Stoneridge Inc.

The purchase consideration was allocated to the fair value of identifiable assets acquired and liabilities assumed, resulting in the recognition of goodwill of Rs. 630 million and customer relationship rights of Rs. 645 million as on the date of acquisition. Considering the involvement of significant judgements and assumptions in fair value measurements and purchase price allocations including the magnitude of the acquisition made, this is considered as a key audit matter.

Our audit procedures included the following:

- We read the share purchase agreement, and other related documents to obtain an understanding of the transactions and the key terms and conditions.
- We assessed whether the accounting treatment is in accordance with Ind AS 103, Business Combinations.
- We assessed the competence, objectivity and relevant experience of the experts engaged by the management to determine fair valuate of assets and liabilities acquired.
- We obtained and read the independent valuer's report on Purchase price allocation. Involved a specialist and evaluated the appropriateness of methodology, key assumptions such as discount and long-term growth rate, risk free rate of return and weighted average cost of capital considered in determining the valuation of intangible assets, and the resultant Goodwill.
- We tested the valuation for arithmetical accuracy.
- We assessed the adequacy of related disclosures in financial statements.

Other Information

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated Ind AS financial statements and the same is expected to be made available to us after the date of auditor's report.

Our opinion on the consolidated Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the consolidated Ind AS financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management for the Consolidated Ind AS Financial Statements

The Holding Company's Board of Directors is responsible for the preparation and presentation of these consolidated Ind AS financial statements in terms of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated statement of changes in equity of the Group including its associates and joint ventures in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. The respective Board of Directors of the companies included in the Group and of its associates and joint ventures are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and of its associates and joint ventures and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated Ind AS financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated Ind AS financial statements, the respective Board of Directors of the companies included in the Group and of its associates and joint ventures are responsible for assessing the ability of the Group and of its associates and joint ventures to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going

concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those respective Board of Directors of the companies included in the Group and of its associates and joint ventures are also responsible for overseeing the financial reporting process of the Group and of its associates and joint ventures.

Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of
 the consolidated Ind AS financial statements, whether due
 to fraud or error, design and perform audit procedures
 responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion.
 The risk of not detecting a material misstatement resulting
 from fraud is higher than for one resulting from error, as
 fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associates and joint ventures to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our

conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates and joint ventures to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated Ind AS financial statements, including the disclosures, and whether the consolidated Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associates and joint ventures of which we are the independent auditors, to express an opinion on the consolidated Ind AS financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated Ind AS financial statements of which we are the independent auditors. For the other entities included in the consolidated Ind AS financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated Ind AS financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated Ind AS financial statements for the financial year ended 31 March 2022 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

(a) We did not audit the financial statements and other financial information, in respect of 8 subsidiaries whose financial statements include total assets of Rs 1,935 million

- as at 31 March 2022, and total revenues of Rs 1,576 million and net cash outflows of Rs 30 million for the year ended on that date. These financial statement and other financial information have been audited by other auditors, which financial statements, other financial information and auditor's reports have been furnished to us by the management. The consolidated Ind AS financial statements also include the Group's share of net profit/(loss) of (Rs. 20 million) for the year ended 31 March 2022, as considered in the consolidated Ind AS financial statements, in respect of 2 associates and 1 joint ventures, whose financial statements, other financial information have been audited by other auditors and whose reports have been furnished to us by the Management. Our opinion on the consolidated Ind AS financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, joint ventures and associates, and our report in terms of subsections (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries, joint ventures and associates, is based solely on the report(s) of such other auditors.
- (b) The consolidated Ind AS financial statements of the Company for the year ended 31 March 2021, included in these consolidated Ind AS financial statements, have been audited by the predecessor auditor who expressed an unmodified opinion on those statements on 18 May 2021.

Our opinion above on the consolidated Ind AS financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements and other financial information certified by the Management.

Report on Other Legal and Regulatory Requirements

- 1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, based on our audit and on the consideration of report of the other auditors on separate financial statements and the other financial information of the subsidiary companies, associate companies and joint ventures companies, incorporated in India, as noted in the 'Other Matter' paragraph we give in the "Annexure 1" a statement on the matters specified in paragraph 3(xxi) of the Order.
- 2. As required by Section 143(3) of the Act, based on our audit and on the consideration of report of the other auditors on separate financial statements and the other financial information of subsidiaries, associates and joint ventures, as noted in the 'other matter' paragraph we report, to the extent applicable, that:
 - (a) We/the other auditors whose report we have relied upon have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated Ind AS financial statements;

- (b) In our opinion, proper as required by law relating to preparation of the aforesaid consolidation of the financial statements have been kept so far as it appears from our examination of those books and reports of the other auditors;
- (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Consolidated Cash Flow Statement and Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of the consolidated Ind AS financial statements;
- (d) In our opinion, the aforesaid consolidated Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
- (e) On the basis of the written representations received from the directors of the Holding Company as on 31 March 2022 taken on record by the Board of Directors of the Holding Company and the reports of the statutory auditors who are appointed under Section 139 of the Act, of its subsidiary companies, associate companies and joint ventures, none of the directors of the Group's companies, its associates and joint ventures, incorporated in India, is disqualified as on 31 March 2022 from being appointed as a director in terms of Section 164 (2) of the Act;
- (f) With respect to the adequacy of the internal financial controls with reference to consolidated Ind AS financial statements of the Holding Company and its subsidiary companies, associate companies and joint ventures, incorporated in India, and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2" to this report. Further in case of subsidiaries incorporated outside India, report on the adequacy and the operating effectiveness of the internal financial controls over financial reporting is not applicable and accordingly the possible effect of the same on our reporting has not been considered;
- (g) In our opinion and based on the consideration of reports of other statutory auditors of the subsidiaries, associates and joint ventures incorporated in India, the managerial remuneration for the year ended 31 March 2022 has been paid / provided by the Holding Company, its subsidiaries, associates and joint ventures incorporated in India to their directors in accordance with the provisions of section 197 read with Schedule V to the Act;
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended, in our opinion and to the best of our

information and according to the explanations given to us and based on the consideration of the report of the other auditors on separate financial statements as also the other financial information of the subsidiaries, associates and joint ventures, as noted in the 'Other matter' paragraph:

- i. The consolidated Ind AS financial statements disclose the impact of pending litigations on its consolidated financial position of the Group, its associates and joint ventures in its consolidated Ind AS financial statements Refer Note 2.37 to the consolidated Ind AS financial statements:
- The Group, its associates and joint ventures did not have any material foreseeable losses in long-term contracts including derivative contracts during the year ended 31 March 2022;
- iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company, its subsidiaries, associates and joint ventures, incorporated in India during the year ended 31 March 2022.
- a) The respective managements of the Holding Company and its subsidiaries which are companies incorporated in India whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiaries respectively that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or any of such subsidiaries to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the respective Holding Company or any of such subsidiaries ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - b) The respective managements of the Holding Company and its subsidiaries which are companies incorporated in India whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiaries respectively that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the respective Holding Company or any of such subsidiaries from any person(s) or entity(ies),

including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or any of such subsidiaries shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

- c) Based on the audit procedures that has been considered reasonable and appropriate in the circumstances performed by us and those performed by the auditors of the subsidiaries which are companies incorporated in India whose financial statements have been audited under the Act, nothing has come to our or other auditor's notice that has caused us or the other auditors to believe that the representations under sub-clause (a) and (b) contain any material mis-statement.
- v) The final dividend paid by the Holding Company during the year in respect of the same declared for the previous year is in accordance with section 123 of the Act to the extent it applies to payment of dividend.

The interim dividend declared and paid, by the Holding Company and its subsidiaries incorporated in India, during the year and until the date of this audit report is in accordance with section 123 of the Act.

As stated in note 2.16 to the consolidated Ind AS financial statements, the Board of Directors of the Holding Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The dividend declared is in accordance with section 123 of the Act to the extent it applies to declaration of dividend.

For S.R. Batliboi & Co. LLP

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005

per Vikas Mehra

Partner

Membership Number: 094421 UDIN: 22094421AJBZCK6552

Place of Signature: New Delhi

Date: 17 May 2022

Annexure 1 referred to in paragraph 1 under the heading "Report on other legal and regulatory requirements" of our report of even date

Re: Minda Corporation Limited ('the company')

In terms of the information and explanations sought by us and given by the company and the books of account and records examined by us in the normal course of audit and to the best of our knowledge and belief and based on the consideration of report of the respective auditors of the subsidiary companies, associates and joint venture incorporated in India, we state that:

i) Qualifications or adverse remarks by the respective auditors in the Companies (Auditors Report) Order (CARO) reports of the companies included in the consolidated Ind AS financial statements are

S. No	Name	CIN	Holding Company/ subsidiary/associate/Joint	Clause number of the CARO report which is qualified or adverse
1.	Furukawa Minda Electric Private Limited	U29253DL2006PTC155275	Associate	xvii
2.	Spark Minda Green Mo- bility Systems Private Limited	U34100DL2021PTC377353	Subsidiary	xvii
3.	Minda Vast Access Systems Private Limited	U34300DL2007PTC157344	Joint Venture	xvii
4.	EVQ Point Solutions Private Limited	U34300KA2019PTC127956	Associate	xvii
5	Minda Infac Private Limited	U29309DL2021PTC385027	Joint Venture	xvii

For S.R. Batliboi & Co. LLP

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005

per Vikas Mehra

Partner

Membership Number: 094421 UDIN: 22094421AJBZCK6552

Place of Signature: New Delhi

Date: 17 May 2022

ANNEXURE 2 TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE CONSOLIDATED IND AS FINANCIAL STATEMENTS OF MINDA CORPORATION LIMTED

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated Ind AS financial statements of Minda Corporation Limited (hereinafter referred to as the "Holding Company") as of and for the year ended 31 March 2022, we have audited the internal financial controls with reference to consolidated Ind AS financial statements of the Holding Company and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), its associates and joint operations, which are companies incorporated in India, as of that date

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the companies included in the Group, its associates and joint ventures, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Holding Company's internal financial controls with reference to consolidated Ind AS financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, specified under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both, issued by ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated Ind AS financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated Ind AS financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated Ind AS financial statements included obtaining an understanding of internal financial controls with reference to consolidated Ind AS financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors of the relevant subsidiary companies, associate company and joint venture in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to consolidated Ind AS financial statements.

Meaning of Internal Financial Controls With Reference to Consolidated Ind AS Financial Statements

A company's internal financial control with reference to consolidated Ind AS financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to consolidated Ind AS financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls With Reference to Consolidated Ind AS Financial Statements

Because of the inherent limitations of internal financial controls with reference to consolidated Ind AS financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated Ind AS financial statements to future periods are subject to the risk that the internal financial controls with reference to consolidated Ind AS financial statements may

become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Group , its associates and joint operations, which are companies incorporated in India, have, maintained in all material respects, adequate internal financial controls with reference to consolidated Ind AS financial statements and such internal financial controls with reference to consolidated Ind AS financial statements were operating effectively as at 31 March 2022, based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

Other Matters

Our report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to consolidated Ind AS financial statements of the Holding Company, in so far as it relates to these 2 subsidiaries, 1 associate and 1 joint venture, which are companies incorporated in India, is based on the corresponding reports of the auditors of

such subsidiaries, associates and joint ventures incorporated in

Further, 2 other subsidiary and 1 joint venture, being exempted under clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 by virtue of MCA notification no. G.S.R. 583(E) dated June 13, 2017, read with corrigendum dated July 13, 2017 on reporting on internal financial controls over financial reporting, and the auditors of such subsidiaries have not issued a report on adequacy and operating effectiveness of the internal financial control over financial reporting of the subsidiaries and joint ventures, hence the same is not covered by us in our report on internal financial controls over financial reporting.

For S.R. Batliboi & Co. LLP

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005

per Vikas Mehra

Partner

Membership Number: 094421 UDIN: 22094421AJBZCK6552

Place of Signature: New Delhi

Date: 17 May 2022